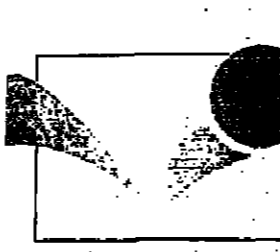


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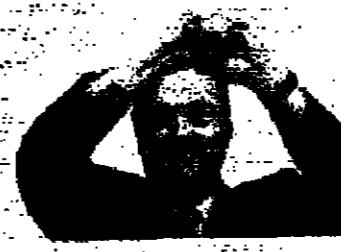


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World Business Newspaper

THURSDAY JUNE 20 1996

KVÄRNER

It could turn into one of the largest industrial espionage cases seen in Europe. Kvaerner, the Norwegian engineering and shipbuilding group, has launched a multi-million dollar lawsuit against VAI of Austria over the alleged theft of thousands of documents from one of its UK subsidiaries. And yesterday, following a four week private investigation, the company issued writs against its rival's chief executive.

Court setback for Malaysia's \$5.5bn Bakun dam project

A Malaysian court ruled that the country's government had violated environmental laws in approving the controversial \$5.5bn Bakun dam and hydroelectric scheme in Borneo. The ruling puts the project's progress in doubt six days after a consortium led by ABB, the Swiss-Swedish group, and Brazil's CBPO won the main contract to build the dam. A cancellation appears unlikely because Malaysian prime minister Mahathir Mohamad supports the scheme. Page 14; World stocks, Page 34

Zyuganov may seek deal with Yeltsin

Gennady Zyuganov, Communist challenger for the Russian leadership, hinted that his party might be prepared to join a coalition government under President Boris Yeltsin. Page 2

Unions accept Alitalia restructuring

Unions at Alitalia agreed to a radical restructuring of the Italian state airline in return for a stake of up to 30 per cent in the company and three seats on the board. Page 14 and Lex; World stocks, Page 34

Fininvest admits secret payments

Fininvest, the business empire of former premier Silvio Berlusconi, secretly provided 1.5bn (\$240m) for allies to take control of Telepiù, the pay TV channel formed by the Italian media magnate, a senior Fininvest executive admitted. Page 2

White House names security supervisor

The White House sought to contain the damage from the embarrassing disclosures of its acquisition of confidential FBI files by appointing a career civil servant to supervise its personnel security office. Page 8

Coca-Cola ends Nordic deal

Coca-Cola ended a half-century of collaboration with Pripps Ringnes, its partner in Sweden and Norway, after a protracted wrangle, saying it would build its own production facilities in the two countries. Page 15

Germany plans to allow bugging

The German government proposed that police should be allowed to bug private homes as part of a campaign to combat corruption and other crimes. Page 14

Italy set for spending cuts

Italy's new centre-left government was last night due to announce cuts in public spending worth 1.1,000bn (\$7.1bn) as part of a package of financial measures to keep the 1996 budget deficit on target. Page 2

Minister warns of squeeze on embassies

Britain's representation in other countries could be seriously affected if the diplomatic service suffered further expenditure cuts, Foreign Office minister Jeremy Hanley warned. Page 10

Thailand reverses tariffs policy

Thailand reversed its decision to reduce tariffs on imports of some consumer goods and may raise other tariffs after pressure from the private sector to control a widening trade deficit. Page 8; Observer, Page 13

CLT chief quits

Michel Delloye, chief executive of CLT, the international media group, resigned because of disagreements over plans for the group's management structure. Page 15; Lex, Page 14

Australia issues internet shares warnings

The Australian Securities Commission warned the country's 1m internet users about "unsubstantiated securities information" published to entice investors to buy shares. Page 15

Huge lake found in Antarctica

Russian and British scientists in Antarctica said they had found a giant, freshwater lake under a glacier which could be up to a million years old.

Brussels sets out framework for lifting of ban once UK meets conditions

Hopes rise over deal to resolve beef crisis

By Neil Buckley in Strasbourg, Lionel Barber in Brussels and Robert Peaton in London

An end to the European Union beef crisis at tomorrow's summit in Florence appeared to be in sight yesterday after the UK agreed to extend a cull of cattle most at risk from BSE, or "mad cow" disease. The move came as the European Commission published its framework for a phased lifting of the ban on British beef exports, attaching conditions and rejecting the UK's demand for an early lifting of the ban on exports to non-EU countries. The UK government also indicated it would drop its policy of non-cooperation with EU business simultaneously with agreement on the framework in Florence - a commitment thought to be enough to satisfy the Commission. Brussels had warned that presentation of the document at Florence "presupposed" the ending of Britain's blocking tactics. But there were fears a deal could be threatened if the UK government failed to sell the proposed compromise to Eurosceptics in its own party, or if other



European Commission president Jacques Santer (left), with Italian foreign minister Lamberto Dini, told the European parliament in Strasbourg that the UK's disruption policy had to end if a deal was to be agreed at the Florence summit on an end to the beef ban.

EU leaders demanded stricter conditions be imposed on the UK. Member states including Germany, Austria and the Benelux countries have called for tougher measures from the UK to control BSE, while France recently hardened its attitude when it emerged that the UK exported potentially contaminated animal feed there after banning its use at home. UK ministers said yesterday they were hopeful that a solution to the crisis could be agreed at Florence. Government backbenchers were surprisingly uncritical of the compromise. Presenting the framework document to the European Parliament in Strasbourg, Mr Jacques Santer, the Commission president, warned that the UK's blocking policy had to end. "To put it simply the Commission expects the policy of non-cooperation to cease. Without that commitment, there will be no agreement in Florence," he said. The Commission's document said exports of UK beef to non-EU countries could recommence only "in parallel" to phased exports to EU states. But it endorsed the other four stages in lifting the

Mexico to pay back \$4.7bn of US loan a year early

By Daniel Dombey in Mexico City

Mexico will make a large early repayment of emergency financing provided by the US last year to help it overcome the crisis triggered by the disastrous December 1994 peso devaluation. The repayment, an indication of Mexico's restored ability to raise finance in the private markets, was welcomed as "good news" by Mr Lawrence Summers, US deputy treasury secretary. The Clinton administration paid a high political price for pledging up to \$2bn last year to an international rescue package for Mexico. "The Mexican economy is recovering and Mexico is regaining access to the capital market," Mr Summers said. "Most important, American interests are being protected as American support will be repaid and American exports will increase." The Mexican finance ministry said the country would repay \$4.7bn of its outstanding \$10.5bn debt to the US Treasury by the beginning of August - a year ahead of schedule. Most of the funds for the repayment, the third and largest to date, would be obtained from a pending \$3bn loan from a syndicate of banks led by Swiss Bank Corporation and J.P. Morgan. Mexican officials said the payment would provide the country with cheaper and more sustainable financing than the US loan. The deal also smoothes Mexico's debt payment schedule, which would otherwise have been especially onerous in 1998 and 1999. Because of the repayment, Mr Werner said, scheduled payments to the US Treasury would drop 45 per cent from the originally scheduled \$3.6bn in 1998 and \$4.3bn in 1999. The accumulation of debt payments in the two years, when about \$7bn of debt to the International Monetary Fund also comes due, had been a cause of concern to some observers. "This allows us to leave emergency financing and use cheaper, renewable mechanisms instead," said Mr Martin Werner, director of public credit in Mexico's

Germany demands strict safety rules, Page 10
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Mexican party, Page 12

Watchdog probes London metal market

Review aims to restore confidence after Sumitomo affair

By Clay Harris and Kenneth Gooding in London and Emiko Terazono in Tokyo

Britain's top investment watchdog yesterday launched a comprehensive review of the role and powers of the London Metal Exchange in a bid to restore international confidence in the market in the wake of the Sumitomo copper affair. "It is clear that the LME depends on confidence," Sir Andrew Large, chairman of the Securities and Investments Board, said. The exchange has faced accusations of lax supervision since Sumitomo Corporation's announcement last week that it had lost \$1.5bn because of dealings by Mr Yasuo Hamanaka, its former chief copper trader. The SIB said the review would cover all aspects of metal trading in the UK, including transactions and participants that are not reg-

ulated by the LME or any other body. Most copper contracts in the world are based on prices set in LME dealings. Meanwhile, the LME revealed that a senior Sumitomo manager, Mr J. Nishimura, then director and general manager of Sumitomo's non-ferrous metals division, had attended a meeting at the SIB in December 1991. The SIB called the meeting to ask Mr Hamanaka to explain a letter in which he requested an invoice for a backdated, fictitious trade worth \$250m. "The exchange had also 'expressed concern' at that time about the size of Sumitomo's operations in its copper market," Mr David King, LME chief executive, said. Sumitomo has denied that it knew of or authorised Mr

Hamanaka's trades. It insisted again yesterday that Mr Hamanaka was acting on his own, but said it was examining how it handled the warnings it received from London in 1991. The LME review will study the regulation of metal and associated derivatives trading. It will examine not only the LME's own rules and operations but also the arrangements for international co-operation between regulators. "It is important to emphasise that in this case the problems have occurred within a customer of the market, rather than within a regulated investment firm or bank," Sir Andrew said. "Nevertheless the SIB has a strong interest when the impact of these events creates questions of confidence." The SIB said it was working

closely with the US Commodity Futures Trading Commission and with Japanese regulators. Mr Keisuke Sadamori, deputy director of the Ministry of International Trade and Industry, said: "As far as we can see, what Sumitomo did was not illegal from our point of view. We're watching developments but we're not particularly requesting that Sumitomo give us information." Copper prices moved higher yesterday after the LME said it had "satisfactorily absorbed the major shocks" created by the Sumitomo announcement.

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France opposes Moulinex plan to cut 2,600 workers

By David Owen in Paris

France's industry minister said yesterday that plans by Moulinex, the troubled French household appliances group, to cut its workforce by more than 20 per cent were "not acceptable in their present form". But the industry minister said later that the government would not be able to do much more than work at the margins of the plan to shed 2,600 workers. Moulinex shares, which had been suspended on Tuesday when the plan was announced, rose sharply yesterday closing up a fifth at FF98.90 after the remarks by Mr Franck Borotra, industry minister. He told the Assemblée Nationale, the French parliament, that he would "not abandon Normandy", the region where many Moulinex factories are located.

He said he would be "in constant touch" with Mr Jacques Barrot, minister of work, in order to ensure the restructuring plan that was "unfortunately needed" at Moulinex had the effect of saving the company and that "important social consequences" were prevented. Mr Pierre Blayau, Moulinex's chairman, said there was "no question of going back on the plan". Mr Blayau told Radio France Normande that, while he was in favour of dialogue with trade unions and others, it was his responsibility to "say what Moulinex's problem was and to alert everyone to what was a worrying situation". The restructuring plan resulted in a FF980m (\$118m) provision being included in Moulinex's results for the year to March 31, 1996. This took the group's net losses to a record

FF702m, the fourth consecutive year in which a loss has been recorded. Mr Blayau said on Tuesday that the plan was intended to put the company's business performance on "a level equal to that of its main competitors". The ministry of work said yesterday it would do everything in its power to prevent compulsory redundancies. The municipality of Mamers, where one of the plants earmarked for closure is located, said it planned to organise a "dead town" day on June 26. With some 400 employees, the Moulinex plant is the main industrial installation in that town of 17,000 people. Argentan, a town of 17,000 where the other condemned factory is sited, was also said to be in a state of shock.

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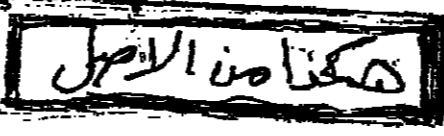
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Table with contents: Contents, European News, International News, American News, World Trade News, UK News, FT Accounts, Crossword, Companies & Finance, International, Int. Cap Mkt, Money Markets, Recent Issues, Share Information, London SE, West Street, Bourse, France, Sweden, Swedish Banking.



Çiller ready to respond to Islamists' wooing



Çiller: will she enter coalition with Islamic fundamentalists?

Mrs Tansu Çiller, Turkey's embattled conservative leader, is expected today to give her reply to incessant courtship by the Islamic fundamentalists of the Refah party. Although she has given no public indication of whether she will agree to form a coalition government with them, many political commentators think she may well take up their offer.

Agreeing to an alliance with Refah would grant the Islamists a dominant voice in the country's affairs for the first time since the establishment of Atatürk's secularist republic 73 years ago. It would also indicate that the fight to the finish for control of the centre-right Turkish political scene has been won by Mrs Çiller and her arch-rival Mr Mesut Yılmaz, the caretaker prime minister and head of the Motherland party, is entering a decisive phase.

On Tuesday she told members of her True Path party: "Forming a coalition with Refah does not mean we will make any concessions on secularism and democracy. There are not many other acceptable possibilities. We should find

the possibility which would harm the country the least. The best model was the True Path-Motherland coalition, but it did not work. At this point there cannot be a government without Refah. Two options are either True Path-Refah or Motherland-Refah."

Many analysts believe Mrs Çiller would use another spell in power to smash Motherland once and for all and win control of the centre-right, even if it meant abandoning her strong anti-Islamist stance. In February, she said Refah "cannot force us into a coalition. I will not surrender to Refah. My country is not for sale."

She may also gamble that the appeal of a new spell in government would be enough to overcome her supporters' misgivings. While many True Path MPs would resign rather than enter a coalition with Refah, Mrs Çiller and her strategists must calculate whether the majority would support her. Three True Path MPs have defected already, and many more might follow. If more than 21 of her MPs abandon ship, True Path and Refah would not be able to muster a majority in parliament. She

could even lose the leadership, which is up for renewal in July.

Mrs Çiller must also hope an alliance with Refah would save her political career, threatened by three parliamentary committees of inquiry probing corruption allegations against her. If the committees found against her and parliament ratified their findings, Mrs Çiller would be sent for trial at the supreme court, making her virtually ineligible for office. Ironically, Refah, together with Mr Yılmaz, were the prime movers behind the corruption probes.

Now Refah's leader, Mr Necmettin Erbakan, has hinted he would bury the committees if she tied the knot with him.

Last night Refah MPs sided with True Path members to block a fourth committee to investigate the whereabouts of \$6.5m which Mr Yılmaz claimed Mrs Çiller misappropriated from government funds when she was prime minister. This is seen as a gesture by Refah to Mrs Çiller to underline the seriousness of their intention to form a coalition with her. Of course, such a

union might strike voters as little more than a tactical move by Mrs Çiller to save herself.

She might also find it hard to maintain her international credibility. Mrs Çiller convinced western governments to back her during her 1993-96 period as prime minister by portraying her government as a bulwark against fundamentalism which threatened "to plunge Turkey into a period of darkness".

Yet offering to do a deal with Refah may simply be no more than an elaborate game of bluff she and Mr Yılmaz began playing since December's inconclusive general election. She may hope that Mr Yılmaz will be panicked into a new alliance with her on better terms than their coalition which lasted less than 100 days. Mr Yılmaz tried the same trick in February: he negotiated an alliance with Refah, but the army forced him and Mrs Çiller together into their abortive alliance.

Generals have hinted recently that they could live with Refah in power as long as it does not tamper with Atatürk's secularist heritage. It

may have little other choice, since its favoured solution of a Motherland-True Path alliance has failed.

Meanwhile, Refah has distanced itself from its more radical electoral rhetoric and Refah MPs have made pro-army statements. Mr Zeki Ünal said: "The army is the continuation of the Ottoman heritage and it is the prophet's hearth."

Some western governments, as well as the business establishment and the media also think Refah should be given a taste of power, believing that it would be as incompetent and corrupt as its predecessors, thus discrediting it as a serious party. The secularists fear that Refah would otherwise simply grow stronger in opposition.

This game can only last until July 22, the date set by President Süleyman Demirel for the end of the consultation period established by the constitution. If no party can form a government by then, he will call general elections. This may well concentrate secularist minds as the deadline approaches, since opinion polls suggest Refah would come to power.

John Barham

Dutch court to decide if green is a grey area

By Gordon Grumb in Amsterdam

KPN, the privatised Dutch posts and telecommunications utility, is green and envious. Yesterday it sought an injunction in a Hague court against a competitor - in what the smaller rival maintains is an attempt by the former monopoly to secure an exclusive right to the colour green within the country's deregulated telecoms business.

In a suit against Lacs, a Utrecht-based supplier of telephone exchanges, data networks and video-conferencing facilities, KPN's PTT Telecom subsidiary argues that use by Lacs of large swathes of green in its advertising breaches PTT trademark rights.

PTT also maintains that other elements of Lacs' publicity echo its own. However, according to Mr John Diertens, Lacs marketing director, the main item is the use of green in telecoms.

"At first we thought it was the specific colour we used in earlier ads, so we said let's make friends and we used a different tint." Deepening it by several gradations on the internationally-agreed colour scale failed to shift PTT.

The privately-owned Lacs, though ranking itself as PTT's biggest rival in the equipment sectors where it is active, has annual sales of just Ft 40m (\$23.5m) and 150 staff. PTT has more than 30,000 employees and commanded revenues last year of Ft 13.6bn.

The bilious lime favoured by PTT adorns its telephone boxes, vans and the covers of phone directories across the Netherlands. Specialists - in patent and in paint - agree that a main difficulty in the case will be to determine what constitutes a sufficiently different shade. Another will be how widespread the use of green is in the telecoms industry internationally. Lacs argues it is almost as common as red for mailboxes.

Karadzic regime comes up with alternative to The Hague tribunal

Bosnian Serb 'war crime court'

By Laura Silber in Belgrade

The Bosnian Serb assembly yesterday voted to establish its own court to try local Serbs accused of war crimes.

The Bosnian Serbs said the court would follow the procedures of the United Nations war crimes tribunal in The Hague - which has Bosnian Serb leader Radovan Karadzic and his military commander, General Ratko Mladic, at the top of its "most wanted" list.

Western diplomats immediately dismissed yesterday's move by the self-styled Bosnian Serb "republic" which has retained Mr Karadzic and Gen Mladic in their posts in defiance of last year's Dayton peace agreement.

"The decision is aimed at counteracting any Bosnian Serb and most likely the Serb tribunal would then also issue their

own indictments against Muslims and Croats," said one western diplomat.

Mr Christian Chartier, spokesman for the UN tribunal in The Hague, said: "It is just one more breach of the Dayton accords and UN Security Council resolutions". The Bosnian Serb assembly met to discuss implementation of the Dayton accords against a background of reports that Mr Karadzic would soon meet international demands to resign.

Mr Gopko Krickovic, the Bosnian Serb prime minister, said for the first time yesterday that Mr Karadzic would soon "formalise" his decision to

step down. Last month, Mr Karadzic appointed Mr Krickovic as the new prime minister as part of his campaign to get rid of politicians from the north-western town of Banja Luka, who are willing to help implement the Dayton agreement.

Under the Dayton plan for Bosnia and UN security council resolutions, parties to the conflict in former Yugoslavia are obliged to hand over indicted alleged war criminals to The Hague. Of 57 suspects indicted, only seven are in custody.

The Bosnian Serbs appear to be following the lead of the Serbian government, which last month said Belgrade would investigate the cases of three former Yugoslav army officers indicted for war crimes in Croatia. The western diplomat said: "It is remarkable that Karadzic's stance that if war crimes are committed on their own territory they will try them. But the UN tribunal takes precedence."

oeuvre would fall far short of international demands for Mr Karadzic to withdraw from the political scene altogether.

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Czech PM progresses in search for coalition

By Vincent Boland in Prague

Mr Vaclav Klaus, the Czech prime minister, is due to resume talks with the leaders of two potential coalition allies today as attempts to form a minority government inch towards agreement on the key issue of the distribution of cabinet posts.

Mr Klaus and his allies, Mr Josef Lux of the Christian Democrats (KDU) and Mr Jan Kalvoda of the Civic Democratic Alliance (ODA), have reached "rough agreement" on policies. But the division of seats in a proposed 14-member cabinet has still to be finalised.

The prime minister said earlier this week that a coalition should be in place by next Tuesday, when parliament resumes almost four weeks after a general election in

which the outgoing government, dominated by his Civic Democratic party (ODS), lost its 12-seat majority.

The ODS occupied most of the seats in the outgoing cabinet, but the KDU and ODA have insisted on sharing half the posts in the new cabinet. There are growing signs, however, that they may be forced to relent on this demand because of the number of concessions the ODS has made.

No details of the policy agreements have been released, and few clues have emerged as to the content of the programmes a minority government will still to be finalised.

The prime minister said earlier this week that a coalition should be in place by next Tuesday, when parliament resumes almost four weeks after a general election in

the state pension fund from the state budget, and changes in health insurance.

In return, the ODS, keen to retain as much authority as it can to compensate for its weakened status after the election, appears ready to insist on a majority of cabinet seats and to offer its minority partners a veto over cabinet decisions.

If Mr Klaus brings a coalition agreement to parliament he will have 30 days to win a vote of confidence.

To win that he must secure the support of the main opposition Social Democrats (CSSD), the party that did best in the election. Some of the measures already conceded by the ODS meet CSSD demands, but a wider agreement that will ensure its continued support in parliament for the minority government is not yet in place.

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NEWS: INTERNATIONAL

THE SUMITOMO AFFAIR

LME says it reported Hamanaka four years ago

By Kenneth Gooding, Mining Correspondent

The London Metal Exchange drew the attention of senior Sumitomo management to the unorthodox activities of their senior copper trader, Mr Yasuo Hamanaka, for the first time in December 1991, Mr David King, the exchange's chief executive, said yesterday.

The exchange at that time also "expressed concern" about the size of Sumitomo's operations in its copper market.

Mr King also implied that the discovery that Mr Hamanaka had concealed losses of \$1.6bn over 10 years had resulted from action taken by the LME after the copper market had shown renewed volatility last November.

He recalled that, in November 1991, a London trader had sent the LME a handwritten letter from Mr Hamanaka asking for an invoice for a backdated, fictitious trade worth \$250m. Mr King said that the exchange contacted Sumitomo about this via the LME's regulatory organisation, the Securities and Investment Board.

This was followed by a meeting in the SIB's offices in London with Mr Hamanaka and Mr I. Nishiumi, then director and general manager of Sumitomo's non-ferrous metals division.

The LME had also advised its members about the Hamanaka letter. Mr King said yesterday: "From the LME's point of view, therefore, we had taken all appropriate action by advising the membership and putting the facts in the public domain, by advising the regulatory authorities and ensuring that senior Sumitomo management also were aware of the situation."

Mr King said the LME again expressed concern to Sumitomo about its activities in the copper market in 1993.

When the market became volatile again last November the LME Board authorised Mr King to obtain from members details of their positions in futures and options, both on and off the exchange. He also asked for details of those members and clients who controlled stock in LME warehouses.

Mr King said he was so concerned after carrying out that investigation that he asked for a sub-committee of independent people to be set up that could take appropriate action. The investigation showed that Sumitomo had very significant positions in the market, both on and off the exchange. "Plainly this was very market sensitive data and we were not in a position to share it with others, apart from the regulatory authorities and Sumitomo itself."

The LME has been criticised for not acting incisively enough by the trader who received the Hamanaka letter, Mr David Threlkeld, who now has a metals trading company in Vermont in the US.

Mr Threlkeld said yesterday

he still was not satisfied with the LME's explanation. "I can think of no good reason why anyone would want to create backdated, fictitious invoices. If it had happened in the US, the SEC and the Justice Department would have been involved." As for Sumitomo's dominating position in the copper market, "the very least the LME should have demanded was a board resolution about Hamanaka's position limits and for that to be updated as it changed."

Mr Threlkeld said he was not attacking the LME. "It is a unique market and in order to maintain its position in the world as a unique market, it needs at all times to demonstrate ethical and financial responsibility." He welcomed the review of the market by the SIB and suggested that many of the LME's problems would be solved by a better reporting system.

Mr King said that, since Sumitomo revealed Mr Hamanaka's losses last Thursday, his prime concern was to make sure the LME's copper market remained orderly as it moved towards the busiest trading days of the month - on Monday and Wednesday this week.

London Metal Exchange. Mr Tomichi Akiyama, Sumitomo's president, said this week that the company was not aware of the size of the trades involved and had ordered the copper division to cut its trading volume by 10 to 30 per cent.

Meanwhile, a group of Sumitomo's shareholders are poised to sue the company for the trading losses. While a compensation figure was not revealed, it could become Japan's largest shareholder suit against a single corporation.

Sumitomo officials say they do not expect Mr Akiyama to resign at this year's stockholder meeting, which is scheduled for next Thursday, nor do they expect the suspension of promotions for other executives during the gathering.

The trading company indicated that it had postponed a decision on any tougher punishment for managers and employees concerned because the case was still under investigation.

However, officials at the ministry of international trade and industry, which oversees trading houses in Japan, said they could see no illegal behaviour at Sumitomo, and were not actively chasing the company for further information on its copper-related business.

Japanese news reports said investigations by US and British regulators would influence the company's treatment of the estimated \$1.6bn loss, in particular, whether it would be written off as the responsibility of an individual employee or as that of the company as a whole.

Sumitomo has denied the statements by UK regulators that the company knew and authorised the trades by Mr Hamanaka. It insisted again yesterday that Mr Hamanaka was acting on his own, though it admitted that it was examining how it handled warnings received in the early 1990s from the

London Metal Exchange.

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S Africa urged to relax pay stance

By Mark Ashurst in Johannesburg

The South African government should relax its commitment to collective bargaining, but give trade unions and business groups a bigger role in developing industrial relations and employment policy.

This is the finding of a commission appointed by Mr Tito Mboweni, minister of labour, to advise on the development of a more flexible labour market. Its report complements tough fiscal targets and macroeconomic policy goals announced last week by Mr Trevor Manuel, finance minister.

The 250-page report has been handed to President Nelson Mandela, and is likely to form the basis of new employment legislation later this year.

At the heart of its recommendations is a National Accord for Employment and Growth, which would provide a framework for negotiations between labour and business.

It warns that, without such a framework, industrial unrest could undermine investor confidence and scupper the government's plan to achieve a budget deficit of 3 per cent of gross domestic product by 1999.

The certainty generated by a successful accord will forestall the necessity for each party - government, investors and workers - to resort to extreme defensive measures in pursuit of their respective objectives," says the report.

Its findings provide endorsement for the tripartite National Economic Development and Labour Council, the forum charged with ensuring consensus on economic policy.

In the wake of the currency market volatility, which has led to an 18 per cent devaluation in the rand since February and revived fears of double-digit inflation, the accord should include commitments to avert inflationary pressures.

The commission recommended changes to last year's Labour Relations Act to enable the government to exercise discretion over the collective bargaining process. The act now obliges the minister to accept the outcome of collective bargaining where the parties to an agreement represent over 50 per cent of the industry.

But the commission favoured reforms that compelled bargaining partners to provide the minister with authority to intervene in cases where settlements are deemed to be excessive.

It also suggested a role for competition authorities in ensuring that consensus agreements without the pressure of industrial disputes. Settlements that ignored the accord should be referred to the Competition Board which "should exercise particular vigilance with respect to price increases" by companies which have awarded pay rises deemed to be excessive.

Copper trading: who regulates what in the UK

Securities and Investments Board (accountable to Treasury)	
Regulates front-line regulators, including those below	
Exchange, futures, derivatives, options, contracts, etc.	Regulates firms to ensure they comply with its rulebook, and with SIB principles and that they have sufficient capital. Monitors firms' positions on exchange-traded and OTC derivatives contracts and investigates untoward behaviour.
Oversees markets in non-ferrous metals, futures and options. Only trading in derivatives contracts requires LME to be recognised by SIB, since physical metals not covered by Financial Services Act. Regulates members but only in respect of their exchange-traded deals.	

NOT REGULATED

Cash market for copper

Customers of the cash or derivatives markets (producers and users, overseas hedge funds). The SIB has powers to investigate the investment business of such customers, but only if invited to do so by a front-line regulator.

Leases, clearing houses, etc. (governance to SIB)

Clears LME. Requires deposit of initial and variation margins. Initial margins may be increased in times of volatility.

Trading house sets aside Y150bn and cancels share-buyback plan

By Eniko Terazono in Tokyo

Sumitomo Corporation said it would write off all losses caused by Mr Yasuo Hamanaka's illicit copper trades during the current business year to March 1997, but added that it was not yet clear how much the company had lost.

The Japanese trading house, at the centre of the Sumitomo family of companies, said losses reserves were increased by Y150bn (\$1.57bn) and the company had cancelled plans to buy back its shares in the market. It also cancelled Y120m in bonus payments for its executives.

Japanese news reports said investigations by US and British regulators would influence the company's treatment of the estimated \$1.6bn loss, in particular, whether it would be written off as the responsibility of an individual employee or as that of the company as a whole.

Sumitomo has denied the statements by UK regulators that the company knew and authorised the trades by Mr Hamanaka. It insisted again yesterday that Mr Hamanaka was acting on his own, though it admitted that it was examining how it handled warnings received in the early 1990s from the

London Metal Exchange.

Mr Tomichi Akiyama, Sumitomo's president, said this week that the company was not aware of the size of the trades involved and had ordered the copper division to cut its trading volume by 10 to 30 per cent.

Meanwhile, a group of Sumitomo's shareholders are poised to sue the company for the trading losses. While a compensation figure was not revealed, it could become Japan's largest shareholder suit against a single corporation.

Sumitomo officials say they do not expect Mr Akiyama to resign at this year's stockholder meeting, which is scheduled for next Thursday, nor do they expect the suspension of promotions for other executives during the gathering.

The trading company indicated that it had postponed a decision on any tougher punishment for managers and employees concerned because the case was still under investigation.

However, officials at the ministry of international trade and industry, which oversees trading houses in Japan, said they could see no illegal behaviour at Sumitomo, and were not actively chasing the company for further information on its copper-related business.

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UN chief to attend G7 summit

By David Owen in Paris

The heads of the four main multilateral institutions are to attend the summit of the Group of Seven industrial countries in Lyons at the end of this month.

The four - Mr Boutros Boutros Ghali, secretary-general of the United Nations, Mr James Wolfensohn, president of the World Bank, Mr Michel Camdessus, managing director of the International Monetary Fund, and Mr Renato Ruggiero, director-general of the World Trade Organisation - will attend the last day of the summit on June 29 covering multilateral issues, including world debt.

Subjects for discussion will include reform of the multilateral institutions, specifically, the United Nations.

Overall theme of the summit will be globalisation and how to make it succeed for everyone's benefit.

An issue high on the agenda of the economic meeting, for example, is likely to be the effect of globalisation on jobs, a subject close to the hearts of France and other European Union countries suffering high unemployment, and the need to implement structural reforms in the run-up to economic and monetary union.

Mr Boutros-Ghali's visit to Lyons comes at a time when his record as UN secretary-general is being subjected to intense scrutiny in the US.

Without naming the US, Mr Ahmad Fawzi, Mr Boutros-Ghali's spokesman, has denounced what he sees as a press campaign against him in "certain member states". The articles did not reflect the substantial amount of work accomplished by the secretary-general in the past five years, he declared.

Mr Boutros-Ghali's term of office expires at the end of this year; he has yet to say whether he will seek to stay on.

Israel's new finance minister to battle with bloated deficit

Ilene Prusher reports on the challenges facing Dan Meridor

Mr Dan Meridor, Israel's new finance minister, is an intellectual with an impeccable establishment background and a reputation for right-wing economic views, although he upset the religious right by championing human rights when justice minister in the last Likud government.

The business community is looking to Mr Meridor to implement promises for privatisation and budgetary constraint.

He is one of the new generation of more cosmopolitan Likud party leaders that includes Prime Minister Benjamin Netanyahu himself.

The premier and Mr Meridor, 49, came from the same affluent Jerusalem neighbourhood of Behavia. There, he attended the right school (the Hebrew Gymnasium) and grew up in the right kind of political family. (His father, Elyahu, was a member of parliament). He did the right kind of army duty so important to success in Israeli politics, serving as tank commander in the 1967 Six Day War and as a captain in the Israeli army reserves.

Mr Meridor graduated from Hebrew University's law school and married his wife, Leora, who became one of Israel's leading economists. An upbringing in the Likud's youth movement (Betar) paid off, ultimately in an offer to be cabinet secretary by the then-prime minister Mr Menachem Begin in 1982.

By 1984, at the age of 37, Mr Meridor had won a seat in parliament. Four years later, he had become justice minister.

Nevertheless, he has not always loved the party line. As justice minister, he clashed with the religious right when he pressed for human rights legislation. Though in a trimmed down form, he is credited with introducing the Basic Law, a form of human rights law which became the basis for supreme court decisions.

Such behaviour won him respect from some left-wing

circles. They also cost him some support within the conservative Likud.

"He was at times very unpopular in the Likud because of his stand for human rights, and the rights of Arabs," said Professor Asher Maoz, a legal expert at Tel Aviv University.

In his new job he will be faced with trying to cut a bloated budget deficit, sell off state-owned property, and bring inflation under control.

He will inherit an economy with inflation running at 15 per cent a year, against 8.1 per cent last year. He will be under pressure to make expenditures cuts of Shk5bn-6bn (\$1.53bn-\$1.64) in the next year and a half, bring Israel nearer its target inflation rate of 8-10 per cent and its budget deficit target of 2.5 per cent of gross domestic product.

Some say such deep cuts could be a tough task for an eloquent man described by so many as a "nice guy". But

left-wing MP Dedi Zucker, who has worked closely with Mr Meridor, thinks his passionate views against government intervention will make his job easier.

"He's an old-fashioned right-winger. He really believes in the power and ability of the free market as a means to fix and to shape, with the less government, the better," said Mr Zucker. "He doesn't believe in enormous amounts that is going through national insurance to people. He hates taxes and he hates housing done by government."

Now more than ever, spending on housing is a thorny issue. The new government was elected on promises to expand Jewish settlement in the West Bank and Gaza, ignoring Palestinian hopes of statehood. Mr Meridor's views on budget cuts might make it less likely that the government would pour money into settlements.

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Meridor: Deep spending cuts will be a tough task for 'eloquent nice guy'

US law change spurs scramble for Libyan oil deals

By Robert Corzine

Senior executives from Agip, the Italian oil company, were reported to be scurrying around Tripoli yesterday trying to secure a big natural gas deal before controversial US legislation aimed at further isolating Libya and Iran was approved in Washington.

The legislation, passed by the House of Representatives yesterday, is intended to discourage new foreign investment in the Libyan and Iranian petroleum industries. Washington's aim is to punish the two so-called "outlaw" regimes, both of which are dependent on oil for most of

their hard currency earnings, for their alleged support of international terrorism.

Industry executives and analysts say the US action is likely to deter a number of international oil companies from making new investments in the two countries.

But many say the increasing use by Washington of unilateral oil sanctions could lead to structural changes to the international industry. And these could damage the long-term prospects of US oil companies as they seek foreign reserves to replace declining domestic production.

Companies with existing deals in the two countries

expect to be exempt from any US retaliation, even if their projects are still in the early exploration phase.

Lasmo, the independent UK explorer, yesterday said it believed the bill would prevent it from making the necessary investments to bring any discoveries it might make in Libya to the final production phase, a process which could take several years and cost hundreds of millions of dollars.

The company is due to start drilling an offshore exploration well this weekend, and has plans to drill four or five onshore wells over the next year. "We are cautiously satisfied at this moment that we

will be able to proceed," said a Lasmo executive.

Libya, however, is not the main target of the US move. Iran, which in the past year has opened nine offshore projects to foreign investment, is more vulnerable, say analysts. Tehran has signed only one big deal, a \$600m agreement with Total of France to develop the offshore Sirri field in the Gulf.

Total this week said it saw no reason why the US legislation would affect the project, which will be fully implemented, according to the company.

Other big European oil companies have a different view. The Anglo-Dutch Shell group, which had previously been

keen to work in Iran but which has large US holdings, has clearly been put off by the US policy. Earlier this year Mr John Jennings, chairman of the London-based Shell Transport and Trading, ruled out any big Iranian investments as long as the US threat of retaliation remains.

"The big guys just have too much at stake in the States," says Mr Robert Mabro of the Oxford Institute of Energy Studies. "And the small oil companies may not have the financial, technical and management resources to tackle the big projects on offer."

Even companies without any US interests could find it hard

to get an Iranian project off the ground. "Where will they get the money from," asks Mr Mabro. "The US financial arm is very long."

Many in the industry believe the US could use similar unilateral sanctions against other unpopular oil and gas producing countries, such as Nigeria or Burma. And that could affect the future commercial prospects of US oil companies.

"European and other international oil companies may think twice before entering into agreements or joint ventures with US companies in parts of the world that might be questionable in Washington's view," says Mr Vahan

Zanoyan, an analyst with the Petroleum Finance Company in Washington.

He says that another unintended effect of the US action could be to boost the ambitions of oil companies from emerging Asian countries. "There are lots of Chinese and Indian companies that don't care about what the US thinks."

Mr Subroto, former secretary general of Opec, shares that view. He believes Middle Eastern producers at odds with the US will increasingly turn to Asia for investment, and notes that Pertamina, Indonesia's state oil company, has already decided to invest in Iraq when UN sanctions are lifted.

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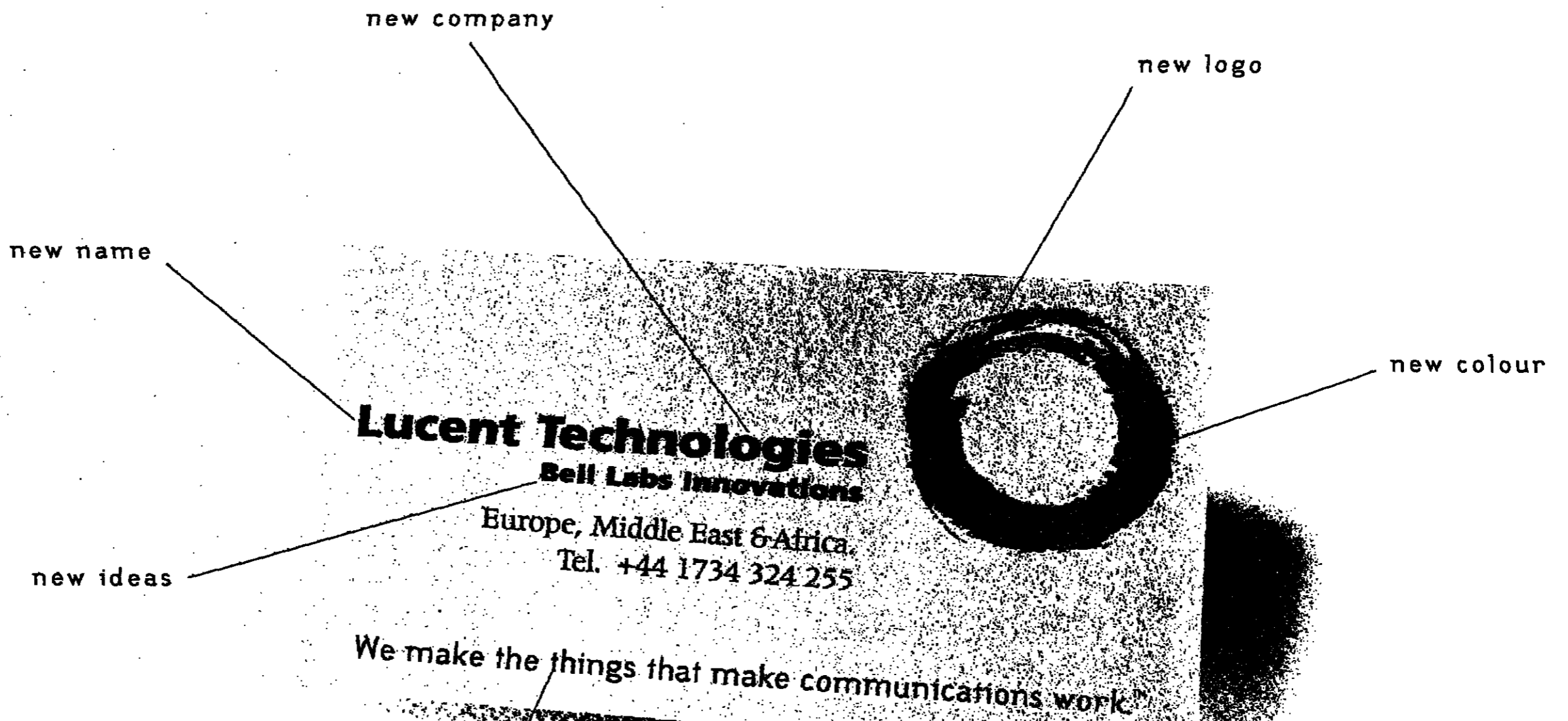
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NEWS: ASIA-PACIFIC

South Korea faces bout of labour unrest

By John Burton in Seoul

South Korea will be bracing today for what could possibly be its biggest bout of labour unrest in the last few years.

With public sector workers threatening to join walk-outs that have already crippled the Korean car industry, the government declared the industrial actions illegal and threatened to arrest strike leaders.

Labour unrest could soon spread to the shipbuilding and textile industries, which would further harm an economy that is already showing signs of slower growth.

The surge in disputes is linked to worker demands that the government reform its tough labour laws, which ban a new militant labour organisation, the Korea Confederation of Trade Unions (KCTU). Although the government has promised to revise the laws in anticipation of joining the Organisation for Economic Co-operation and Development, disagreements remain on the extent of the reforms.

Most of the unions on strike or threatening industrial action are affiliated with the KCTU. A key demand is that hundreds of workers who have been sacked for supporting KCTU activities be reinstated.

The KCTU claims to represent 440,000 workers, including many in the car and shipbuilding industries and the public sector. The moderate Federation of Korean Trade Unions (FKTU), the sole legal representative of the trade union movement, has 1.2m members.

Public sector workers threatening to strike today include the country's largest union at Korea Telecom, the state telephone company. They could be joined by subway workers in Seoul and Pusan, the two largest cities in Korea, and employees of Korea Mint.

The car industry has already been affected by widespread industrial unrest this week. A strike at Mando Machinery, Korea's biggest car parts company, has led to production cuts at Hyundai Motor, the

Seoul may be forced to delay its admission to the Organisation for Economic Co-operation and Development if the OECD makes "excessive" demands for financial liberalisation, Mr Koo Bohun-yong, one of the South Korean government's top economic reformers, warned yesterday, writes John Burton.

Korea could not afford to satisfy all the OECD conditions for membership if it meant harming the economy, he declared. Seoul is facing growing domestic criticism that it is making too many concessions to the OECD following its decision this week to allow greater foreign investment in the stock market.

largest car producer, due to a shortage of components. Workers at Kia Motors and its truck subsidiary, Asia Motors, have gone on strike, while the Daewoo and Ssangyong car companies may follow suit.

The government has waged a harsh battle against the KCTU for the past year by arresting 30 members, including its two co-chairmen, for engaging in illegal labour activities.

The tough response has been criticised by the International Labour Organisation and human rights groups abroad. A new crackdown on the KCTU could harm Seoul's chances of joining the OECD this year since several OECD members have criticised the Korean treatment of union activists.

However, Korean officials are worried about the economic effects of granting official recognition to the KCTU, which is demanding higher pay rises and shorter working hours than those requested by the FKTU. Korean industrial workers are already the highest-paid on the Asian mainland, with an average monthly wage of Won1.2m (\$1,500).

The KCTU is also seeking the right for unions to participate in management decisions concerning personnel and plant locations.

Japan's economic recovery - a miracle or a mirage?

Tokyo economists and policy makers were asking themselves yesterday whether Japan's economic recovery might be a miracle - or just a mirage.

The question arose as they digested latest government data showing, to everyone's astonishment, that the economy grew at its fastest rate for 23 years in the first quarter of 1996.

The Economic Planning Agency reported an annualised 12.7 per cent growth in the three months to March. It said gross domestic product rose by 5.7 per cent against the same period last year, fuelled by a 5.1 per cent rise in private consumption, a 7.4 per cent increase in corporate investment and a 27.3 per cent rise in government investment.

On the surface, it looks like a decisive recovery from three years' economic stagnation - the longest since the 1930s - and unlike the three false dawns in those three years. Unusually, as the Tokyo office of Merrill Lynch points out, consumers, companies and the government are now spending money at the same time.

Yet sceptics see reasons why the EPA data overstate actual growth.

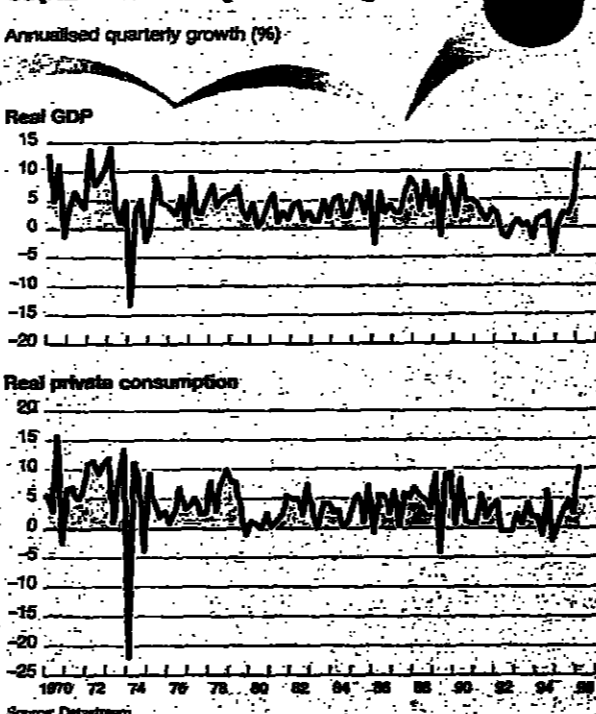
First, this is recovery from a low base, in the first quarter of last year, when the economy grew just 0.1 per cent. So second-quarter growth this year will not be as strong. Early last year, the talk was not of recovery but of fears of a slump, triggered by the dollar's collapse to ¥79.75 in April. But the dollar recovered, helped by US and Japanese central bank intervention; growth picked up in the second quarter, only to ease in the third and rebound to 2.7 per cent year-on-year in the final three months.

Second, Japan's GDP figures are late and notoriously unreliable. Unusually, Japan publishes GDP data two-and-a-half months after the end of the quarter, since it has no central statistical agency. The EPA simply aggregates data collected by 10 government ministries, a labour-intensive task with few adjustments for statistical anomalies.

"There are real quality problems about these figures," says

It looks like lift-off, yet sceptics point to reasons why data seem to overstate actual growth. William Dawkins reports

Japan's economy: bouncing back



Mr Chris Calderwood, economist at EZW in Tokyo.

Being late, the GDP figures clash with more recent data, showing a 1.1 per cent fall in retail sales and a 3.8 per cent decline in public sector construction starts in April.

Nor do they match the Bank of Japan's own Tankan quarterly survey of business confidence, used by the BOJ as its main guide to the short-term economic outlook, hence the decisive factor in forming interest rate policy.

The most recent Tankan, for May, points to stronger than expected recovery, but cites constraints on growth, such as an increase in unsold stocks held by wholesalers and a sur-

plus of employees at a fifth of companies surveyed.

So it is no surprise that on balance Japanese policy makers yesterday took the view that the spring growth spurt was neither mirage nor miracle, but simply, to their relief, evidence that the upturn of the final quarter of last year is building momentum.

Failure to recover would have been a disaster, given Japan last September got the biggest fiscal and monetary boost in its modern history - a cut in the official discount rate to a record low 0.5 per cent and a ¥14,220bn (\$132bn) pump-priming package, worth an estimated 1.5 per cent of GDP in new spending.

It is hard to imagine what else the government could have done if the economy had continued to stagnate.

"I am thankful for the figure... we can say the economy is heading for recovery," said Mr Eiyutaro Hashimoto, the prime minister. Private sector economists stuck to their full-year forecasts of 2.5-3 per cent.

The consequence of Japan's spring bounce, contrary to fears of investors who have been sending Japanese bond prices down since the GDP data were announced, is likely to be no imminent increase in interest rates. Mr Yasuo Mutsushita, BOJ governor, stressed there were no plans to change monetary policy for now.

For the BOJ has no reason to worry about inflation, slightly negative for the seventh quarter in a row, and still has some reason to be worried about the stability of the banking system. Smaller banks' bad loans are still growing as property prices decline.

Moreover, it is not yet clear whether private demand will be strong enough to compensate for the run-down of last September's pump-priming package, a factor in the sharp rise in public spending in the first quarter.

Another constraint on growth, a rise in consumption tax from 3 to 5 per cent, is likely to arrive next April, following an agreement yesterday by an influential government tax panel. So most observers think the BOJ will wait for its next Tankan in September before tightening.

Mr Hashimoto's Liberal Democratic party is planning a smaller fiscal package this autumn to soften the impact of these coming shocks, and possibly to sweeten public opinion for the election LDP elders are contemplating at the end of this year or early next.

Ironically, the strength of the latest GDP data will make it harder for the LDP to persuade the finance ministry to release funds for such a package. The ministry is anxious about the rise in central government debt. So its celebration of Japan's rediscovered economic vitality may not be as innocent as it seems.

ASIA-PACIFIC NEWS DIGEST

Canberra pension allegation denied

An Australian parliamentary inquiry has found no evidence of "insider trading" by members of the Reserve Bank of Australia's investment committee in respect of its in-house pension fund, it said yesterday. The allegation was first raised by Mr Andrew Thomson, a former Liberal party backbencher and now a parliamentary secretary in the new coalition government, last year. This, in turn, led to an inquiry by the Senate select committee on superannuation.

Mr Thomson questioned the propriety of having senior bank officials sit on the investment committee, and implied that they might have used their knowledge of central bank monetary policy to benefit the RBA's Officers' Superannuation Fund in its bond trading activities. He cited the pension fund's performance in 1993-94 in support of these allegations.

Philippine peace talks to resume

Philippine President Fidel Ramos said yesterday that peace talks with communist rebels were about to resume in the Netherlands, a year after they broke down in a dispute over a detained leftist leader. The announcement came hours after a Manila court ordered the release of Mr Sotero Llamas, a senior figure in the National Democratic Front (NDF) who has been in detention since May 1995 awaiting trial on murder charges. "I view the resumption of peace talks with guarded optimism," Mr Ramos said in a statement.

The NDF said the talks could not proceed until Mr Llamas was released because he was a member of the negotiating panel trying to end the 27-year insurgency among Muslims in the southern Philippines.

Taiwanese president snubs MPs

Taiwan's government yesterday snubbed MPs who attacked the reappointment of Mr Lien Chan as prime minister and told them to concentrate on their jobs as lawmakers. The presidential office denied any violation of the constitution in retaining Mr Lien Chan as premier without seeking parliamentary approval.

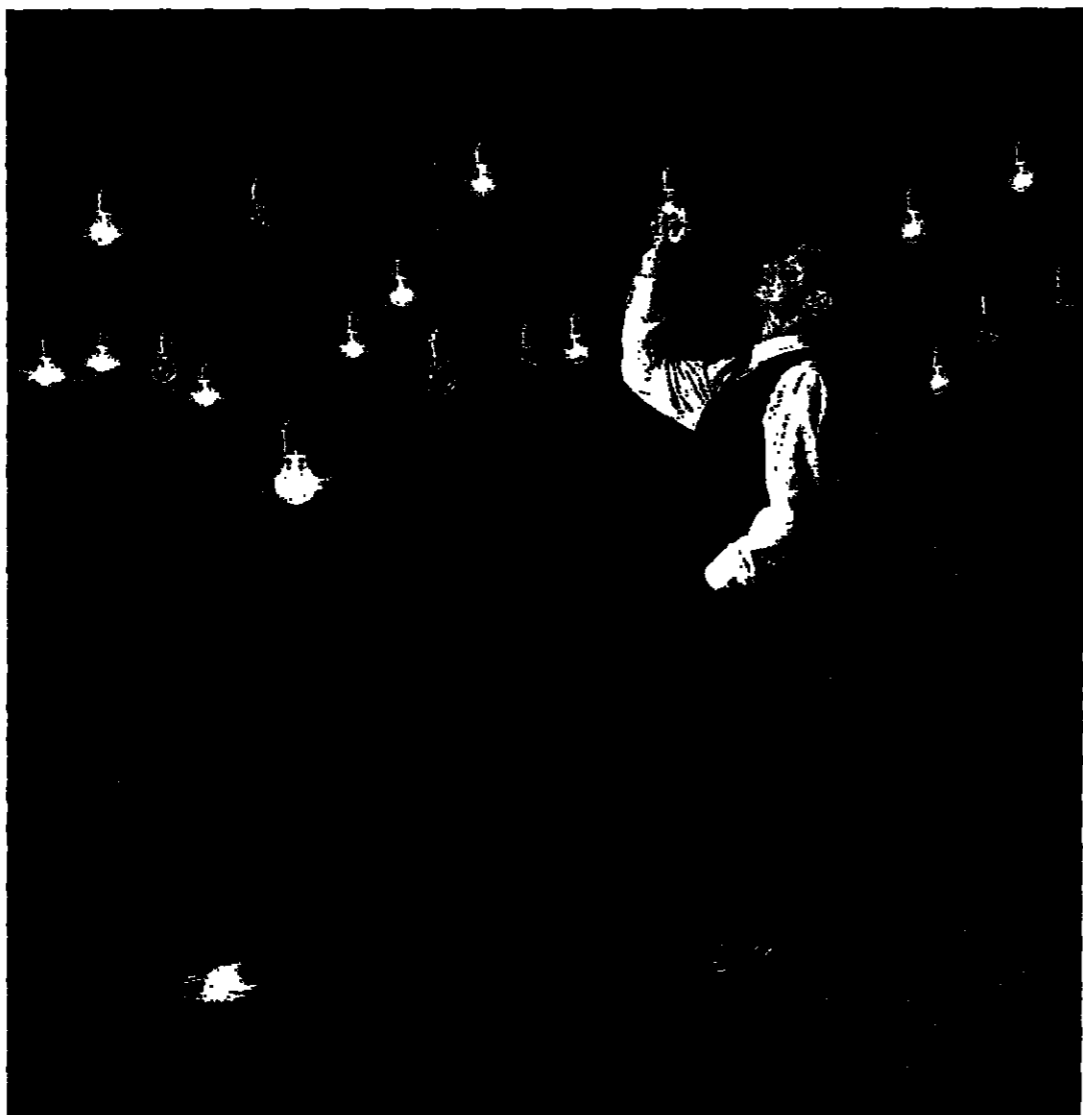
Opposition lawmakers, some supported by members of the ruling Kuomintang, have paralysed parliamentary business in protest at the appointment. The presidential office said yesterday that since Mr Lien was not newly appointed as premier nor was the legislature newly sworn in, no constitutional mandate existed for his appointment to be endorsed by the legislature.

The divided parliament had urged President Lee Teng-hui to "renominate a premier as soon as possible" and submit the name for its approval, saying Taiwan's constitution gave it the right to review all cabinet appointments.

Pakistan budget strike call

Mr Nawaz Sharif, Pakistan's main opposition leader, yesterday called for a nationwide strike on Sunday to protest against the government's "anti-people budget" proposals. Mr Sharif's Pakistan Muslim League has said it will oppose the 1996-97 budget, which is due to be voted on before the end of the month. The financial year begins in July. The Rs500bn (\$14.28bn) June 13 budget, announced by Prime Minister Benazir Bhutto's government, levies Rs41bn in new taxes. Mr Sharif's strike call follows a meeting on Tuesday in which the parliamentary opposition pledged to support a campaign by the former prime minister against the 33-month Bhutto government. Critics from the opposition and business say heavy taxation, including a general sales tax, will force companies to raise prices.

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Vietnam holds its breath for the party congress to start

A battered blue police motorcycle draws up to the kerb of a busy street in Hanoi. From the sidecar a plainclothes officer clutching a megaphone gestures to a vegetable seller to move on. With two large panels of green celery strapped to the back of her bicycle she lumbers, uncomplaining, away down the street.

This clampdown on street hawking is typical of the way security is being discreetly tightened in the run-up to next week's Vietnamese Communist party congress. A degree of nervousness is natural. The meeting is expected to bring sweeping changes at the top of government; the international business community, whose interest in investment has been flagging recently, is hoping for a new push for economic reform.

However, with lack of obvious leadership candidates, the chances are that such hopes will be disappointed. "Vietnam has hit a brick wall - the point where cosmetic change is no longer sufficient," says one east European diplomat. "Real change is required, and this congress cannot provide the answer."

Among diplomats, gossip is rife as to which of the country's top three officials - Mr Do Muoi, 80, the patriarchal party secretary, Mr Vo Van Kiet, 74, the reformist Prime Minister, and the conservative President Le Duc Anh, 76, with his military connections - will move on. So sensitive is the issue in Vietnam's patronage-riven bureaucracy that officials have been all but struck dumb. They would prefer not to have any public discussion at all.

Behind closed doors, though, a process is taking place that in western democracies would be equivalent to the upheaval of a general election. By the time the congress formally assembles on June 28, the die will have been cast and decisions taken that will shape the country for the next five years.

Between now and then, the final rounds in a battle for power will be fought in secret. Decision-making has been paralysed for months in a clampdown on what are perceived as western excesses such as advertising and prostitution. Conventional wisdom is that this will be a singularly impor-



Busts of Ho Chi Minh on sale in Hanoi: his legacy of balance in government persists

tant congress because of the need to cement Vietnam's 10-year reform process. In practice, it is the run-up to the meeting that stands out because of the extreme uncertainty over finding a collective leadership with the right balance to provide continuity.

One of the lasting legacies of Ho Chi Minh, still revered as the hero of North Vietnam's war against the US, was a predilection for balanced government that would ensure stability, and protect the communist party's grip on the nation.

The present leadership is balanced not only in terms of policy inclination and between civilian and military control, but also in regional terms. Mr Muoi is from Hanoi, Mr Kiet from Hue Province in central Vietnam. Matching that balance while handing on the reins of power to a younger generation is proving a formidable challenge.

The final choice could colour the overall administration. Elevation of General Le Kha Phieu, 68, would add to the influence of military hardliners: that of Mr Non Duc Manh, 56, National Assembly chairman, would please moderates. But officials caution it would be a mistake to expect much change. Even the younger leaders belong to a generation trained by Russians, and whose formative

experience was the war against the US.

Amid all the turmoil, precious little attention is being paid to policy. By some counts economic reform has been extraordinarily successful. Growth has averaged 8.5 per cent over the past five years. Inflation, once in triple digits, is below 10 per cent, according to government statistics.

Officials talk of a need to adapt the reform process rather than change it. There is little inclination to move on quickly to more radical reforms such as curbing the role of state enterprises, because these would dilute the party's authority and upset vested interests. Vietnam clings to socialism and state control, not least because giving free rein to the market could be divisive and hand political power to the more entrepreneurial south.

A draft of the political report due to be adopted by the congress fudges the issue of privatisation with glorious gobbledygook. It talks of the need for a "multisectoral economy, along the market mechanism with state management and socialist orientation."

The social chaos and collapse of political authority that followed reform in the old Soviet Union and eastern Europe still strike terror into the heart of Vietnamese cadres. "If we follow the big bang approach, like

the Russians, we will fail," says Mr Do Duc Dinh, a government economist.

A recent analysis by Peregrine Securities, the Hong Kong investment house, warned reform to date had left lingering weakness, notably a current-account balance of payments deficit of 15 per cent of gross domestic product, twice that of Malaysia and Thailand. Reform needed to be deepened with an end to tax and other privileges for state enterprises, and capital market measures to mobilise domestic savings.

Foreign aid and investment inflows are still sufficient to cover the deficit, so Vietnam has little incentive to confront such challenges for now. The World Bank recently offered it a \$1.5bn loan over three years from 1997, but Vietnam has taken up only about 15 per cent of Japan's ¥170bn (\$1.56bn) in aid commitments since 1993; many diplomats say its honeymoon with aid agencies is cooling.

The congress may be preoccupied with a need for continuity, but by turning a blind eye to the real economic challenges, it may sow the seeds of a eventual payments crisis that would force the government to take the very decisions it is now inclined to shirk.

Peter Montagnon and Jeremy Grant

FINANCIAL TIMES COMPANIES & MARKETS

Thursday June 20 1996

LEGAL DEFINITIONS
 Notation: 1 launching of a commercial enterprise on the Stock Exchange
 2 life belt or similar device required if enterprise sinks, see ROWE & MAW: asap (ph 0171-248 4282)

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IN BRIEF

TCl plans satellite television spin-off

Tele-Communications Inc, the US cable television and entertainment group, is to spin off its satellite broadcasting and programming interests into a separate, independent company. Page 20

Sihler set for senior Deutsche Telekom role
 Officials in Bonn said Mr Helmut Sihler, a former chief executive of Henkel, the family-owned German chemicals group, was set to become the new head of the non-executive supervisory board at Deutsche Telekom, the world's third largest telecommunications operator which is due to be partially privatised in November. Page 16

NTT mini-phone is one to watch
 Japan's Nippon Telegraph and Telephone unveiled a prototype wrist-watch-shaped cellular phone (left) incorporating a dialling system which responds to the voice. To make a call, the user pushes a button on the body and speaks the phone number into the microphone. The voice-recognition system converts the sound into numerical data. NTT said the prototype, at 70 grams, was the world's smallest cellular phone based on the Japanese-developed PHS mobile communications system. It hopes to launch the phone in about 2000 at a retail price of around ¥50,000 (\$463). Page 16

Hennes & Mauritz shares jump on 24% rise
 Shares in Hennes & Mauritz, the Swedish fashion retailer, leapt 11 per cent after the company surprised investors by reporting a 24 per cent increase in profits to SKr17.6m (\$82.4m) in the six months to the end of May despite weak retail markets in Europe. Page 16

Jardine forges Philippines alliance
 The Jardine group, whose diverse companies are listed in Singapore, is pursuing its expansion in Asia through a tie-up between Gammon Construction, its Hong Kong-based construction arm, and Ayala Land, the Philippines' property developer. Page 18

Calpers orders property shake-out
 The California Public Employees Retirement System has ordered a shake-out of its underperforming property portfolio in a bid to boost assets, which recently exceeded \$100bn for the first time. Page 20

Hyder plans to cut 900 staff
 Hyder, the UK multi-utility formed after Welsh Water's £892m takeover of Swalec, the South Wales electricity distributor, is to cut 900 jobs in a reorganisation expected to save £100m (\$153m) a year by the end of the century. In London, Hyder's shares rose 5p to 733p. Page 21

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Chief price changes yesterday

FRANCIFURY (DOW)		Current Plus	1260	+ 44
Alcoa	1170	Galaxy Int	1220	+ 40
Boisjoly	1430	Imperial	320	+ 7.8
Boisjoly	800	Plus		
Boisjoly	695	Plus	1282	- 10
Boisjoly	504.2	Plus	688	- 10
Boisjoly	698	Plus	687	+ 17
Boisjoly		Plus	1050	+ 40
Boisjoly		Plus		
Boisjoly		Plus	799	- 7
Boisjoly		Plus	580	- 22
Boisjoly		Plus	631	- 12
Boisjoly		Plus	566	- 12
Boisjoly		Plus		
Boisjoly		Plus	1.08	+ 0.08
Boisjoly		Plus	3.825	+ 0.175
Boisjoly		Plus		
Boisjoly		Plus	2.00	+ 0.125
Boisjoly		Plus		
Boisjoly		Plus	2.00	- 0.15
Boisjoly		Plus	2.30	- 0.15
Boisjoly		Plus	7.85	- 0.25
Boisjoly		Plus		
Boisjoly		Plus	38.75	+ 3.50
Boisjoly		Plus	58.00	+ 5.00
Boisjoly		Plus	418.00	+ 38.00
Boisjoly		Plus	70.50	+ 6.00
Boisjoly		Plus		
Boisjoly		Plus	134.00	+ 0.00
Boisjoly		Plus	69.00	+ 0.00
Boisjoly		Plus		

Tim Burt unravels the claims and counter claims behind a tale of alleged industrial espionage

The documents in the dustbin

The private investigators from Kroll Associates were pleased with their night's work. The corporate investigations consultants - employed by the Norwegian engineering group Kvaerner - told their clients they had persuasive evidence of industrial espionage at one of its UK subsidiaries.

For more than four weeks, Kroll had been scrutinising the comings and goings at Davy International, the metals processing business which Kvaerner inherited following its £904m (£1.3bn) takeover this year of Trafalgar House.

It had also been telling Mr Roy Tazzyman, Davy International's former chief executive. Then they had a break. They emptied the dustbins at Mr Tazzyman's Dorset home and found some interesting documents - including faxed letters to senior officials at Voest-Alpine Industrieanlagenbau (VAI), one of Davy's main competitors.

For Mr Eric Tanseth, chief executive of Kvaerner, the papers confirmed suspicions that confidential technical and contractual information was being passed illegally to VAI, part of the Austrian industrial conglomerate VA Tech.

"I'd never seen anything like it," he said. The documents gathered from Mr Tazzyman's dustbins helped persuade a High Court judge to grant an order enabling Kvaerner to raid the offices of VAI industries (UK).

Mr Tazzyman, meanwhile, had been installed as the managing director of VAI's UK business - a position which Kvaerner claims he was offered after leaking details of Davy's strategy and pricing plans on some large overseas contracts.

VAI and Mr Tazzyman have angrily denied any wrong doing. Rejecting Kvaerner's accusations of industrial espionage, they have accused the Norwegian group of employing dirty tricks after losing a \$1bn Middle East contract to VAI.

"Any suggestion that VAI Austria's recent success was attributable to the wrongful use of information about Davy's bid is completely denied."

Moreover, it suggested Kvaerner was angered that VAI had recruited a number of its top metals processing executives following the decision last year to close Davy's offices in Poole, Dorset. The Austrian company is thought to be considering a counter claim over Kvaerner's raid on its offices.

Kvaerner, however, remains unrepentant. It claims to have seized more than 2,000 Davy documents, technical drawings and computer discs from VAI. Twelve boxes of papers were taken away, some of them hidden in toilets and company cars.

The legal row has surprised some analysts, many of whom are used to a more sedate approach from Kvaerner. "People are amazed at what's going on," said one analyst. "Eric Tanseth is obviously pretty cross and looks determined to win damages."

Another analyst said: "I've never seen anything like it. This sort of thing is not often played out in the UK, at least in public."

Kvaerner yesterday stepped up its campaign against VAI by issuing writs against Mr Horst Weisinger and Mr Richard Guserl, chief executive and finance director respectively of the Austrian company.

The High Court writs, similar to those served already against Mr Tazzyman and other VAI employees, involve claims for damages and an injunction preventing the executives from disclosing, hiding or destroying any documents belonging to Davy.

Although VAI has vowed to fight the action, it said in a statement that it "would treat very seriously the discovery at its premises of any employee information belonging to a competitor."

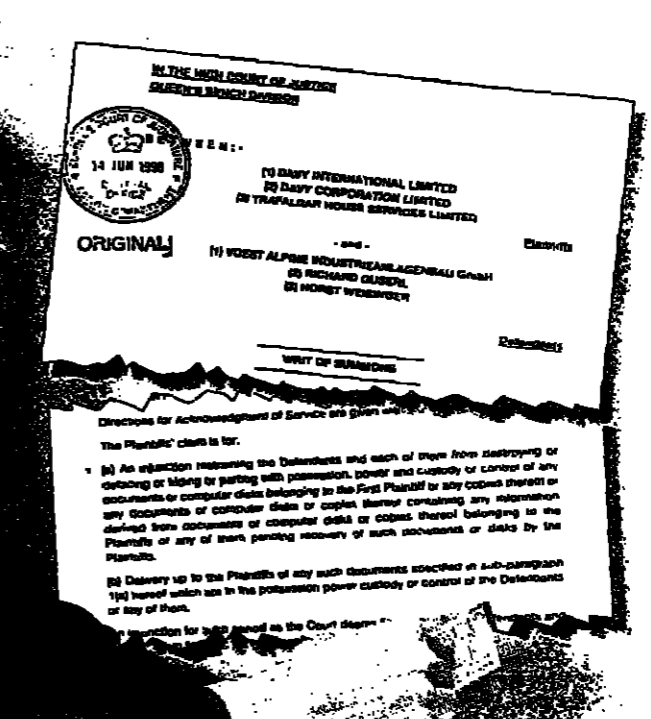
Kvaerner, however, claims that Davy information was going right to the top of VAI, and was not restricted to a rogue operation at its UK offshoot.

Mr Tazzyman, who has also been accused by Kvaerner of poaching Davy employees, believes he lost his job for opposing Kvaerner's plans to close its Dorset offices with the loss of 450 jobs.

"This is a case of sour grapes," he adds. Kvaerner, however, says he was asked to resign following mounting losses at the subsidiary. Davy last year reported operating losses of £64.6m, the largest single factor behind a £174.7m operating loss at Trafalgar's engineering division.



Eric Tanseth, Chief Executive of Kvaerner, is seen in a photograph.



The document shown is a legal notice or writ, likely related to the industrial espionage case.

Davy International, which designs and supplies equipment for steelmakers and other metal processors, joined Trafalgar as part of the ill-fated acquisition of Davy Corporation in 1991. Whereas most of the rest of Davy was integrated into Trafalgar House, Davy International was left largely independent.

Senior Kvaerner officials say they have changed the management structure to prevent any further loss of business, with middle managers now reporting to a more tightly controlled executive team.

In the meantime, it has committed significant resources to "protect our rights" against VAI. "It could take two years to get a result from the courts," predicted one official.

VAI rejects the espionage claims: "Any such suggestion is untrue and will be shown at the trial of this matter to be without any foundation."

Coca-Cola ends link with Nordic producers

Coca-Cola yesterday ended a half-century collaboration with its local partners in Sweden and Norway, saying it would build its own production facilities in the two countries as part of a stand-alone strategy.

The announcement will trigger restructuring at Pripps Ringnes, which relies on the US group's products for SKr2.7bn (\$404m), or 35 per cent of its turnover. The company, controlled by Orkla of Norway, said it would have to make 1,400 redundancies - or 20 per cent of its 7,000 workers.

Pripps Ringnes, which is to receive a SKr1.1bn severance settlement from Coca-Cola, was formed last year by the merger of Pripps of Sweden and Ringnes of Norway.

Mr Paul Bergqvist, the group's managing director, put on a brave face, saying profits after financial costs would be in line with last year's pre-tax figure of SKr535m once the phase-out was complete. He said the Swedish operations would cost about SKr200m to wind down and the Norwegian cost would be "somewhat higher".

He said differences had arisen with Coca-Cola over the production and distribution operations in Sweden and Norway. Coca-Cola had wanted part-ownership of Pripps Ringnes, while the company was determined to remain independent.

ASC issues Internet share warning

The Australian Securities Commission, the country's securities industry regulator, yesterday issued a formal warning to the estimated 1m Australian Internet users about unsubstantiated securities information published to entice investors to buy shares.

"The ASC is particularly concerned that securities recommendations are being made by people who may not be licensed investment advisers and, as a result, not qualified, and that such recommendations might include information which is false or misleading, or which repeats baseless rumours," it cautioned.

The ASC said it had identified or investigated a number of cases but was convinced there were "a lot more out there".

In the US there have been a number of high-profile cases involving state and federal regulators prosecuting individuals for selling unregistered securities - in one case involving shares in a coconut plantation in Costa Rica.

However, successful prosecutions are difficult because it is hard to track computer messages on the Internet and often impossible for investors to tell with whom they are dealing or where those people are.

The US Securities and Exchange Commission and state regulators have been working through the North American Securities Administrators' Association to handle the swindlers using electronic media to lure potential investors.

Australian regulator alerts Im users to possible swindles

Nevertheless, "companies and individuals who are not licensed dealers or investment advisers who make recommendations or provide unsubstantiated information on securities through the Internet" were breaching the Corporations Law, it said.

"The full range of Corporations Law provisions... will be enforced," it stressed.

In recent months, the SEC has made a series of statements on what sort of investment business can be conducted over the Internet or other computer systems.

These include providing a prospectus for a stock offering, price quotes for securities or mutual funds, advertising investment opportunities and sending account statements or portfolio details. In addition, brokers can send investors research reports.

CLT chief quits over structure at merger with Ufa

Mr Michel Delloye, chief executive of CLT, the international media group, resigned yesterday following disagreements over the management structure being put in place to run the company created out of the merger of CLT and Ufa, Bertelsmann's television division.

The proposed new management structure will consist of two general managers, one from CLT and one from Bertelsmann, plus two representatives of the shareholders of both groups.

Mr Delloye, who became chief executive of Luxembourg-based CLT in 1992, believed a single vision and a much more clear-cut decision-making process was required.

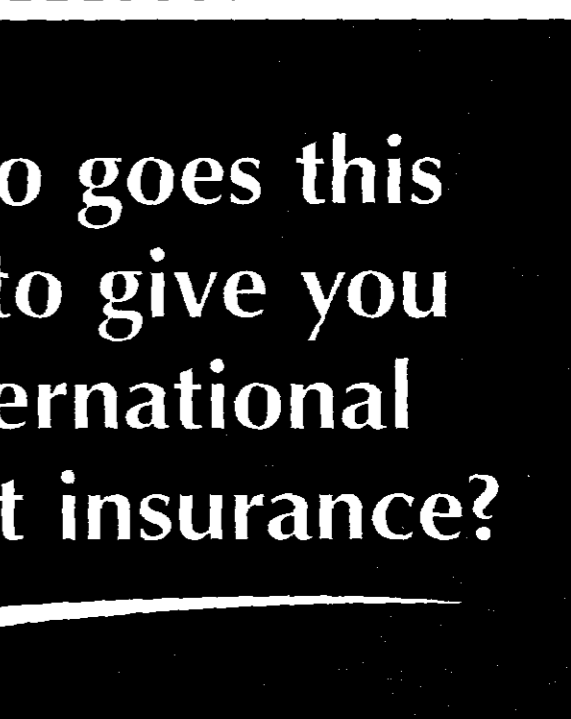
CLT and Ufa announced two months ago that they would merge, creating one of Europe's largest broadcasting networks with annual sales of DM5bn (\$3.3bn).

Ironically, Mr Delloye was instrumental in putting the CLT-Ufa deal together after a meeting at Frankfurt Airport with Mr Michael Dornemann, the Bertelsmann director responsible for television. An agreement to merge was hammered out in two days of negotiations.

CLT and Bertelsmann will announce next month that the two general managers will be Mr Remy Sautter, head of CLT's radio interests, and Mr Rolf Schmidt-Holtz from Bertelsmann.

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COMPANIES AND FINANCE: EUROPE

Sihler to head Telekom supervisory board

By Michael Lindemann
in Bonn

Mr Helmut Sihler, a former chief executive of Henkel, the family-owned German chemicals group, is set to become the new head of the non-executive supervisory board at Deutsche Telekom, the world's third largest telecoms operator which is due to be partially privatised in November.

Officials in Bonn said Mr Sihler, 66, was yesterday recommended to a meeting of Chancellor Helmut Kohl's cabinet,

which will make the final decision about the appointment because the government still owns 100 per cent of Deutsche Telekom.

Shares representing 17 per cent of the company's equity are due to be listed on international stock exchanges in November, in a public offering of shares expected to be worth about DM15bn (\$9.7bn).

Deutsche Telekom itself declined to comment on Mr Sihler's possible appointment. However, a final decision must be reached on July 1, when its

21-strong supervisory board - half of which is made up of employees - next meets.

Mr Sihler, who left Henkel in 1993, will step down from his position as head of the supervisory board at Deutsche Post, the federal postal service, to take up the Deutsche Telekom position, officials said.

He is also head of the supervisory boards at Porsche, the sports car maker, and Degussa, the industrial and chemicals group.

The nomination of Mr Sihler, an Austrian, comes just two

days after Mr Rolf-Dieter Leister, a former head of IBM in Germany, said he was stepping down for personal reasons, a decision which surprised Deutsche Telekom executives and politicians alike.

Unlike Mr Leister, who had advised Deutsche Telekom since 1993, Mr Sihler has no previous telecoms experience. His quick appointment is likely to ensure, however, that there is no speculation about vacant positions at Deutsche Telekom just months before its partial privatisation.

Mr Sihler has developed something of a name for himself as the first non-family member at a number of Germany's best-known family-owned companies.

In 1980 he became the first person outside the Henkel family to take over at the helm of the Düsseldorf-based chemicals group, while in 1993 he became the first person outside the Porsche family to take over as head of the Porsche supervisory board, succeeding Mr Ferdinand Porsche who stepped down aged 82.

Swedish retailer lifts profits 24% at halfway

By Hugh Carnegie
in Stockholm

Shares in Hennes & Mauritz, the Swedish fashion retailer, leapt 11 per cent yesterday after the company surprised investors by reporting a 24 per cent increase in profits in the six months to the end of May, despite weak retail markets in Europe.

Pre-tax profits in the half rose from SKr498.5m (\$75.18m) to SKr617.6m, on sales up 7 per cent from SKr7.2bn to SKr7.8bn.

Earnings per share increased from SKr7.83 to SKr9.70.

Analysts had been expecting a surplus of around SKr560m and investors rushed to cash in on the surprise strength of the result.

H&M shares surged SKr57 on the Stockholm bourse to close at SKr572.

Mr Stefan Persson, H&M's chief executive and controlling owner, said the company had been successful with its seasonal ranges of clothes, allowing it to increase sales in the face of a generally weak retail trend.

H&M, based on a strategy of offering attractive high street fashions at a competitive cost, said sales rose 15 per cent when currency fluctuations were taken into account. It increased sales in local currency in every country.

The group, Sweden's leading international retailer after the furniture chain Ikea, has more than 400 stores spread widely across Europe, with 74 per cent of its sales during the period outside Sweden.

It plans to open a further 30 stores before the end of its financial year in November - adding to the 27 stores opened in the first half at a cost of SKr345m.

Mr Persson said that he did not foresee any significant improvement in the retail outlook in the short term.

He declined to say when the trend might turn around - but said that H&M tended to perform better than the industry average during poor market periods.

NEWS DIGEST

Crédit Foncier lines up buyers

Crédit Foncier de France, the troubled specialist property bank, is in "serious" contact with five possible buyers, according to Mr Jérôme Meyssonnier, chairman. Mr Meyssonnier made the disclosure in an interview with La Tribune Desfosses, the French financial daily newspaper. He said the best solution for the group would be "perhaps not one, but several - preferably European - supporters".

He said it was important that any buyer be of substantial size. "I would not be undertaking this reform if I did not believe profoundly in the role and place of Crédit Foncier and in its capacity to be competitive," he said.

His comments came less than a week after the bank's auditors provided a highly unusual qualification to the 1995 annual accounts, saying they were unable to quantify the impact of a series of different elements which explained the bank's FF13.6bn (\$2.54bn) in new provisions.

In comments which underlined the complexity of its restructuring, the auditors also said they were unable to state the bank's continued operation was guaranteed because it had negative equity of FF2.5bn and a solvency ratio well below the internationally accepted regulatory minimum.

Mr Meyssonnier said in the interview he acknowledged a margin of error of about 10 per cent in the provisions the group had taken.

The French government has been discussing a number of rescue options, including a possible takeover ahead of a deadline of the end of July set by the minister of economics and finance.

The group, whose annual general meeting is scheduled for the end of this month, reported losses of FF10.8bn for 1995 after taking substantial provisions from changing its accounting policies, reducing its property assets to current market values and allowing for future costs against loans it judged unlikely to be recovered.

David Owen, Paris

European IT M&A value jumps

The value of European information technology merger and acquisition deals in the first half of the year jumped by 30 per cent to \$25.3bn, according to Broadview Associates, the M&A specialists. Broadview estimated there were 687 deals in the sector in the first half, reflecting particularly strong activity in the UK.

One of the most active sectors was Internet-related deals which jumped to 26, compared with 12 a year earlier. Overall valuations grew by between 10 per cent and 20 per cent reflecting the rise in US and European stock markets, the economic strength of most IT markets and the consolidation apparent in markets such as media and content services where the value of deals quadrupled to \$9bn, from \$2.2bn a year earlier.

Paul Taylor

Ericsson upbeat on mobile phones

Ericsson said it estimated market penetration for mobile phones in the US would double to 20 per cent by 2000 from the current 10 per cent, with the company retaining its 30 per cent market share. In an interview with the news agency Direkt, Mr Bo Hedfors, head of Ericsson's US operations, said the number of new subscribers for digital mobile networks was growing by almost 3m a month.

"At the beginning of the year, there were more than 17m subscribers in the digital mobile networks in the world. Today the figure is 26m with the pace of growth of almost 3m new subscribers per month," Mr Hedfors said. He estimated prices of digital mobile telephones would continue to fall around 20 per cent per year.

APX News, Stockholm

Skis Rossignol ahead 19% despite fall in global market

By David Owen in Paris

Skis Rossignol, the French ski maker, yesterday reported a 19 per cent increase in profits, helped by improved market shares in all its product lines.

The Voiron-based group reported net income of FF115.7m (\$22.48m) for the year to March 31, compared with FF87.2m in 1994-95. Operating profits were ahead 13.3 per cent at FF12.3m, against FF18.7m. The dividend is to be increased by 36.4 per cent to FF20 a share, against FF22 paid in 1994-95.

Rossignol said the result confirmed it as leader in the FF10.7bn world winter sports market. "The global market is in decline, and yet we

increased our sales," said Mr Jean-Jacques Bompard, company secretary.

The group's turnover climbed 13 per cent to FF2.12bn, against FF1.88bn in 1994-95. Net debt fell 10.3 per cent to FF459.9m from FF513.1m.

The company last year sold 1.4m pairs of skis and now claims 39 per cent of the alpine ski market. It also sold 73,000 snowboards - a new activity - and hopes to expand sales 70 per cent in the coming season. It said annual sales of snowboards were now running at about 1m.

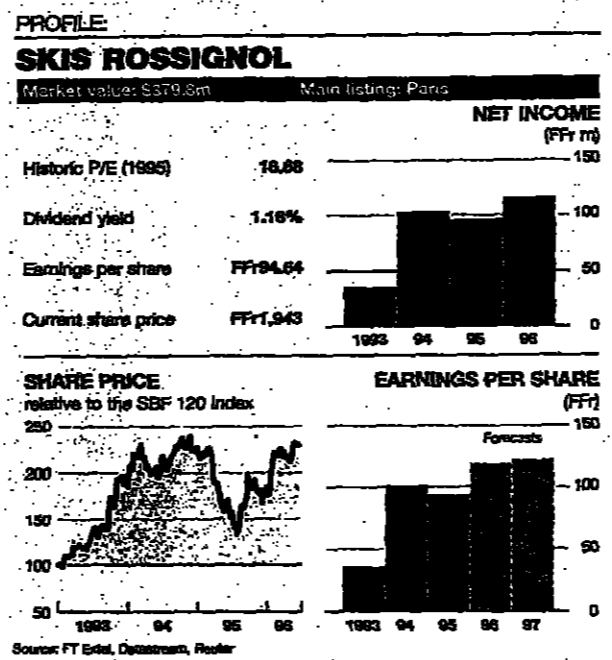
The group sold 270,000 Rossignol brand ski bindings and a further 538,000 under the Look brand name. Golf sales rose 6.9

per cent to FF146m, while sales of tennis equipment were stable at FF21m.

The company is preparing to launch a roller skate under its own brand name. This follows last year's FF25m acquisition of Meran, an Italian skate maker.

Yesterday's disclosure came a month after Salomon, Rossignol's arch rival and the world's largest manufacturer of ski bindings, posted a 28 per cent increase in net income.

The result was spurred by a 50 per cent advance in sales of Taylor Made golf clubs and improved productivity in its alpine ski division. Like Rossignol, Annecy-based Salomon proposed a net dividend of FF30 a share.



AssiDomän in Russia venture with Stratton

By Hugh Carnegie

AssiDomän, the Swedish pulp and paper group, yesterday announced a significant strategic move into Russia in harness with the Bahamas-based investment company Stratton Paper - the company with which it fought a battle last year for control of Sepap, the Czech paper producer.

Assi is buying a 50 per cent share in Stratton Paper, which earlier this year took control of Segezhaumprom, Russia's biggest producer of paper sacks. The Swedish group, itself the biggest European manufacturer of paper sacking and

"kraft" corrugated packaging material, will oversee the overhaul of Segezha's production, marketing and exporting.

Stratton and Assi - which declined to reveal the price it paid for its share in Stratton Paper - plan to raise \$100m to invest in Segezha, located in Russia's north-western Karelia region, next to Finland. They are negotiating with multilateral organisations for financial backing, including the World Bank, the EBRD and the Nordic Investment Bank.

The move is Assi's third big venture eastwards following its investment in Sepap and a paper sack operation in Tur-

key. Its purchase last year of a 39 per cent stake in Sepap was thrown into question when Stratton acquired a 51 per cent share. After an acrimonious dispute over Sepap's future, the two groups agreed to co-operate in the running of the Czech company.

Assi said the Segezha investment was part of a "very long-term" strategy of commitment to eastern Europe. The Segezha plant has a capacity of 450,000 tonnes of sack paper a year, and can turn out up to 17m paper sacks. It employs 6,000 people. But it is currently running at 20 per cent of capacity following the collapse of

demand in Russia - and most of present output is sold on a barter basis. Although Assi sees the revival of domestic demand taking years, it sees earlier prospects for exports from Segezha.

Harvard Group, the Prague investment management company run by the Bahamas-based Czech businessman Mr Viktor Kozeny, yesterday merged its six privatisation funds into one industrial holding company, writes Vincent Boland in Prague.

The merger, which Harvard said would cut administrative costs, increase operational capital and "enlarge the scope of

business activities", will also allow the new company to avoid the impact of rules promoting minority shareholder interests that take effect on July 1.

Industrial holding companies are exempt from the rules, which require detailed disclosure of a company's or fund's activities. Following the merger, Harvard is expected today to complete the takeover of the Czech glass company Sklo Union, in which it already holds a majority stake in alliance with Stratton, the investment company owned by the Bahamas-based businessman Mr Michael Dingman.



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Westdeutsche Landesbank
Girozentrale

All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

June 11, 1996

10,000 American Depositary Shares
Representing
20,000 Ordinary Shares
(Nominal value: FF 17 per share)

These securities were sold in a global offering.

CS First Boston

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Lehman Brothers

Hambrecht & Quist LLC

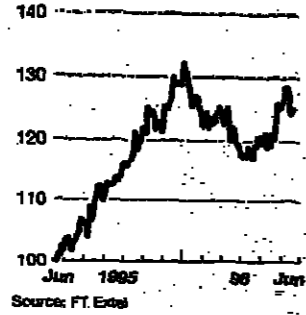
Punk, Ziegel & Knoell

COMPANIES AND FINANCE: EUROPE / AFRICA

NEWS DIGEST

Novo Nordisk plans shake-up

Novo Nordisk, the Danish pharmaceuticals and enzymes manufacturer...



Source: FT Econ

Novo Nordisk, the Danish pharmaceuticals and enzymes manufacturer...

been predicted for Novo Nordisk. But as the voting majority is controlled by the Novo Foundation...

Hilary Barnes, Copenhagen

Croatian bank sets GDR price

The international share placement for Zagreb Banka, Croatia's second largest bank...

Gavin Gray, Zagreb

New Africa Investments up 95%

New Africa Investments (Nail), South Africa's biggest black-controlled business...

Mark Ashurst, Johannesburg

Chargeurs upbeat on Pathé

Chargeurs, the French conglomerate, said its communications activities...

AFX News, Paris

Mr Luciano Benetton, chairman of Benetton, said 1996 net profits would be higher than 1995's...

AFX News, Milan

Bertelsmann faces need to rebuild bridges

Germany's leading media conglomerate has fallen out with its allies, reports Judy Dempsey

Hours after the Munich-based Kirch group announced plans last week to launch digital pay-TV...



Mark Wössner: backed idea of international TV network

pay-TV alliance forged last March between BSkyB, Bertelsmann, Canal Plus...

There were recriminations all round. One analyst familiar with the negotiations yesterday said working with Bertelsmann was like "wading through porridge..."

But then, Bertelsmann's strengths were never in television. Two years ago, it was only with the financial backing of Mr Murdoch that Vox, the German group's bankrupt commercial television channel was saved...

Bertelsmann, which until recently called the shots at RTL, Germany's most successful commercial television network...

As if these setbacks were not enough, Bertelsmann had to swallow its pride following Kirch's announcement that it would go ahead with the launch of DF1 in July...

European non-terrestrial television 1995

Table with 5 columns: Country, TV households (000), % of TV households, % of TV hours, % of TV hours with digital. Rows include Austria, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and Total.

* Canal Plus, ** Teleplus, *** Canal España, **** Multichannel includes terrestrially delivered pay services. Source: James Cappel

The reality tells a different story. Bertelsmann has yet to obtain the go-ahead from the European Union's competition authorities...

That alliance, hastily put together last April, would create one of Europe's largest broadcasting networks...

But that alliance has put Bertelsmann on a collision course with Canal Plus, a partner with Bertelsmann in the MMBG consortium...

encryption technology." Analysts believe Kirch's DF1 has the structure in place.

The same cannot be said about the MMBG consortium, which includes Deutsche Telekom, Germany's state-owned telecommunications network...

MMBG is supposed to provide a standardised technology for the set-top box for decoding signals...

"You need three important ingredients for digital pay-TV," says Mr Tom Hall, media analyst at Deutsche Morgan Grenfell...

Reshuffle at Ford European operations

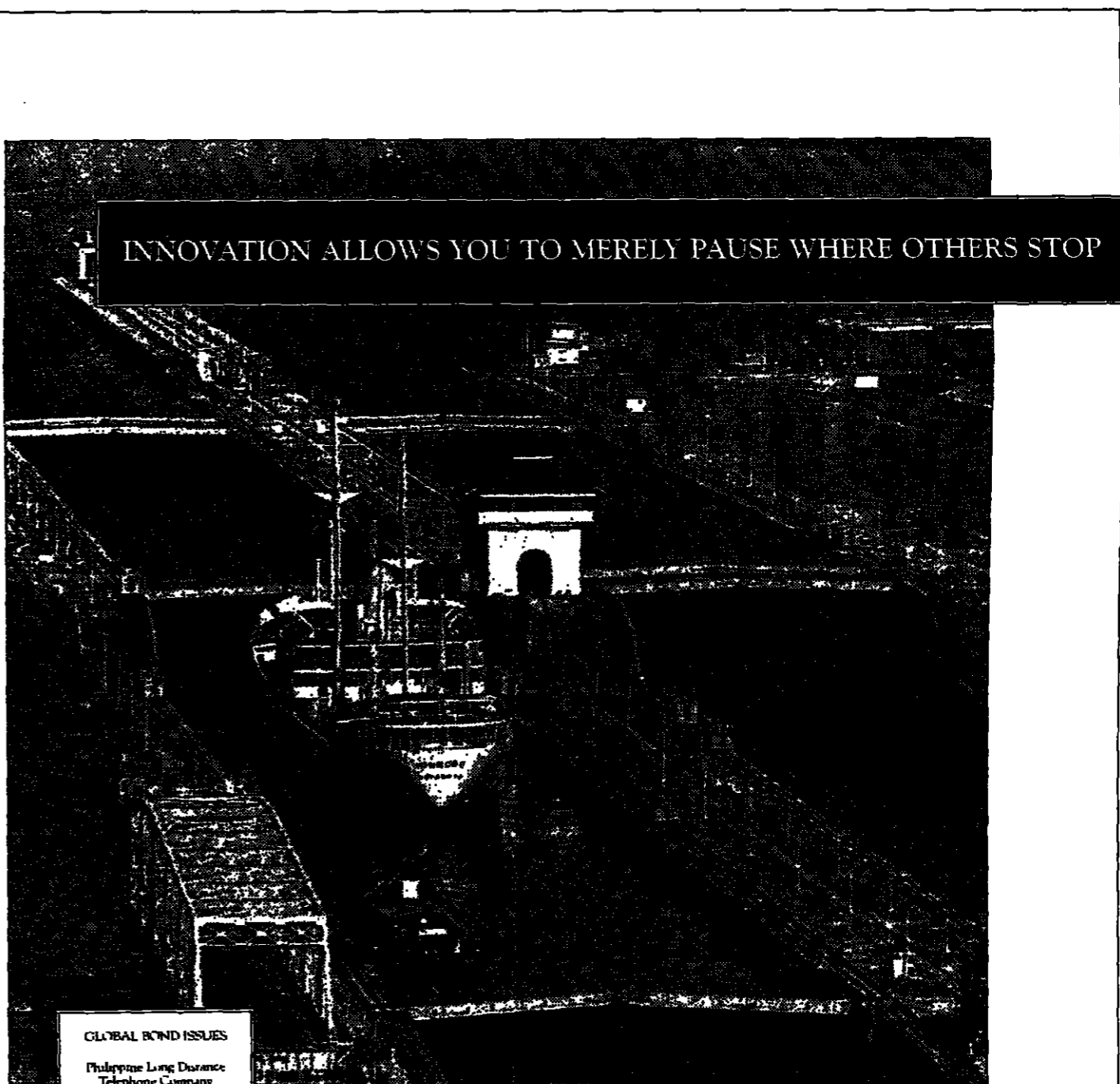
By Wolfgang Münchau in Cologne

Sir Alex Trotman, chairman of Ford Motor Corporation, yesterday announced a wide-ranging reshuffle of top management at the company's European operations...

Mr Caspers will be replaced at Ford-Werke by Mr William Boddie, executive director of the European vehicle centre in Cologne...

The retirement of Mr Caspers, who took over as chairman of Ford-Werke three years ago, has been widely anticipated in the German motor industry.

Sir Alex yesterday paid warm tributes to Mr Caspers, whom he called the driving force behind the increase in Ford's German market share from 9.3 per cent to 11.3 per cent in the past year.



GLOBAL BOND ISSUES Philippine Long Distance Telephone Company \$500,000,000 1994 Senior Notes due 2004 1995 Senior Notes due 2002 1995 Senior Notes due 2005 A Bankers Trust

In a culture that prizes innovation, the biggest challenges become the greatest opportunities. Philippine Long Distance Telephone Company's desire to bring state-of-the-art technological innovations to its service area was met by a seemingly impassable obstacle...

A Bankers Trust Architects of Value

JUNE 20

MARKET LAUNCH

PSI-20 Futures OT 10 Futures

- List of member companies: BNP Paribas Portugal, S.A., BNP Paribas de Portugal, S.A., BNP Paribas de Portugal, S.A., etc.

BDP

Towards the Future

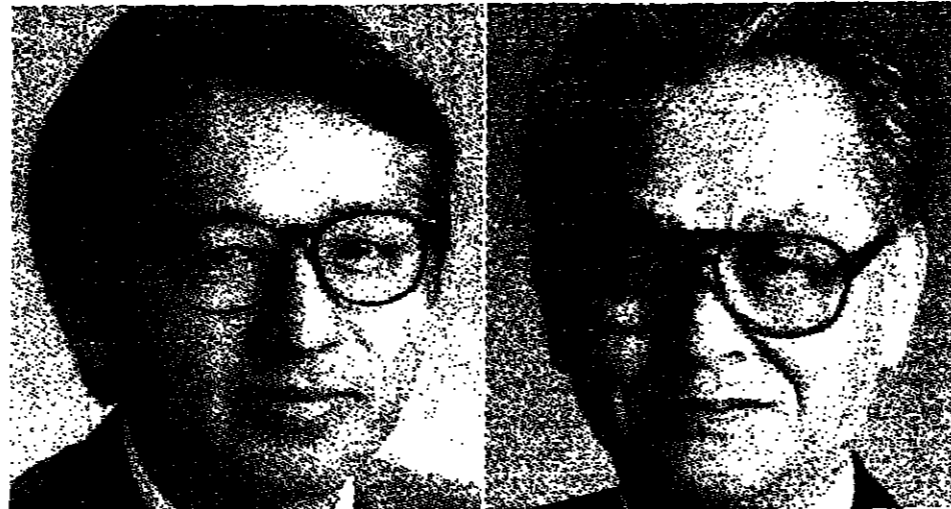
COMPANIES AND FINANCE: ASIA-PACIFIC

Isetan hangs on to heritage by a thread

A tiny stake is the only link left between the troubled Japanese retailer and its founding family

When, in 1984, Mr Kuniyasu Kosuge took the helm of Isetan, a Japanese high-street retailer which his great-grandfather founded in 1896, he had grand designs to turn it into a multi-faceted conglomerate.

Members of the business community to be too young to head a prestigious retailer. During the 1980s, Mr Kosuge aggressively promoted the retailer's expansion overseas, opening new stores in Taiwan, Shanghai and London.



Kuniyasu Kosuge, left, was replaced as Isetan's president by Kazumasa Koshiba in 1993

reputation as a tough negotiator. By then, the company's debts had swollen to Y120bn (\$1.1bn) due to the rapid expansion.

market turned sour, leading to large losses. After his appointment as president in 1993, Mr Koshiba began reviewing operations at affiliates, including Isetan's venture with Barney's.

ney's subsequently stopped rent payments on its stores, and early this year filed for bankruptcy.

ness plan aimed at rebuilding around core operations while curbing capital spending. The retailer has closed unprofitable affiliates, including its stores in Hong Kong and a fitness club in Tokyo.

NEWS DIGEST

CNAC sells 2.6% stake in Cathay

China National Aviation Corporation, the commercial arm of China's aviation regulator, has sold a 2.6 per cent stake in Cathay Pacific Airways, the Hong Kong carrier.

Siam Cement predicts losses

Siam Cement, Thailand's largest industrial conglomerate, predicted that its steel unit, which accounts for about 13 per cent of overall sales, was likely to post losses of between Bt700m-Bt800m (\$27.7m-\$31.6m) in 1996.

Jardine in Philippines tie-up

The Jardine group, whose diverse companies are listed in Singapore, is continuing its expansion in Asia through a tie-up between Gammon Construction, its Hong Kong-based construction arm, and Ayala Land, the Philippines property developer.

Hongkong Land, Jardine's property development arm, to develop strategic projects. Elsewhere in the region, Gammon has linked with partners in Guangzhou, southern China, to build what it expects to be Asia's tallest building.

Traffic growth boosts Air China

Air China, China's national carrier, was lifted by a substantial increase in traffic last year, and the airline predicted that strong growth would continue.

expanding," Mr Yin told an aviation seminar. Passenger and freight traffic has been growing at 15-20 per cent a year since the early 1990s, but a credit squeeze imposed in August 1993 has recently slowed growth.

A340s was quickly followed by an agreement signed on a visit to France by Mr Li Peng, China's premier, for 33 Airbus at a cost of \$1.5bn - a deal which in effect signalled an end to Boeing's dominance in China.

Heinz buys Sydney food group

H.J. Heinz, the Pittsburgh-based food group, has agreed to acquire South Country Foods, a privately-owned company based near Sydney, for an undisclosed sum.

REPUBLIC OF LATVIA 4th International Tender for the sale of INDUSTRIAL ENTERPRISES. Includes map of Latvia, list of enterprises for sale, and contact information for the Privatizācijas aģentūra.

Istituto Bancario San Paolo di Torino S.p.A. London Branch. Floating Rate Depository Receipts due 1997.

Businesses For Sale. Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

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The telecommunications revolution is transforming life around the world.

It's breaking down barriers, opening up new markets and opportunities, making existing organisations more efficient, and improving the quality of life for millions.

Small wonder that everywhere you go today, a telephone is one of the most essential tools - or coveted possessions - there is.

China alone is installing new lines at the rate of 17 million a year. In two years' time, Asia-Pacific will be the world's largest mobile market. And around the world every day services are improving, new products are being developed and technical advances are being made.

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networks linking international business centres; we helped launch Asia's first privately-financed telecomms satellite, with a footprint covering half the world's population.

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In fact, if four out of every five people are without a telephone today, nobody's better-qualified than Cable & Wireless to turn that problem into an opportunity.



CABLE & WIRELESS

COMPANIES AND FINANCE: THE AMERICAS

TCI in move to spin off satellite broadcasting side

By Christopher Parkes in Los Angeles

Tele-Communications Inc, the aggressive US cable television and entertainment group, is to spin off its satellite broadcasting and programming interests into a separate, independent company.

The move, expected to be completed in the fourth quarter, is in keeping with TCI's long-term strategy of adding shareholder value by investing surpluses in new ventures, then paying "dividends" in the form of shares when the businesses are floated off.

Results of the spin-off will be closely watched by Hughes Electronics, market leader in direct broadcast by satellite services (DBS), which is understood to be contemplating a spin-off of its DirecTV business.

Assets involved in the latest manoeuvre include a stake of almost 21 per cent in Primestar Partners, the longest established medium-power satellite broadcasting business in the US with 1.2m customers.

The balance is owned by four other leading US cable TV companies and General Electric, which provides much of the dish and set-top hardware.

The Primestar stake will be bundled together with a programming distributor which serves 570,000 of Primestar clients, and Tempo Satellite, which holds stakes in high-

power satellite services. No estimates of the value of the proposed deal were available yesterday, although DBS is rated as the fastest-growing home entertainment business in the US.

News Corporation and MCI, a leading long-distance telephone carrier, joined forces earlier this year to enter the market with a record \$683m bid for the last available licence to beam programming across the whole US. The partners, currently looking for a \$100m land-base, expect to invest a further \$1bn in the medium term.

While part of the attraction is the entertainment market, they also have ambitious plans for business purposes such as video-conferencing and medical consultations via satellite.

Other players include USSB and EchoStar, which launched earlier this year and immediately joined a price-war.

Although the US is heavily cabled in urban areas, operators see big opportunities in rural regions where laying cable is not economic and land-based broadcast stations cannot reach. They also see big opportunities in Latin America.

In the saturated US TV market, operators boast their capacity to supply up to 300 channels with digital quality images and sound gives them the technological edge over cable.

Calpers to revitalise its property portfolio

By Christopher Parkes

The California Public Employees Retirement System has ordered a shake-out of its underperforming property portfolio in an attempt to boost assets, which recently exceeded \$100bn for the first time.

The milestone in the growth of the pension fund was passed on May 14, Calpers said following a board meeting this week.

The board also authorised its new real estate investment head to take

action to improve returns from its \$5.7bn-worth of property holdings.

The task, which may lead to the dismissal of some of the fund's dozen external advisers, will be undertaken by Mr David Gilbert, formerly with investment bankers J.P. Morgan, who joined Calpers in May.

The external advisers were criticised in a recent independent review of the property portfolio, which pointed to an average annual return on investment of 7.4 per cent, with returns from one consultancy

down at 3.2 per cent.

The reviewers proposed keeping the best performers, putting others on probation, and dismissing those with the worst record. After a three-year shift of the bulk of the fund's assets into higher-yielding equity markets.

The return on equity holdings in the first year of this new policy was almost 27 per cent.

Calpers' property portfolio was hit hard by the Californian real estate collapse of the late-1980s and early 1990s, which was prompted by the combined effects of recession and the

ending of the cold war, which cost hundreds of thousands of defence industry jobs.

Values have stopped falling, but there is little life in the commercial property market.

Despite this setback, the fund has prospered in the past decade, during which net assets have risen from \$37.7bn. More than 80 per cent of the assets come from investments, with 11 per cent coming from employees and the balance from public sector employees.

Oracle claims lead in 'groupware' field

By Louise Kehoe in San Francisco

Oracle, the US database software group, will today unveil "groupware" software that enables users to work together over the Internet and intranets, a move that is expected to spark a marketing battle among leading software companies.

Groupware allows groups of users to receive and access messages, documents and files. Netscape Communications, Microsoft, IBM and Oracle are all jostling for position in this emerging field, in which companies base their internal networks on the Internet.

Mr Larry Ellison, Oracle chairman, claims to have established a lead by launching InterOffice in advance of competitors. Netscape Communications, for example, is planning to launch its groupware technology as a version of its popu-

lar browser software at the end of this year.

Similarly, Microsoft is several months away from offering groupware for intranets. Yesterday IBM was also set to announce its strategy for revamping its proprietary Lotus Notes groupware products to make them compatible with Internet standards.

Oracle, however, aims to outrun its competitors by offering a combination of groupware that can run on PCs or network computers and its "Universal Server" multimedia database software.

Several large customers are already testing a pre-release version of InterOffice, Oracle said. An important feature of the Oracle approach is "scalability", the company claimed. The software can be used by small groups of office workers linked on a local area network, or by tens of thousands of peo-



Larry Ellison: launch 'bits Oracle ahead of competitors'

3M board gives assent for Imation to go its own way

By Richard Waters in New York

Imation, the latest big corporate spin-off in the US, is set to begin life as an independent company next month amid restructuring efforts to reverse a recent slide into loss.

The data storage and imaging company's ties to its parent, Minnesota Mining and Manufacturing (3M), were officially cut yesterday as 3M announced its board had approved the separation, which was unveiled last November.

The new name as two other, better-known spin-offs in technology industries took steps to position themselves better as stand-alone companies.

Lucent, the equipment arm of AT&T that became an independent company this spring, is to sell its Paradyne subsidiary for \$175m. The company, which has annual sales of \$270m, makes network access products for multimedia communications devices. Lucent said the sale would allow it to focus on its core business.

Meanwhile, Electronic Data Systems, spun off from General Motors earlier this month, said late on Tuesday it would take an \$850m restructuring charge in the second quarter, \$100m more than indicated earlier.

The charge results from an early retirement programme and other moves announced in April.

Of the three companies, Imation faces the biggest challenge in establishing itself as a stand-alone company.

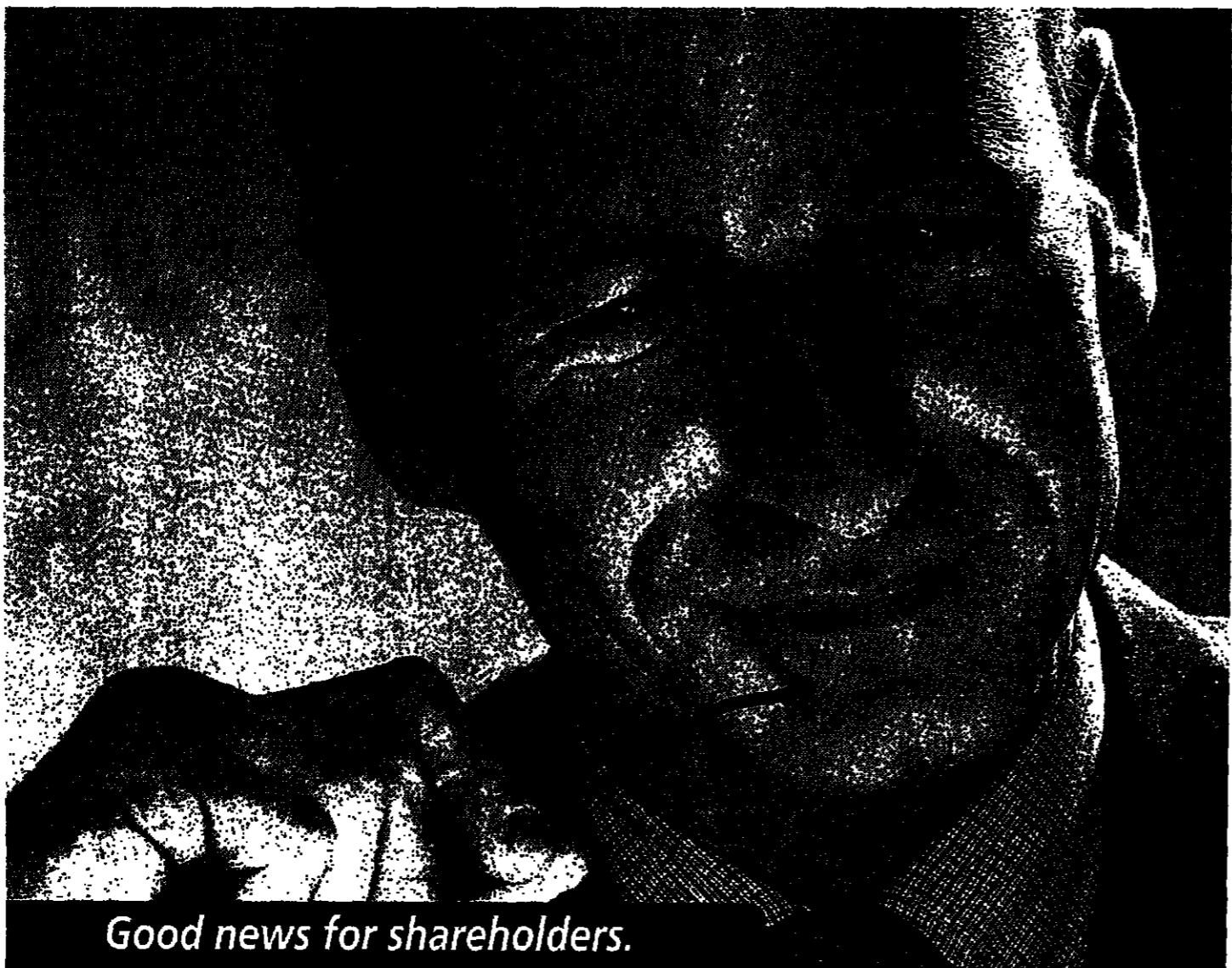
The company, formed out of a group of disparate businesses within 3M, has been beset by lower margins in some markets, such as the production of computer diskettes and development costs for new products.

Latest figure included restructuring charges of \$111m.

The company said it had already moved to cut staff numbers by about 25 per cent, or 3,000 people, to just under 10,000, and that it planned to streamline the diverse businesses by combining operations. The moves include reducing the number of factories it maintains and halving its research laboratories to seven.

These steps will enable the company to return to profit with operating margins of 2-4 per cent, said Ms Jill Burchill, chief financial officer, though she warned that further restructuring charges were likely in the next two quarters.

Imation hopes, over the next two years, to lift operating margins into the 8-10 per cent range. Among the biggest determinants of the company's success will be the acceptance of a new computer diskette, known as the LS-120, which holds 120 megabytes of information (today's diskettes hold 1.44 megabytes).



Good news for shareholders.

We have continued to grow in 1995 and have achieved a good financial result.

In figures: net income for the year increased by 45.9%, the pre-tax profit rose by 31.7%. The pre-tax return on sales increased from 5.9 to 7.5%.

The good news for our shareholders is: We are raising the dividend from DM 15 to DM 16, and earnings per share are DM 40 (DVFA/G). Since the number of shares had increased by 20%, the comparable profit was 29.7% higher.

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Linde Group in figures (in DM millions unless indicated otherwise)

	1995	1994
Sales	8 284	7 968
Orders received	8 592	8 049
Orders shipped	6 692	5 770
Capital expenditure	553	635
Workforce at year end	30 088	29 618
Equity capital	4 026	3 063
as % of balance-sheet total	53	48
Profit on ordinary activities	620	471
Net income for the year	359	246
Cash flow	891	794
Dividend (per DM)	16	15



FASB draft standards face a frosty reception

When the Financial Accounting Standards Board, the group that sets standards for the US accounting industry, releases its draft standards for derivatives accounting today, it will face a barrage of criticism.

Despite the four-year gestation, the financial community is already complaining that the draft proposals have been rushed through under pressure from the Securities and Exchange Commission, and will create an accounting framework that could discourage the use of derivatives to hedge even the most conventional financial risks.

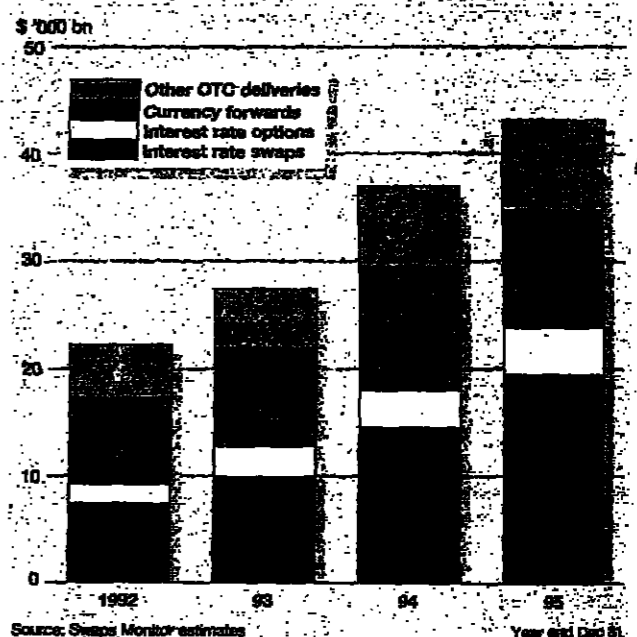
The FASB, to its credit, has heeded regulatory directives to get derivatives exposure out of the footnotes and on to the balance sheet. It has also decided that all derivatives must be marked to market - in keeping with the FASB's controversial view that all financial instruments should eventually be accounted for at fair market value.

Financial accountants say the proposed changes require close reading. The deals that qualify for hedge accounting - which allows a derivatives gain or loss to be taken in the same period as the gain or loss on the underlying instrument - are much more narrowly defined: for example, the maturity of a derivative hedge must match the maturity of the underlying instrument.

That change might discourage the use of a relatively common hedge involving continuous rollover of three-month futures positions, since each contract would have to be booked on the income statement as it matures, while gains or losses on the underlying instrument would not be booked until later periods. Corporate treasurers say this will lead to increased volatility in quarterly income statements.

Although the FASB proposals are intended to provide investors with better information about corporate performance, accountants say the mismatch between reporting

Global OTC derivatives market



periods of gains or losses on derivatives used as a hedge and on the underlying instrument will generate confusion.

"The accounting does not reflect the economics of the transactions," one derivatives trader complains. "There are other ways to increase balance sheet transparency without causing greater income statement or equity volatility."

Swaps dealers, for example, are concerned that fixed and floating rate obligations will get different accounting treatments, with such potentially differing consequences to the bottom line that end users will shy away from what have become very standard interest rate hedges.

Similarly, the FASB directives will deny hedge accounting treatment for written options, or for a combination of options if they result in net premium income for the issuing company. This could halt a common practice of issuing warrants with embedded options, accountants say.

Even agricultural derivatives will be affected. A farmer

would not be able to receive hedge accounting treatment on futures sold to lock in a price for crops in the field. The resulting income statement distress would probably worry his lender, even though the sale of futures limits his exposure to grain price volatility.

The FASB has relented on one important area for corporate end users and will grant hedge accounting, under some circumstances, to corporations that use forward rate agreements to hedge anticipated currency transactions. This will make life easier for foreign exchange managers, who currently must use purchased options to qualify for hedge accounting.

But the financial inconsistencies are so great, derivatives executives say, that there is bound to be long and detailed discussion before the exposure draft becomes standard practice. The FASB is expected to seek public comment on its draft until October 11, and then plans public hearings in November.

Laurie Morse

YEN 15,000,000,000
AKTIEBOLAGET SPINTAB (SWEDMORTGAGE)
Subordinated Floating/Variable Rate Notes due 2002
 Interest Rate 0.83125%
 Interest Period June 19, 1996 to September 19, 1996
 Interest Amount due on September 19, 1996 per YEN 100,000,000 YEN 212,431
BANQUE GÉNÉRALE DU LUXEMBOURG
 Agent Bank

Correction Notice
RPS Residential Property Securities No.3 PLC
 £95,000,000
 Class A1 Notes
 Mortgage Backed Floating Rate Notes due 2025
 Notice is hereby given that there will be a principal repayment of £4,500 per £100,000 Note pursuant to Clause 9(a) of the Notes on the interest payment due 28th June 1996. The principal amount outstanding on 28th June 1996 will therefore be £90,500 per Note.

Correction Notice
RPS Residential Property Securities No.3 PLC
 £150,000,000
 Class A2 Notes
 Mortgage Backed Floating Rate Notes due 2025
 Notice is hereby given that there will be a principal repayment of £3,000 per £100,000 Note pursuant to Clause 9(a) of the Notes on the interest payment due 28th June 1996. The principal amount outstanding on 28th June 1996 will therefore be £147,000 per Note.

Hyder to cut 900 jobs in reorganisation

By Jane Martinson

Hyder, the multi-utility formed through Welsh Water's £280m takeover of Swalec, is to cut 900 jobs in a reorganisation set to save £100m a year in costs by the end of the century.

The projected savings were the first given by the company since the merger was effected in January. Shares rose 5p to 723p yesterday as the company announced details of the cuts along with pre-tax profits after restructuring costs of £112.9m.

Most of the job cuts - 870 - result from the merger and will fall heaviest on clerical and administrative staff in the division providing services for both the water and power utilities. In total 10 per cent of Hyder's 9,000-strong workforce will be axed.

Hyder said the merger would lead to savings of £68m a year by the year 2000, with £14m coming from tax and interest savings and £52m from labour and head office reductions.

A further £54m would come from efficiency measures and cost reduction programmes at the core utility businesses. The

company acknowledged these savings could have been achieved without the takeover. Swalec had announced a £45m cost reduction programme before the takeover.

Mr Graham Hawker, Hyder chief executive, said that while £48m was due to the merger the group was still "being aggressive on controlling costs".

Uncertainties over merger savings have helped depress the share prices of both Hyder and United Utilities, the UK's first multi-utility formed through the takeover of North West Water, since their respective mergers.

In the year to March 31, the £112.9m pre-tax profits compared with £120.4m the year before, but were dented by a £55.8m restructuring charge chiefly to pay for the redundancies.

The figures were attacked by Mr Frank Dobson, shadow environment spokesman, as "scandalously high". He added that they "reinforced Labour's case for a windfall levy" on the privatised utilities.

Most of the job cuts, which



Aggressive cost controlling: Graham Hawker (left) and Paul Twamley, finance director

the group hopes are voluntary, will come from Hyder Services, created from common services such as accounts and information technology. The division's 1,700 payroll is to be cut by 460. Another 50 jobs will come from

headquarters while a further 70 remain "unallocated". The remaining job cuts are to come from the core utility groups.

The group announced that it was moving to divest itself of certain non-core activities pre-

viously belonging to Swalec. The group is in talks with International CableTel, the US group, over the future of its 40 per cent stake worth about £50m in CableTel South Wales, a local franchise company.

Automated Security accepts ADT bid

By Geoff Dyer

Two former stock market stars which have fallen from grace joined forces yesterday when Automated Security (Holdings), the electronic security company, accepted a £250m (£382.5m) bid from Bermuda-based rival, ADT.

The sale follows a two year effort by heavily indebted ASH to shore up its precarious balance sheet, which left the group facing gearing of over 500 per cent.

ADT, which is listed in London and New York and which also has a US auction house, said that the acquisition made it the market leader for electronic security in the UK and in southern California.

In November, ADT raised \$340m from the sale of its European car auction side to invest in its electronic security division. It said it hoped to achieve substantial cost savings from integrating ASH.

ADT's paper offer values ASH's equity, which includes two classes of preference shares, at £94.9m. In addition, ADT will take on £165m of debt. The bid means that ADT is paying 39.3p for each ordinary ASH share, a 27 per cent premium to Tuesday night's closing price of 31p.

Shares in ADT fell 29p to 1195p yesterday, while ASH shares rose 9p to 39p.

ASH grew rapidly through acquisitions in the 1980s, however weighed down by debts, its financial performance in the past five years has been erratic and in the year to November 30 it recorded a pre-tax loss of £7.4m (£11.8m).

The ordinary shares, which were valued at nearly £240m five years ago, are worth 247m under ADT's bid.

Having received a two-year breathing space from its bankers at the end of last year, the group had been examining a number of options, including raising new equity, selling its US operations and encouraging a bid for the whole group.

The deal means 76 per cent approval from shareholders in each class, and is not expected to be completed until September.

NEWS DIGEST

Securicor in three-way link

Securicor, the security, telecoms and distribution group, yesterday confirmed the merger of its radio communications business with Intek Diversified Corporation of the US.

Another US group, Midland International Corporation, is also merging into Intek as part of the three-way deal which gives the combined business a potential value of \$320m (£209.1m).

The UK group is taking a 67 per cent stake in the enlarged Intek Group, which will issue 23.6m new shares as part of the deal. Midland will own some 6 per cent.

The three companies will combine to exploit the expanding US market in radio telephony. It is typically used by the emergency services, public utilities and other fleet-based users, and currently has about 14m subscribers. Securicor estimates the market is worth \$5bn a year.

Intek, which is quoted on the Nasdaq market, is one of three companies developing a national radio telephony network and already has 90 per cent coverage. It lost \$2.8m last year. Mr Ed Hough, chief executive of Securicor Communications and a main board director, said: "With a business of Intek's potential, we would be surprised if it was not generating significant revenues within five years."

Christopher Price

Australasian sale by MDIS

McDonnell Information Systems, the computer services group now under new management, has agreed to sell its Australian and New Zealand subsidiaries to Continuum Australia for \$514m (£7m) in cash.

Under the terms of the deal, which is subject to regulatory and shareholder approval, \$1.2m of the purchase price is payable upon completion with the balance over the following two years.

MDIS will continue to distribute its Chess and Pro-IV products in Australasia and will have distribution rights for the HealthCare 2000 product currently under development in Australia.

The two Antipodean subsidiaries, which focus mainly on the healthcare, local government and financial sectors, posted operating profits of \$200,000 on turnover of £20m last year. In April, MDIS reported 1995 pre-tax losses of £39.4m, including exceptional charges of £23.2m.

Progress in gold for Kenmare

Kenmare Resources, an Irish mining company, yesterday reported its final results for 1995 and announced "substantial progress" on its two gold licences at Niassa, Mozambique. Test drilling infers 200,000 ounces.

The company also announced that further ilmenite resources had been discovered at its Congolese licence, also in Mozambique, making it one of the world's most valuable undeveloped titanium resources.

The graphite facility at Ancuabe, Mozambique, started commercial production last July, although this was below break-even point and contributed to the loss for the year to December 31 of 18976,000 (£287,000), against a loss of 1842,817 for the previous eight-month period. Turnover was 15682,000. The loss per share was 0.59p (0.06p loss).

Eurodis makes Italian buy

Eurodis Electron, the pan European distributor of electronic components, has acquired 70 per cent of Mecom, an Italian private electronic component distributor, for £4.8m. It has an option to buy the remaining 30 per cent.

On sales of £47bn (£20m), Mecom made pre-tax profits of £4.5m in 1995, and at the year end had net assets of £6m.

Rutland to take control of Cape via complex deal

By David Blackwell

Rutland Trust yesterday announced a complex deal that will give it effective control of Cape, the maker of fire preventative materials.

The group, which specialises in realising value from companies in difficult situations, will acquire 25 per cent of Cape, with an option to increase the stake to 29.5 per cent - just short of the level triggering a bid for the rest.

Cape has a history of asbestos manufacture which is still attracting claims for damage to health, although it stopped making the material in 1988. In the last three years it has made steady pre-tax profits of about £12m (£18.4m) on sales of £240m.

Rutland is acquiring its £20m stake at 130p a share in a special arrangement with Charter, the engineering group that owns 65 per cent of the shares.

Cape shares closed up 1p at 169p yesterday.

Charter was unable to exercise full control because that would have opened it up to asbestos-related claims in the US. At present Cape is settling claims of about £2m a year in the UK, but is able to ignore US claims because UK law prevents US judgments from being brought here.

Rutland is raising £24m net of expenses through a placing and open offer, via UBS, of 49.8m shares at 50p a share. The remaining 45 per cent of Cape owned by Charter will be placed with institutional shareholders in a book-building exercise by Kleinwort Benson.

Mr Michael Langdon, chief executive, and other Rutland executives will be seconded to Cape to reorganise the group. Mr Langdon, who has structured the deal to keep US claims away from Rutland,

believes there is great potential for Cape's calcium-silicate, or sand based fire preventative materials to be exported to continental Europe and the Far East.

The other half of Cape's business, which provides services such as insulation and asbestos removal, will be rationalised, with loss-making businesses in Germany and France sold off.

Some of the value extracted will be re-invested in Thamesport, the deep water container port on the Isle of Grain which Rutland acquired last October. The port needs investment of £15m to take it from capacity of just over 270,000 containers to 400,000 containers.

Mr Langdon said the container business was growing much faster than expected. Next month Lykes of the US is transferring its 26,000 containers a year from Felixstowe to Thamesport.

Charter puts £500m buy in its sights

By Tim Burt

Charter, the industrial engineering group, yesterday said it could spend up to £500m (£765m) on an acquisition following its withdrawal yesterday from the building materials industry.

The company, which has announced plans to sell its 65 per cent stake in Cape, said the disposal proceeds would strengthen its balance sheet ahead of a "significant deal".

The disposal, involving the sale of 25 per cent of Cape to Rutland Trust and the placing of the remainder, is expected to net at least £44.5m for Charter.

Mr Jeffrey Herbert, chairman, said it would wipe out the group's year end borrowings of £40m, although a £50m goodwill write-off meant Charter would not make a profit on the disposal. "This clears the decks and we could now contemplate a deal of between

£300m and £500m," he said.

Charter has been seeking a sizeable acquisition for some time to offset its dependence on Esab, the Scandinavian welding products business acquired for £445m in 1994.

Mr Herbert said the company wanted to acquire an industrial manufacturer, possibly in a sector serving the construction industry.

He refused to elaborate, but hinted that the target might be based in continental Europe rather than the UK.

Although analysts broadly welcomed Charter's withdrawal from the low margin building materials sector, some questioned the 130p per share price agreed with Rutland Trust.

However, Mr Herbert said he was satisfied with the pricing, adding that Charter believed yesterday's part sale and placing was preferential to a trade sale or possible buy-out.

Railtrack edges forward to £190m

By Charles Batchelor, Transport Correspondent

Railtrack, the company which has taken over British Rail's track, signalling and stations, yesterday announced pre-tax profits of £190m (£290.7m) in 1995-96 in its first set of results since privatisation.

Coming less than a month after the company obtained a stock market listing, these results were in line with the forecast contained in the company's prospectus.

Pre-tax profits inched up

from £188m to £190m in the year to March 31 on turnover also marginally higher at £2.33bn (£2.27bn). Operating profits showed the expected decline to £296m from £305m. The company confirmed it intended to pay a final dividend of 13.75p per share.

Mr Robert Horton, chairman, described the results at "satisfactory in a year of transitional change and innovation". They would provide a sound foundation for creating "a modern, safe, reliable and efficient railway system fit for the 21st century".

But he also warned that it was fundamental to the transformation of the railway industry that Railtrack developed "a culture which was more focused and more responsive to customer needs through fresh thinking".

The company, whose privatisation was fiercely resisted by the opposition parties, has spent the past year implementing performance regimes to measure the punctuality and reliability of the railway network. It has also begun programmes to catch up with the

backlog of investment and to exploit its property portfolio.

Plans have been drawn up to spend about £1bn a year over the next 10 years including the cross-London project, Thameslink 2000, and upgrading the west coast main line between London, Birmingham, Manchester and Glasgow.

A range of smaller schemes involving the renewal of track, signalling and power systems, and the repair of bridges, depots and stations, are also planned.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Airtours	6 mths to Mar 31	609.8 (426.5)	31.21 (34.9)	21.54 (22.89)	3.25	July 29	3	14
Baleno	Yr to Dec 31	3.78 (3.85)	0.282 (0.292)	0.54 (7.5)	-	-	-	-
British Airways	6 mths to Mar 31	2.28 (-)	0.252 (-)	2.8 (-)	-	-	-	-
BT	Yr to Mar 31	345 (254)	6.97 (7.52)	8.91 (12)	3	Oct 1	3	52
British Telecom	Yr to Mar 31	851.6 (821.9)	112.94 (123.44)	68.8 (74.5)	26.1	Oct 7	24.9	39.7
British Water	Yr to Dec 31	0.682 (-)	0.678 (0.642)	0.58 (0.55)	-	-	-	-
British Airways	Yr to Mar 31	124.9 (118.4)	3.28 (3.2)	23.8 (11.2)	11.6	July 24	11	16
British Airways	Yr to Mar 31	32.6 (24.7)	4.78 (3.56)	8.67 (8.03)	-	-	-	-
British Airways	Yr to Dec 31	0.102 (0.088)	0.517 (1.12)	0.34 (0.88)	-	Aug 23	2.15	3
British Airways	Yr to Mar 31	4.04 (3.06)	3.29 (3.37)	3.71 (4.08)	-	Oct 4	-	-
British Airways	Yr to Mar 31	2.90 (2.77)	1.02 (0.9)	53.08 (-)	13.75	Oct 4	18	16
British Airways	Yr to Mar 31	1.83 (1.51)	0.41 (0.205)	44.2 (22.6)	20	Sept 10	0.5	1.5
British Airways	Yr to Mar 31	14.2 (8.83)	1.45 (0.513)	4.5 (3.5)	1	Sept 10	2.41	4.01
British Airways	Yr to Mar 31	28.9 (28.2)	0.219 (1.81)	2.1 (4.82)	2.1	Aug 9	2.1	4.01

INSTITUTION FOR PAYMENT TRANSACTIONS
Central Office
Ul. Nikole Jurisica 17, Zagreb, Croatia

International public INVITATION FOR BIDS

for the selection of the most suitable bidder for the supply of mainframe computers with corresponding software - first stage

Successful bidder is expected to provide a complete solution for the upgrade of current IBM mainframe computers in ZAP's main operations centre and country regional sites.

- Eligible Bidders and products and services:**
 - This invitation for Bids (IFB) is open to all suppliers from eligible source countries.
 - All products and services to be delivered under the contract shall have their origin in eligible source countries and all expenditures made under the contract will be limited to such products and services.
 - The Bidder shall bear all cost and risks associated with the preparation and submission of its bids.
- Bidding Documents:** Detailed description of general conditions of the first stage bidding and technical specifications are contained in the Bidding Documents.
- Bidders may inspect the Bidding Documents during week days at the Institution for Payment Transactions, Central Office, Department for Informatics technology, Ulica grada Vukovara 70/II, tel: 385 1 6127-260, 385 1 6127-126, fax: 385 1 6127-384 between 9am and 5pm.**
- Prior to inspecting the Bidding Documents Representatives of the

- Criteria for selection of best bid:**
 - Quality of the proposed solution;
 - Product availability;
 - Estimate/analysis of system operations costs;
 - Business environment expectations;
 - Rights to ownership of informatics solutions;
 - Local support.
- The bids must be submitted within 45 days of the announcement of this invitation.
- The Purchaser will open all first stage bids at the place and time specified in the Bidding Documents.
- The Purchaser reserves the right to accept or reject any bids and/or to cancel the procedure for any reason at any time prior to contracting, with no obligations of any kind towards unsuccessful bidders.

3.1 Prior to inspecting the Bidding Documents Representatives of the

SPECIALISTS IN MERGERS AND ACQUISITIONS

SIG plc

£70 million

Acquisitions of WKT Group and a substantial interest in Golinski Group

Advised by HSBC Samuel Montagu

The Park Lane Hotel plc

£45 million

Recommended offer from Sberaton (UK) Limited

Advised by HSBC Samuel Montagu

Fyffes plc and Windward Islands

£148 million

Acquisition of the Banana Business of Geest PLC

Advised by HSBC Samuel Montagu

Taunton Cider plc

£271 million

Recommended offer from Matthew Clark plc

Advised by HSBC Samuel Montagu

Erith plc

£55 million

Recommended offer from Graham Group plc

Advised by HSBC Samuel Montagu

Cluff Resources plc

£80 million

Recommended offer from Ashanti Goldfields Company Limited

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TECHNOLOGY

Worth Watching · Vanessa Houlder



Enzyme clue to cellular suicide

Cells are programmed to self-destruct as part of the body's normal process of renewal and repair. But sometimes this mechanism goes wrong, causing the destruction of healthy cells and triggering auto-immune diseases such as juvenile diabetes and multiple sclerosis.

Double-up on video-conferencing

One of the main components of a video-conferencing system is the codec (coder-decoder), which converts video pictures, sound and control information into a compressed digital form for transmission.

Systems using the analysis processor can carry video-conferences over ordinary telephone lines at a rate of 24 kbit/s.

Left brain's language skills

Scientists have long known that people with damage to the left side of the brain have particular difficulties with language, but the reasons remain controversial. Is the left side responsible for processing linguistic information, or is it just good at general sensory and motor skills, such as the ability to follow a rapid fire of words or to make complex mouth movements?

Access to records for doctors on call

A pilot scheme has been set up in the UK that allows doctors to access their patients' medical data when away from the surgery, using palm-top computers and mobile phones.

When a prime minister became alarmed over the number of unauthorised press leaks coming from his office, he decided to take drastic action. He had all the home, office and mobile phone numbers of political journalists entered on a computer program that kept a record of all outgoing and incoming calls.

This is one example of how telephone information management systems (Tims) are being used today. Also known as call management or call logging systems, they use computer software to create sophisticated phone databases which can reveal much about telephone usage.

In a typical Tims set-up, a computer is linked to a company's private telephone exchange or PBX. By simply pressing a couple of keys, users can see on the computer screen a variety of information, such as the number of incoming and outgoing calls, the date and time calls were made or received, their cost and the number of calls made by a department, extension or individual.



Bring into line

Logging systems can help companies to get the best from their telecoms resources, says George Cole

Older call logging systems are based around the MS-Dos computer operating system, which uses obscure keyboard commands, but the latest Tims systems use Microsoft's Windows, which has on-screen pictures and uses a mouse pointing device.

Colin Mitchell, chair of the UK Telecommunications Management Association's special interest group on fraud, says: "Using a logging system for this purpose is rather like coming home and finding your house has been burgled - the damage has been done. It's more important for companies to ensure that passwords are properly set and changed regularly."

can use Tims to find out how many calls are being lost during the busiest periods of the day. There are further benefits. Phone-man for example, uses a Caller ID system which identifies the caller's name and telephone number. At the same time, the caller's profile (which could include details such as the date and nature of their last call) can be pulled from a database before the phone is answered.

A micro leap for 3M

3M, the Minnesota-based industrial group, has reinvented its oldest business. Its new abrasive lasts four times as long as traditional sandpaper and is faster, more consistent and longer-lasting. The product consists of myriads of abrasive particles held in microscopic, precisely shaped, pyramidal structures. As the pyramids are worn down, up to 50 layers of abrasive particles are exposed.

FRAMATOME financial report. Includes consolidated financial highlights table with revenue and net income data for 1995 and 1994. Sections cover Nuclear Engineering and Fuel, Nuclear Services and Components, Thermody Nuclear Equipment, and Connection Systems.

Financial advertisements including MARGINED FOREIGN EXCHANGE TRADING, FUTURES AND OPTIONS TRADING, and MARKET-EYE.

COMPANY NOTICES, PUBLIC & COMPANY NOTICES, LEGAL NOTICES, CONTRACTS & TENDERS. Includes contact information for Theresa Gindice Classified Advertising USA and Karl Loynton Business Classified Advertising - UK.

COMMODITIES AND AGRICULTURE

Diamond sales increase as confidence returns

By Kenneth Gooding, Mining Correspondent

The diamond market is regaining its confidence following the understanding that was reached in February between two of the biggest producers, South Africa and Russia.

This was 8.2 per cent higher than the \$2.5bn of sales in the same months last year.

Meanwhile, the unofficial export of Russian diamonds, by-passing the CSO and putting a downward pressure on prices, had eased substantially.

Pulp producers hopeful of upturn in fortunes

By Bernard Simon in Toronto

The ever-volatile woodpulp market, which has been in steep decline for the past nine months, has been given a lift by signs that destocking is nearing an end and paper consumption is beginning to revive.

told customers that they plan to try again on July 1. NBSK prices are due to move up US\$60 a tonne to \$380. Prices of less expensive grades have risen a little in recent weeks.

Attention is focussed on European mills, which buy about 40 per cent of pulp traded on world markets.

A similar rebound was expected in the uncoated wood-free papers market.

But Mr Glass, Engge's managing director, said that prices might be held back by rising paper capacity, mainly in Europe and south-east Asia.

Thai gas concessions awarded

By Ted Bardecke in Bangkok

Thailand's ministry of industry yesterday awarded a three-year natural gas exploration concession in the Andaman Sea to a consortium of Unocal of the US, Total of France and Statoil of Norway.

The two blocks awarded are 50km west and south-west of Thailand's Phuket province and the site of significant natural gas reserves discovered by Unocal in 1976.

with PTT's semi-autonomous exploration and production arm, are preparing to begin natural gas production in a Burmese section of the Andaman Sea. Gas from this field will be sold to Thailand.

Kenyan tea authority feels the strain

Michela Wron reports on a success story that has begun to turn sour

For years it was hailed as a model of successful small-scale agriculture, a shining example on a continent plagued by inept management boards of how a property-run parastatal could further farmers' interests.

lending an existential crisis today, it is in large part because of its phenomenal past success. Set up in 1964, with the help of Britain's Commonwealth Development Corporation, the authority originally

estates, which account for only 40 per cent of the crop.

and sharp currency fluctuations were to blame were dismissed.

Simone Nyachae, the agriculture minister, has promised to privatise KTDA in canvassing members for suggestions.

Australian farm income cut forecast

By Nikki Tait in Sydney

Farmers in Australia were warned this week that the value of their production was likely to dip again in the 1996-97 financial year, to around \$28bn (\$US20bn).

reduced impact of drought conditions on the east coast and higher wheat prices.

Farm costs, meanwhile, are projected to increase by 1.5 per cent, leaving the net value of farm production more than 25 per cent down at \$43.1bn.

Today it caters for 268,000 farmers, their plots averaging less than an acre, and 3.4m Kenyans depend on it for a livelihood. A fleet of over 400 lorries traverses the highland growing areas, ferrying produce to 44 factories.

providing 7,000 farmers with credits, fertilisers, transport and monthly payments.

Such success has its price. The rising bonuses of the 1990s led farmers to believe they would always be a high earner.

Public debate has now reached a pitch where change looks unavoidable.

Whatver changes are made are bound to be cautious. With the livelihood of more than a seventh of its population at stake and the fate of its leading agricultural foreign exchange earner in the balance, Kenya cannot afford to stumble.

COMMODITIES PRICES

BASE METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Aluminum, Zinc, Lead, Tin, Nickel.

Precious Metals continued

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

GRAINS AND OIL SEEDS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Wheat, Maize, Soybean, Barley.

SOFTS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Cocoa, Coffee, Sugar.

MEAT AND LIVESTOCK

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Live Cattle, Live Hogs, Pork Bellies.

ENERGY

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Crude Oil, Heating Oil, Natural Gas.

PRECIOUS METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

FUTURES DATA

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Wheat, Soybean, Corn.

INDEXES

Table with columns: Index, Price, Change, High, Low, Vol, Open. Includes FTSE 100, Nikkei, DAX.

LONDON TRADED OPTIONS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Copper.

LONDON SPOT MARKETS

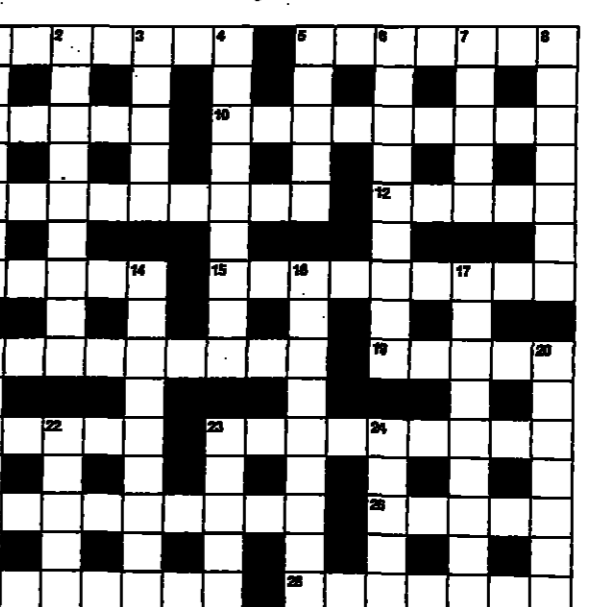
Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Crude Oil, Heating Oil, Natural Gas.

JOTTER PAD

Table with columns: Date, Price, Change, High, Low, Vol, Open. Includes Live Cattle, Live Hogs, Pork Bellies.

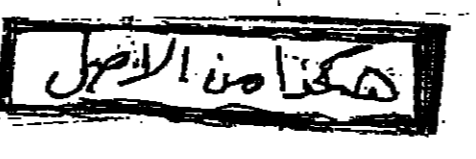
CROSSWORD

No.9,099 Set by HIGHLANDER



- 1 Stopped back to protect chap sleeping (7)
2 Military assistants on a failed day during Caesar's March (7)
3 It's wrong to await settlement for payment (7)
4 Raised very quietly after university education (5)
5 Get rid of old length found in metal dealer's premises (5-4)
6 View opposite to flat? You'll have to hurry up (4,5)
7 "The end of wireless is wrong?" More than one spoke (5)
8 Discard about business fraud (5)
9 Preserve diminutive girl's old car (3,6)
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12 Colourless like bird made from wood (6)
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14 Solution 9,098

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CURRENCIES AND MONEY

MARKETS REPORT

Dollar swings between Germany and Japan

By Philip Gawth

The dollar yesterday had a see-saw day on the foreign exchanges, tugged between the conflicting interest rate expectations in Germany and Japan.

The dollar was supported in the European morning by a weaker than expected IFO survey which boosted hopes of a cut in the German repo rate.

Trading was generally quiet with dealers waiting for the release of the BoJ book in the US and the latest M3 figure in Germany to provide fresh trading direction.

weaker on account of the IFO survey. Greater optimism about the Italian lira may also have contributed to the D-Mark's weaker tone.

The pound had a better day, finishing at DM2.3475, from DM2.3384. Against the dollar it closed unchanged against the dollar at \$1.5438.

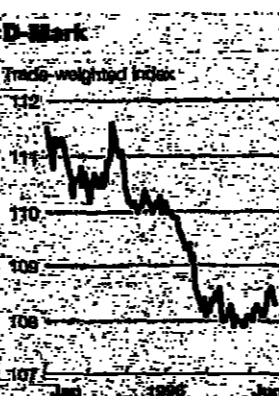
It was the proverbial game of two halves yesterday, with the morning belonging to Germany, and the afternoon to Japan - at least from the perspective of the dollar.

Mr Tim Fox, currency strategist at JP Morgan in London, said the yen will continue to be managed cheaper for at least another year, or until the ¥180 level to the dollar is reached sometime in 1997.

at Standard Chartered in London, said that the IFO survey, "combined with rumours of a softer M3 number, contributed to the softer D-Mark."

The excitement abated, however, when the BoJ released a statement saying that such discussion was "premature".

Despite this, Mr Fox said he expected the official discount rate in Japan to rise quite soon, perhaps by 50 basis points to 1 per cent. He said it was a question of "reining in an excessively stimulatory environment, rather than moving to a tight one."



Quite often in the past BOJ interest rate changes have been well telegraphed in the press.

peak in the last cycle and with unemployment at record high levels and with prices still deflating, the BOJ need not be in any rush to hike interest rates.

Mr Weinberg said even if rates did rise, he doubted it would make much difference to the dollar/yen rate.

Not all observers share this analysis. Mr Carl Weinberg, chief economist at First Executive Economic in New York, said: "With capacity utilisation still 9 per cent below its

range and high-yielding currencies delivering 'hesitant, patchy performance.' Yesterday, however, the index returned to positive territory.

These included, he said, the improved prospect of "low rates for long" in Germany; good inflation news and ERM re-entry talk in Italy would refocus attention on the high-yielders; and the technical position of the market, which suggests there is no significant dollar overhang.

Other currencies: The Swiss franc was supported by a weaker than expected IFO survey which boosted hopes of a cut in the German repo rate.

WORLD INTEREST RATES

Table of Money Rates for various countries including Belgium, France, Germany, Italy, Netherlands, Switzerland, and US, with columns for One night, One month, Three months, Six months, One year, and Libor rates.

Table of LIBOR FT London rates for various currencies including US Dollar, UK Pound, and Swiss Franc.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates for various currencies including Belgium, Denmark, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Swiss Franc, and Yen.

POUND SPOT FORWARD AGAINST THE POUND

Table of Pound Spot Forward rates for various countries including Europe, Americas, and Pacific/Middle East/Africa.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of Dollar Spot Forward rates for various countries including Europe, Americas, and Pacific/Middle East/Africa.

CROSS RATES AND DERIVATIVES

Table of Exchange Cross Rates for various currencies including Belgium, Denmark, France, Germany, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and US.

UK INTEREST RATES

Table of UK Interest Rates for various currencies including Sterling, Bank Bills, Local authority coupon, and Discount Market.

EXCHANGE CROSS RATES

Table of Exchange Cross Rates for various currencies including Belgium, Denmark, France, Germany, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and US.

EUROPEAN CURRENCY UNIT RATES

Table of European Currency Unit Rates for various countries including Spain, Netherlands, Belgium, Germany, Portugal, Australia, Denmark, France, and UK.

STERLING FUTURES (LIFE) £100,000 points of 100%

Table of Sterling Futures (LIFE) £100,000 points of 100% for various months including Sep, Dec, and Mar.

EURO CURRENCY FUTURES (LIFE) DM1m points of 100%

Table of Euro Currency Futures (LIFE) DM1m points of 100% for various months including Sep, Dec, and Mar.

BASE LENDING RATES

Table of Base Lending Rates for various banks including Adams & Company, Allied Trust Bank, ABN Bank, etc.

STERLING FUTURES (LIFE) £100,000 points of 100%

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KOREA INTERNATIONAL TRUST

Notice is hereby given to the Holders of the Korea Investment Trust Co. that the distribution of the \$65,000 per IDR of 1,000 units payable on June 25, 1996 in the Republic of Korea.

SEA SOCIETE GENERALE ACCEPTANCE N.V.

For the period June 19, 1996 to September 18, 1996 the new rate has been fixed at 20.47657 % PA.

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SOCIETE GENERALE

For the period June 19, 1996 to September 18, 1996 the new rate has been fixed at 4.07381 % PA.

FAST 64 KBIT SATELLITE TECHNOLOGY

FOR COMPLETE REAL-TIME DATA OF THE US AND EUROPEAN EXCHANGES. FOREX, FUTURES, OPTIONS, EQUITIES, NEWS.

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SHARE SENTRY

Share Monitoring, Financial News, Indices, Custom Service, Moves.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector, including names like Diageo, Heineken, and Carlsberg, with their respective share prices and changes.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector, including names like HSBC, Citigroup, and Royal Bank of Canada.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector, including names like Lloyds Bank, NatWest, and Halifax.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector, including names like Asahi, Carlsberg, and Heineken.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector, including names like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector, including names like Bunnings, Wickes, and Home Depot.

CHEMICALS

Table listing companies in the Chemicals sector, including names like BASF, Dow Chemical, and DuPont.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued), including names like BASF, Dow Chemical, and DuPont.

DISTRIBUTORS

Table listing companies in the Distributors sector, including names like Asda, Sainsbury, and Tesco.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector, including names like Anglo American, Anglo American, and Anglo American.

ELECTRICITY

Table listing companies in the Electricity sector, including names like British Energy, British Energy, and British Energy.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical EQPT sector, including names like Agilent, Agilent, and Agilent.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical EQPT sector (continued), including names like Agilent, Agilent, and Agilent.

ENGINEERING

Table listing companies in the Engineering sector, including names like BAE Systems, BAE Systems, and BAE Systems.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector, including names like BAE Systems, BAE Systems, and BAE Systems.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector, including names like Anglo American, Anglo American, and Anglo American.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued), including names like Anglo American, Anglo American, and Anglo American.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued), including names like Anglo American, Anglo American, and Anglo American.

FOOD PRODUCERS

Table listing companies in the Food Producers sector, including names like Unilever, Unilever, and Unilever.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued), including names like Unilever, Unilever, and Unilever.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector, including names like British Gas, British Gas, and British Gas.

HEALTH CARE

Table listing companies in the Health Care sector, including names like AstraZeneca, AstraZeneca, and AstraZeneca.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector, including names like Bunnings, Wickes, and Home Depot.

INSURANCE

Table listing companies in the Insurance sector, including names like Aviva, Aviva, and Aviva.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector, including names like Fidelity, Fidelity, and Fidelity.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued), including names like Fidelity, Fidelity, and Fidelity.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued), including names like Fidelity, Fidelity, and Fidelity.

NEW TRUSTS ONLY CAPITAL

Table listing companies in the New Trusts Only Capital sector, including names like Fidelity, Fidelity, and Fidelity.

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Table listing companies in the New Trusts Only Capital sector, including names like Fidelity, Fidelity, and Fidelity.

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Table listing companies in the New Trusts Only Capital sector, including names like Fidelity, Fidelity, and Fidelity.

TREACLE advertisement featuring an image of a jar of Treacle and text: 'In a word, TREACLE. For effective solutions to company car funding and management, the proof of the pudding is in the eating. 0800 269895. ACL. For contract hire and vehicle management we're the people.'

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Table listing investment trusts with columns for name, price, and change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

MEDIA

Table listing media companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and change.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and change.

OTHER FINANCIAL - Cont.

Table listing other financial companies (continued).

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for name, price, and change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and change.

PROPERTY

Table listing property companies with columns for name, price, and change.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

AM

Table listing AM companies with columns for name, price, and change.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing food retailers with columns for name, price, and change.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

RETAILERS, GENERAL - Cont.

Table listing general retailers (continued).

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

AM

Table listing AM companies with columns for name, price, and change.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and change.

TOBACCO

TRANSPORT

Table listing transport companies with columns for name, price, and change.

WATER

Table listing water companies with columns for name, price, and change.

AM

Table listing AM companies with columns for name, price, and change.

AM - Cont.

Table listing AM companies (continued).

AMERICANS

Table listing American companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

GUIDE TO LONDON SHARE SERVICE

Notes for the London Share Service delivered by FT Index, a member of the Financial Times Group. Company classifications are based on those used for the FT-SE Actuaries Share Index.

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FT Cityline

Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details.

Automatic Call Distributor (ACD) technology, which handles high volume in-coming calls, was pioneered by Rockwell. Includes Rockwell logo.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4576 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various fund units under the Bermuda (SIB Recognised) category, including fund names, unit prices, and performance metrics.

BERMUDA (REGULATED)

Table listing various fund units under the Bermuda (Regulated) category, including fund names, unit prices, and performance metrics.

GUERNSEY (SIB RECOGNISED)

Table listing various fund units under the Guernsey (SIB Recognised) category, including fund names, unit prices, and performance metrics.

IRELAND (SIB RECOGNISED)

Table listing various fund units under the Ireland (SIB Recognised) category, including fund names, unit prices, and performance metrics.

IRELAND (REGULATED)

Table listing various fund units under the Ireland (Regulated) category, including fund names, unit prices, and performance metrics.

GUERNSEY (REGULATED)

Table listing various fund units under the Guernsey (Regulated) category, including fund names, unit prices, and performance metrics.

ISLE OF MAN (REGULATED)

Table listing various fund units under the Isle of Man (Regulated) category, including fund names, unit prices, and performance metrics.

JERSEY (SIB RECOGNISED)

Table listing various fund units under the Jersey (SIB Recognised) category, including fund names, unit prices, and performance metrics.

JERSEY (REGULATED)

Table listing various fund units under the Jersey (Regulated) category, including fund names, unit prices, and performance metrics.

LUXEMBOURG (SIB RECOGNISED)

Table listing various fund units under the Luxembourg (SIB Recognised) category, including fund names, unit prices, and performance metrics.

LUXEMBOURG (REGULATED)

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ISLE OF MAN (REGULATED)

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FT MANAGED FUNDS SERVICE

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Main table containing various fund categories: Credit Investment Funds - Credit, Money Universal, Offshore Insurances, Capital International, Global Asset Management, and Regent Capital Management. Each entry includes fund name, price, and other details.

OTHER OFFSHORE FUNDS

OFFSHORE INSURANCES

MANAGED FUNDS NOTES
Prices are indicated and may
decrease or rise in value over the
term of the fund.
Prices of certain funds may vary
subject to
certain risks.

LONDON STOCK EXCHANGE

MARKET REPORT

Disappointing retail sales news restrains shares

By Steve Thompson, UK Stock Market Editor

There was clear evidence of the hangover effect in London's stock market yesterday, with many dealers preferring to concentrate on the post-match analysis of England's defeat of Holland in the European football championship.

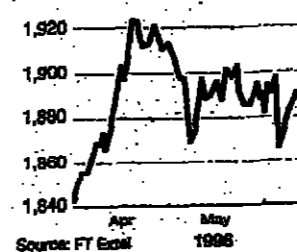
actually fell by 0.1 per cent, against a consensus forecast of a rise of 0.4 per cent. The economic news was seen by some market observers as strengthening the chancellor of the exchequer's hand, after he insisted on a quarter of a percentage point interest rate cut two weeks ago.

The market's second line stocks, represented by the FT-SE Mid 250 index, performed marginally better than the leaders, with the index ending the day 0.4 higher at 4,455.1. Commenting on the day's events, or rather the day's "non-events", as one of the market's big traders put it: "With all the distractions of football, cricket and racing, we need a big shift in sentiment, which will have to be triggered by either shock economic news or a big political story."

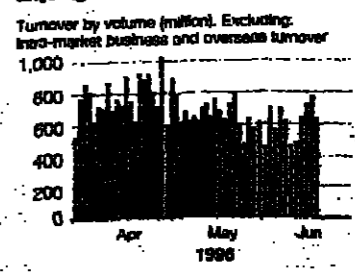
Turnover in equities just penetrated the 700m-share mark, eventually reaching 703.7m shares at the 6pm count, and was boosted considerably by at least two programme trades, said to have been executed by UBS and BZW.

needed more than a big bid to get going again; it also needed a substantial shift in either direction. Telecoms group Cable and Wireless, where trading was given a substantial lift by a Hoare Govett "buy" recommendation issued on Tuesday, made further rapid progress yesterday.

FT-SE-A All-Share Index



Equity shares traded



Indices and ratios

Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3753.2), FT-SE Mid 250 (4455.1), FT-SE-A 350 (1887.1), FT-SE-A All-Share (1883.3), and FT-SE-A All-Share yield (3.82).

Best performing sectors

Table with 2 columns: Sector and Change. Includes Leisure & Hotels (+1.3), Electricity (+0.9), and Tobacco (+0.7).

Worst performing sectors

Table with 2 columns: Sector and Change. Includes Oil Integrated (-0.8), Pharmaceuticals (-0.8), and Diversified Inds (-0.6).

FUTURES AND OPTIONS

Table with multiple columns: Index Name, Open, Settle, Change, High, Low, Est. Vol, Open Int. Includes FT-SE 100 INDEX FUTURES (LIFE) and FT-SE 100 INDEX OPTION (LIFE).

Dividend worries at BTR

Shares in leading conglomerate BTR moved deeper into low ground for the year, as a profits downgrade from BZW linked up with growing concern over the durability of the dividend.

Granada Group was the day's best performer in the Footsie as it rose to an all-time high following a strong recommendation from a broker. The shares jumped 20 to 86p, on volume of 2.6m, after Kleinwort Benson reiterated its buy stance on the stock.

Amro Hoare Govett, which upgraded its stance from "undervalued". BT reversed a recent strong run with a 2% decline to 372p. There was a vague rumour of a big foreign deal, possibly in North America. One analyst suggested that BT may be about to increase its stake in US telecoms giant MCI from the current 20 per cent.

Johnson Matthey continued to weaken on stock overhang worries. The shares fell 20 on Tuesday, following a move by SBC Warburg to place a large line of stock, and dipped 2 to 62p yesterday in trade of 3.6m. Turnover ended 3 lower at 247p, as investors were once again said to be losing patience with the absence of news on the Gates Rubber, the group's \$1.6m US takeover.

Group was the main feature of the day after Kleinwort Benson reiterated its positive stance on the stock and the sector. Argyle shares appreciated 7 to 35p in trade of 4.5m. Kleinwort said: "The consumer background is strong and should strengthen throughout the year, and supermarkets have demonstrated that they can attract a larger share of consumption."

Bank Organisation was another of the stocks favoured in the review and finished 4 ahead at 62p in trade of 2.8m. Manchester United leapt 18 to 45p as the market digested Tuesday's news that the Abu Dhabi Investment Authority had acquired a 4 per cent stake in the company.

Kingfisher shrugged off Tuesday's bout of profit-taking and moved ahead 9 to 63p after UBS reiterated its buy stance and upgraded profits expectations. The securities house raised its current year estimate by £15m to £340m but made a more significant upgrade for the following year, lifting its forecast by £30m to £395m.

English China Clays, which recently touched a six-year low of 265p, bounced to the top of the FT-SE Mid 250 rankings with a rise of 7 to 281p. A leading broker was said to have put out a note saying the stock had been oversold.

Dealers said they expected to see Vanx Group return to the top of the list of bid targets, after it was revealed that Mercury Asset Management had raised its holding in the company from under 3 per cent to 10.4 per cent. Shares in Vanx closed unchanged at 284p, while those in MAM also held steady, at 95p.

In food retailers, Argyle's shares were down 10 to 127p in trade of 2.4m, with SBC Warburg said to have shown a keen interest in the stock. Hazlewood Foods firmed 2 to 104p as the stock responded to a buy recommendation from SGST. The broker believes that "with progress now being made the stock deserves a significant rating".

TAX-ACCOUNTING-LAW

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LONDON RECENT ISSUES: EQUITIES

Table with columns: Issue Name, Amt, Mkt, 1995, 1996, Price, Div, Gr, P/E. Lists recent equity issues like Abertour Ser C, Broomfield W, etc.

TRADING VOLUME

Table with columns: Major Stocks, Yesterday's Volume, Price Change. Lists stocks like BTR, Granada, etc.

FT GOLD MINES INDEX

Table with columns: Gold Mines Index, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030.

FT - SE Actuaries Share Indices

Table with columns: Index Name, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030.

Hourly movements

Table with columns: Index Name, Open, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High/Low, Buy/Sell.

FT - SE Actuaries All-Share

Table with columns: Index Name, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030.

FT - SE Actuaries 350 Industry baskets

Table with columns: Basket Name, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030.

4 pm close June 19

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'MARKET DYNAMICS' and 'HEWLETT-PACKARD'.

Market Dynamics. If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing

Continued on next page

NYSE PRICES

Continued from previous page. Table listing NYSE stock prices with columns for stock name, price, change, and volume.

Table listing NYSE stock prices with columns for stock name, price, change, and volume.

Table listing NYSE stock prices with columns for stock name, price, change, and volume.

NASDAQ NATIONAL MARKET

Table listing NASDAQ stock prices with columns for stock name, price, change, and volume.

Table listing NASDAQ stock prices with columns for stock name, price, change, and volume.

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AMEX PRICES

Table listing AMEX stock prices with columns for stock name, price, change, and volume.

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AMERICA

Dow rebounds as tech stocks regain ground

Wall Street

US share prices rebounded from Tuesday's weakness in midday trading as technology shares regained their footing...

By early afternoon, the Dow Jones Industrial Average was up 33.96... IBM also rose in the wake of recent weakness...

Technology shares stabilised after five sessions of losses as some of the hardest hit issues posted small gains in early trading...

Some of the hardest hit shares managed to post modest gains. Omega, which makes

computer disk drives, added 5/4% at \$31 1/2 per share...

with an eye on Friday's triple witching in Toronto and New York...

Active golds included the heavyweight Barrick Gold, which gained C\$0.20 to C\$38.96 in high turnover...

Canada

Toronto was propelled higher by rising gold issues in mid-session trading...

EUROPE

Senior bourses shiver in mid-afternoon

A number of senior bourses shivered in mid-afternoon, apparently on worries about interest rates...

The Dax index bottomed at an 1811.45 on Tuesday's strong GDP data...

Meanwhile, turnover rose DMB3.1bn, or 40 per cent, to DM10.7bn...

In retailing, the quoted components of the Metro merger chafed up hefty gains...

Mr Kling observed that Karstadt, Germany's biggest department store group...

the table; they would need to have some success, he said, to justify the present share price.

PARIS, in its pragmatic way, bounced Mollinex up by 21 per cent...

The CAC-40 index fell in line with the bond market, off 7.24 at 2,100.70...

The Novartis partners remained in favour, with Ciba registered up SFr30 to SFr1,478...

After the market closed, data from Milan, Palermo and Trieste suggested that June inflation fell to 3.9 per cent...

The Affarvariden General index edged just 0.8 higher to 1,976.5, weighed up by downbeat reports from Astra and Ericsson...

FT-SE Actuaries Share Indices

Table with columns for Month, Daily change, and indices for 1996 and 1995.

THE EUROPEAN SERIES

Table showing European stock indices for June 1996 and 1995.

FT-SE Actuaries Share Indices

Table with columns for Month, Daily change, and indices for 1996 and 1995.

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FT-SE Actuaries Share Indices

Table with columns for Month, Daily change, and indices for 1996 and 1995.

Mexico City overcomes weakness

Mexico City overcame mid-morning weakness as investors refocused on a spate of positive news...

Analysts attributed the initial decline to a lack of interest from foreign investors...

The Bovespa index had slipped 180.49 by noon to 3,618.5, with investors also unmoved by news that the government would make available \$1bn in credits...

note to help pay off the emergency 1995 loans from the US.

SAO PAULO edged down in mid-session trade, surprising some analysts who had expected a more positive response...

The Bovespa index had slipped 180.49 by noon to 3,618.5...

In London the ISE/Nikkei 50 index put on 1.27 to 1,504.80.

ASIA PACIFIC

Fear of crackdown hits Shenzhen B shares

The steam rising from SHENZHEN B shares in the past few days was dispersed by fears that regulators would crack down on the waves of mainland investors flooding into what was officially a foreign-only market.

The B shares index dived 15.80, or 15.4 per cent, to 85.56, while turnover contracted to HK\$256m...

Analysts said selling focused on low-priced issues. Shenzhen Properties was the worst performer...

SHANGHAI Bs suffered a technical correction, the index closing 1.07, or 2 per cent, off at \$2.710 in \$10.5m turnover.

Tokyo

Worries that interest rates would rise initially depressed share prices but the Nikkei average finally closed marginally higher...

The 225-share index gained 34.96 at 22,367.36, having moved between 22,224.78 and 22,504.12...

Volume totalled 513m shares, against 374m. The Toxip index of all first section stocks was up 0.47 to 1,698.63...

In London the ISE/Nikkei 50 index put on 1.27 to 1,504.80. Including pension fund investors, placed large-lot buying orders across the board.

Although most European governments had recognized the pressing need for fiscal consolidation, the preparations for monetary union may have given the process an extra boost.

Germany's situation is particularly critical: financing the restructuring of the eastern German economy has not only pushed public-sector deficits to unprecedented heights...

several measures need the approval of the second parliamentary chamber, the Bundesrat, where the ruling coalition does not have a majority.

eliminating those which exceed a set limit. NOT ONLY will this call for much more courage on the part of politicians than they have demonstrated so far...

For more information about Commerzbank's broad scope of research capabilities and financial services, just contact the bank's head office in Frankfurt.

high-technology shares and large-capital stocks.

Hopes of steady economic growth helped Nippon Steel, which rose 75 to Y868.

Retailers gained ground ahead of the summer gift giving season. Takashimaya rose Y20 to Y1,690...

The B shares index dived 15.80, or 15.4 per cent, to 85.56, while turnover contracted to HK\$256m...

Sumitomo, which suffered a \$1.8bn loss from illicit copper trading, receded just Y20 more, to Y1,010.

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German know-how in global finance

moved up 21.57 to 23,537.20 in volume of 30.9m shares.

Roundup

International buying of Pakistan Telecom global depositary receipts lifted KARACHI, with the KSE 100-share index climbing 35.77, or 1.5 per cent, to 1,698.60.

PCTI vouchers rose PRS1.50 to PRS4.10. A dealer said that foreign buying, which had stopped ahead of the Pakistan budget, had resumed.

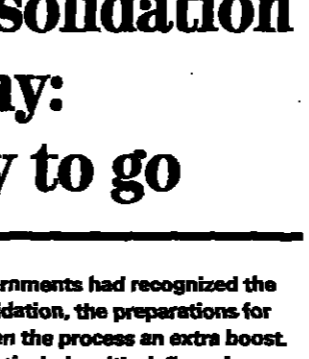
SINGAPORE was selectively better, with a few active stocks taking the Straits Times Industrial index ahead 24.33 to 2,291.93, the day's best level.

addition, extra spending to cover higher-than-expected unemployment has to be taken into account.

WHILE CLEARLY HELPFUL, the proposed package is limited in scope, even so, certain parts of it, such as a two-year pay freeze in the public sector and unspecified savings of DM 10 billion, seem ambitious.

Government revenues and outlays

as percentage of GDP



1) All government bodies and social-security schemes; e) own estimates.

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EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES. Table with columns for Market, No. of stocks, June 14 1996, % Change over week, % Change Dec '95, Local currency terms, June 14 1996, % Change over week, % Change Dec '95.

Mr Benjamin Netanyahu spent his first full day as Israel's prime minister yesterday, having given the market the finance minister that it wanted. However, the appointment of Mr Dan Meridor to the portfolio failed to provide a spur to the recently volatile Mishkanim index...

FT/S&P ACTUARIES WORLD INDICES

Table with columns for NATIONAL AND REGIONAL MARKETS, US Dollar, Day's change, Point change, % change, and indices for 1996 and 1995.

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technical rebounds, their composite indices rising by 16.75 to 3,198.83 and 7.35 to 869.56 respectively.

TAIPEI rose on market rumours that the Chinese leader Jiang Zemin might visit Taiwan. The weighted index finished 56.31 higher at 6,390.07...

The former mainland China official, Huang Wenfang, hinted on Tuesday that China would use the Communist party's July 1 birthday to answer Taiwan's call for a 'journey of peace' to the mainland by the estranged island's president, Lee Teng-hui.

BOMBAY saw a correction after recent sharp gains, the BSE-30 losing 91.37, or 2.25 per cent, to 3,977.82. An absence of foreign institutional demand, and the unwinding of long positions, dragged prices down.

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Government revenues and outlays

as percentage of GDP



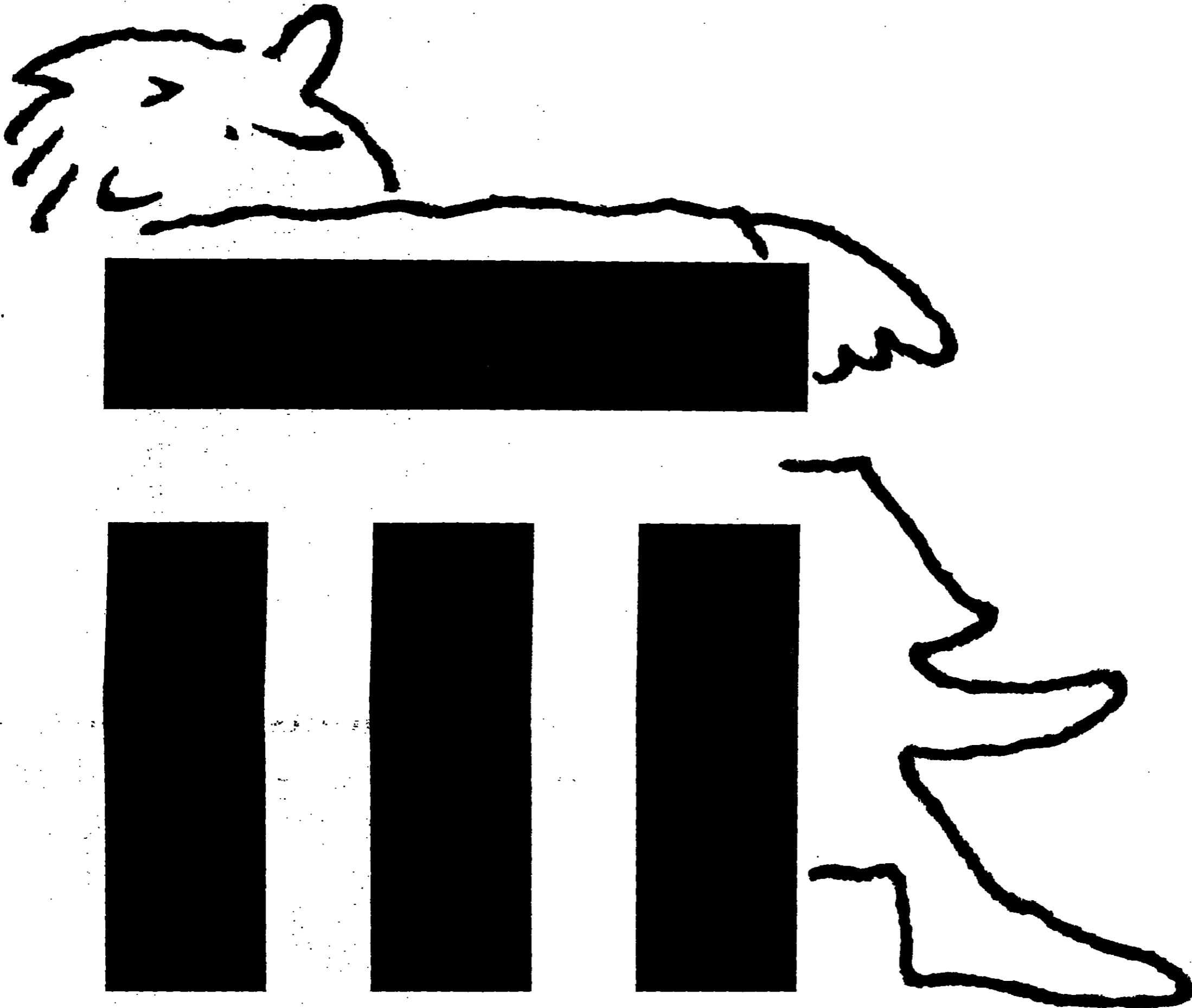
1) All government bodies and social-security schemes; e) own estimates.

several measures need the approval of the second parliamentary chamber, the Bundesrat, where the ruling coalition does not have a majority.

eliminating those which exceed a set limit. NOT ONLY will this call for much more courage on the part of politicians than they have demonstrated so far...

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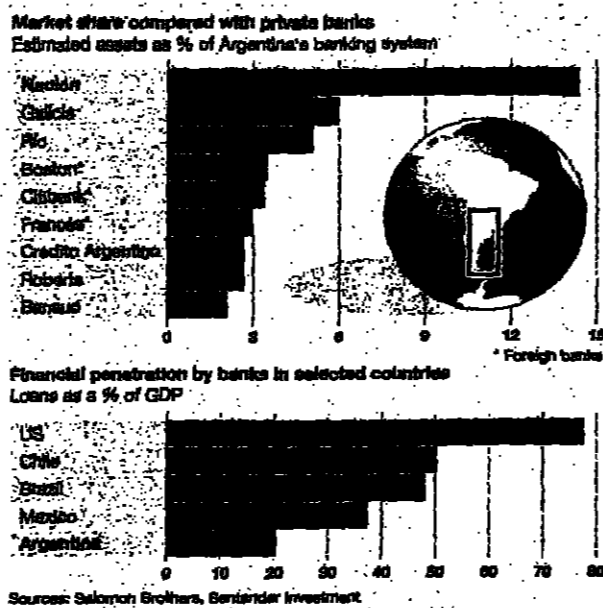
NEWS: THE AMERICAS

Sell-off call for bank that lends a hand

Argentina's Nación, banker to the neglected, is told to go commercial, writes David Pilling

The marble corridors of the grandiose headquarters of Argentina's state-owned Banco Nación have not seen such agitation in years...

Nación: sacred or not?



That recommendation, taken up and then dropped by Mr Domingo Cavallo, economy minister, was recently endorsed - much to the annoyance of the bank's executives - by Mr Michel Camdessus, managing director of the International Monetary Fund...

recession, have left its portfolio in sorry shape. According to Fundación Capital, a private consultancy, 25 per cent of Nación's loans are non-performing...

Clinton aide named in trial New supervisor in place

By Jurek Martin, US Editor, in Washington Mr Bruce Lindsey, one of President Bill Clinton's closest aides, has been named as an unindicted co-conspirator...

son made famous during the Watergate era in the 1970s, and may be variously interpreted. It may be a prelude to prosecution but may also indicate that insufficient evidence exists for an indictment.

Congressman William Clinger of Pennsylvania, Republican chairman of the government reform committee in the House, welcomed the appointment of Mr Raskley and the re-introduction of the FBI, but then launched a fierce attack on the casualness with which this White House has approached many areas of security and protocol.

NEWS: WORLD TRADE

Thailand reverses policy on cutting tariffs

By Ted Bardacke in Bangkok Thailand has reversed its decision taken just a month ago to reduce tariffs on imports of some consumer goods...

still below the original 45 per cent tariff rate. A government spokesman said tariff cuts on other products, such as leather shoes and bags, cessation of some and taberns, may be reversed as well, though manufacturers' concerns over these products may be addressed by lowering tariffs on raw materials rather than raising duties on imported finished goods.

cutting push may be losing momentum. Officials from the Association of South-east Asian Nations (Asean) recently gave a television response to a Philippine proposal that the Asean Free Trade Area (Afta), which promises to reduce all tariffs within the region to 5 per cent or less by 2003, be opened to all countries on a Most Favoured Nation basis.

Balancing fair trade and fair work

Guy de Jonquières and Frances Williams on a vexed issue dividing policy-makers Differences over how to respect human rights and stamp out exploitative labour practices are threatening to drive a wedge between international trade policy-makers.

which thwarted a US-led attempt last month to get ministers of the Organisation for Economic Co-operation and Development to call for the WTO to discuss labour standards. Mr has the campaign won much independent academic backing. A recent study by OECD economists found no clear links between countries' observance of core labour standards and their trade and economic performance.

China urged to cut motor tariffs The European Union yesterday urged China to liberalise trading rules for its automotive sector to make imports of vehicles and components easier, and to bring its policies into line with requirements for membership of the World Trade Organisation.

Trade unionists suffer in battle to attract investors

The growth of world trade has led to more violations of trade union rights, as countries compete for investment and contracts from multinational companies, according to the International Confederation of Free Trade Unions, writes Andrew Bolger, Employment Correspondent.

Brussels-based body, which represents 127m trade unionists in 138 countries. The survey claims that as more countries bring in restrictive union legislation, more and more people are being arrested or sacked for union activity.

labour unions in these zones and strikes are illegal. The survey says Chinese special economic zones are synonymous with repression. Those who complain or attempt to form unions are likely to be sentenced to three years in a labour camp and there are currently hundreds of trade unionists in prison.

AMERICAN NEWS DIGEST

Italy condemns US law on Cuba

The Italian presidency of the European Union yesterday called for an "unequivocal response" if US legislation targeting foreign investors in Cuba goes into effect unattended at the end of next month.

Cigarettes for Havana

The Brazilian cigarette-maker Souza Cruz, a subsidiary of Britain's BAT Industries, has started to make cigarettes for Cuba's hard currency internal market.

Canadian MP bounces back

Canada's former deputy prime minister, Ms Sheila Copps, regained her old job yesterday after winning a by-election in her home town, Hamilton, Ontario.

Caracas gives tax discounts

Venezuelan authorities are enticing late payers to settle overdue taxes by offering a discount of as much as 75 per cent on liabilities.

Brazil may face car complaint

Japanese negotiators have threatened to complain to the World Trade Organisation after talks in Brasília failed to resolve a dispute over Brazilian duties on vehicle imports.

Poland offers tax break for GM

The Polish government has approved the establishment of a special enterprise zone in the southern industrial district of Katowice, clearing the way for General Motors to locate a \$1650m (\$330m) car production plant there.

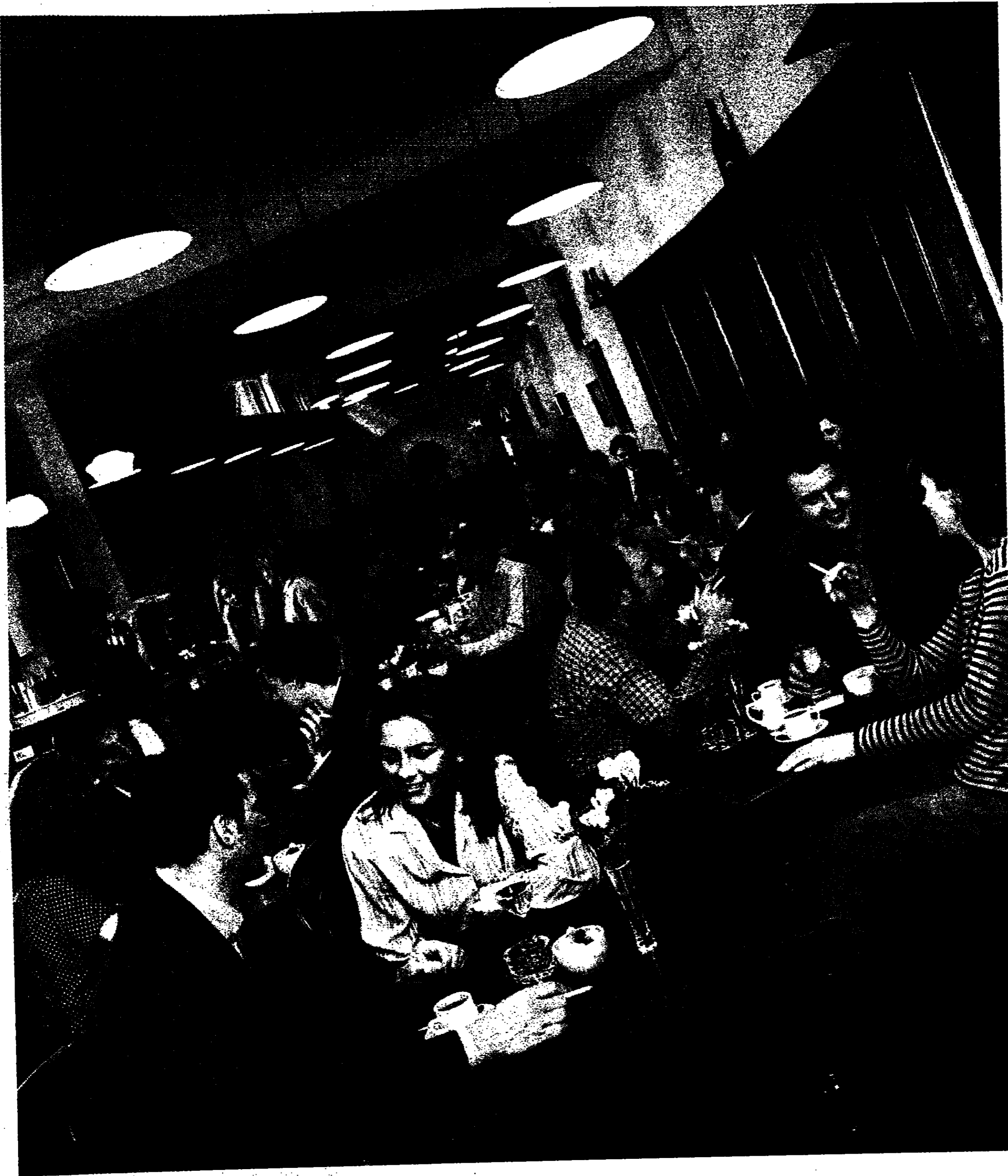
US optimism on telecom deal

US officials are predicting that multilateral negotiations to liberalise global trade in telecommunications services will reach a successful conclusion by the deadline of February 14, 1997.

US bows to petrol ruling

The US said yesterday it would comply with a World Trade Organisation ruling to end discriminatory regulations on cleaner petrol - but it has not decided when or how.

ART GUID... INTER...



Doesn't it make sense for diners to decide whether smoking's on the menu?

Smokers and non-smokers can and do live together amicably. Courtesy and consideration are always vital, but often so is the operation of a practical and effective smoking policy. For some time Philip Morris has been successfully advising on how to make sure that non-smokers don't feel uncomfortable and that smokers don't feel put-upon.

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Minister warns of cash threat to embassies

By Bruce Clark, Diplomatic Correspondent

Britain's representation in other countries could be seriously affected if the diplomatic service suffers further expenditure cuts, a Foreign Office minister warned yesterday. But Mr Jeremy Hanley told the foreign affairs committee of the House of Commons that the prospect of the British Council having to close several offices had been averted.

Mr Hanley and Baroness Chalker, the overseas development minister, made clear to the committee that their departments were under strain because of reduced resources. Mr Hanley said the budgets of the French and German foreign ministries in the current

financial year exceeded that of the British Foreign Office by 50 per cent and 30 per cent respectively.

The government's latest expenditure plans call for a real-terms drop in the budget of the UK diplomatic service to £1.1bn (£1.7bn) by 1989-90 from a peak of £2.43bn, including an unexpected £270m in UN peace-keeping costs in 1995-96.

Mr Hanley told the committee: "I'm not happy with any reduced expenditure... we live with it because it is for the greater good of the country." He warned that "were there to be continued reductions, then functions and maybe posts could be at risk".

The immediate outlook for the British Council, which promotes British culture, had improved. Thanks to last month's decision, reducing from 16 per cent to 10 per cent the cuts that will be imposed by 1999, the council should be able to continue in 109 countries. A Foreign Office spokesman said British embassies and diplomatic missions should also be safe from shutdown in the current financial year, but all options would have to be considered in the following two years.



Staff from the BBC World Service demonstrated yesterday outside its London headquarters against changes being introduced by the BBC management. The protesters included Mark Tully (fourth from left) who covered south Asia for the corporation. Under the changes the World Service would commission programmes, but they would be made by new BBC divisions

Lady Chalker said British aid would be more sharply focused in future. The share of UK aid received by the top 20 countries was likely to rise from nearly 70 per cent now to about 75 per cent over the next few years. Asked about Britain's attitude to Unesco, Lady Chalker said it had made significant moves towards reform, but they had not gone far enough to justify Britain rejoining the body.

The European Union Sir James Goldsmith says heads of government apart from Kohl are 'men of straw'

Germany demands strict 'mad cow' safety rules

By Our Foreign Staff

Britain's partners in the European Union yesterday indicated cautious backing for any move towards a solution to the beef crisis, but stressed that public health remained the priority.

Germany, which has led demands for scientific evidence that British beef is safe, will want assurances that Britain is putting in place strict safety measures before any relaxation of the ban.

Mr Johan Borchert, the German agriculture minister, said yesterday the ban would be eased only once Bonn was satisfied meat carried no risk of BSE or "mad cow disease". The agriculture and health ministries have consistently opposed any relaxation, giving precedence to the health of the consumer. "There is no alternative to a consistent approach in protecting the consumer," Mr

Borchert said. "That is because we can only re-install confidence in our own German beef by ensuring the highest possible consumer protection."

France said it was "relatively optimistic" that a solution could be reached on the basis of the Commission's proposals. French officials said the plan seemed to meet French concerns by requiring the slaughter of cows possibly infected with BSE as long ago as 1989 and independent checks by scientific experts of British sanitary controls.

France would agree to a framework plan of phased lifting of the trade ban on UK beef, one official said, once Paris was reassured that public health risks had been removed and once the UK dropped its policy of blocking European Union decision-making.

"We are relatively optimistic" about the crisis coming to an end at the Florence summit,

Ms Catherine Colonna, President Chirac's spokeswoman said.

In Spain, Mr José Maria Aznar, the prime minister, told parliament his government "would have to have guarantees from the appropriate scientific committees to ensure consumers' health and peace of mind" before it could consider even a partial lifting of the ban.

The tough tone came after criticism from Spanish farmers' leaders when the Madrid government adopted a more conciliatory line two weeks ago, indicating it was willing to agree to a phased lifting of restrictions subject to scientific reports.

Sweden, which was among the first EU countries to impose a unilateral ban on British beef, reiterated yesterday that any solution would have to be decided on scientific grounds.

PM hails flexible EU links

By Robert Peston, Political Editor

Mr John Major, the prime minister, yesterday described Britain's role in the European Union as that of "grit in the European oyster", having an often "uneasy" relationship with other member states and resisting all moves towards federalism. In a cautiously sceptical speech attempting to distil his approach to Europe of the past five years, Mr John Major urged other members to cease debate about any final institutional structure for the EU.

"They should instead accept it as a flexible and loose partnership of nations. 'A Europe of nations cannot be predetermined', he told an audience in the City of London. "There is no pre-set destination."

Mr Major's approach appeared to receive unexpected support from Sir James Goldsmith, the billionaire funding the Referendum Party, which will field candidates in the next general election. In an interview in today's Tribune newspaper, Sir James rejected the government's attachment to free trade, but said that "Britain has to insist on a Europe of nations and go in there and fight for it". The UK either had to "convert or split Europe", Sir James said, arguing that it could succeed because "heads of government in Europe, apart from Chancellor Kohl, are men of straw".

Mr Major said that much of the UK's tension with other EU states stemmed from its history as "instinctive free traders". Another important difference was the UK's political culture, which was "more black and white, more adversarial, more blood and thunder".

His speech was in part an attempt to widen the agenda in the current intergovernmental conference on reforming EU institutions. This means creating an institutional framework in which some EU members work together on specific projects while others stay on the sidelines.

Based on this approach, Mr Major signalled that his next great conflict with the EU is likely to be over the expected imposition of a directive on employees' working hours, which the government believed it could reject because of its social chapter opt-out.

● The prime minister's office was last night hoping to avoid a Commons showdown with MPs in the governing Conservative party over the beef "peace settlement" by the simple expedient of not putting the proposed framework to the vote, George Parker writes at Westminster.

Ministers have been casting an anxious eye over their shoulder for weeks, fearing that even if a framework could be agreed in Brussels, they might not be able to push it through the House of Commons.

But last night Conservative party whips said they were confident that no order or legislation in the House would be needed - even if the EU agreed to an extended selective cull of around UK 100,000 cattle.

Commission sets out course for ending ban

By Neil Buckley in Strasbourg

The European Commission identified five stages in lifting the ban on British beef exports, but rejects one of the UK's main demands.

Britain's eight-page framework document last week called for an early lifting of the ban on exports to non-EU countries. The UK argued that, because its own consumers could choose whether to eat British beef, there was no reason why consumers outside the EU should not be given the same choice, if their countries wanted to import meat from Britain.

The Commission's three-page paper, however, makes clear that "exports to third countries will [only] be permitted in parallel to phased exports to other member states". Commissioners discussing the paper in Strasbourg on Tuesday night raised ethical objections to allowing exports to non-EU states while the EU ban remained in place. They also cited practical concerns about the difficulty of ensuring that such exports did not filter back into the EU.

Otherwise the document can, in the words of a Commission spokesman, "be considered to be a comment on the British paper". It mixes sharp criticism with more soothing words. The paper endorses the other four areas in which the UK suggested the export ban could progressively be lifted. These are:

- Animals and meat from herds certified to have no history of BSE or to have been entirely grass-fed.
- Embryos.
- Animals born after a specific date and their meat; the UK suggested a date of September 1 1996, but the Commission gives no date.
- Meat from animals under 30 months old, thought to be too young to have developed BSE.

The Commission's paper adds a fifth step, not explicitly referred to by the UK, lifting the ban on meat from animals

Takeover Panel opposes Brussels

By Ross Tremain in London

The ability of the City of London's voluntary Takeover Panel to resolve bid conflicts quickly and effectively would be at risk if European Commission proposals were implemented, Mr Alistair Defriez, the panel's director general, warned yesterday.

Mr Defriez said the panel might be open to compensation claims of up to £1bn (£1.54bn) from losing parties in bid battles. He was opening a campaign against a draft European Union directive designed to harmonise takeover regimes. He explained that, according to the panel's legal advisers, "one interpretation could be that the Panel itself is liable. The members couldn't continue to operate without an appropriate indemnity."

Any changes to the takeover regime are of great importance to the financial community in London. Takeovers generate big fee incomes for City firms.

The draft directive would place the takeover supervisory authorities of member states within a legal framework. That would enable bidders and defenders to challenge decisions by the supervisory authority in court and claim compensation.

The Takeover Panel is a non-statutory body without formal authority. With members drawn from City practitioners, it acts as a referee when interpretation of the voluntary code for takeovers and mergers is in doubt. Its aim is to provide speedy and effective outcomes to takeover bids and to minimise uncertainty.

Mr Defriez said companies would exploit any change in the takeover regime to win advantage in bid conflicts. "Practical or nuisance litigation would inevitably result," he said.

A similar European Commission proposal of 1985 was dropped in the face of opposition from Britain, Germany and the Netherlands.

over 30 months "as a longer term perspective". In other words, removing the final element of the ban. The paper also adds preconditions to any commencement of the lifting process, including extending the scope of the UK's selective cull of cattle most at risk from BSE from 80,000 to at least 100,000 - a move the UK accepted yesterday.

Other preconditions are a strengthening of BSE control measures outlined in the UK document after concerns were raised by Commission inspectors and vets. These include an identification programme for cattle, legislation enforcing removal of meat-and-bone meal from feed mills and farms, and better methods of removing material likely to carry BSE from cattle carcasses.

As in the UK document, there is no timetable. The paper warns that for each phased lifting to be agreed, established procedures must be followed - the same tortuous process followed in lifting the export ban on beef-by-products such as gelatine, tallow and semen. The UK must produce a working paper on each step, detailing conditions and checks it will impose. That paper must be approved by the Commission's own scientific veterinary committee - and possibly other committees - as well as member states' veterinary experts.

Convincing these various committees of the effectiveness of the steps it is taking will be an important challenge for the UK. The Commission warns bluntly of "considerable misgivings about the effectiveness of past actions taken by the UK in relation to BSE".

Blame for "plummeting" consumer confidence throughout the EU and "substantial damage to the meat industry" is put squarely on Britain.

Elsewhere, the language is more emphatic, noting that commission inspectors have "confirmed progress" on measures to protect human and animal health.

Electronics company expands

One of Britain's fastest growing electronics companies, printed circuit board maker Interconnection Systems, is to build a £120m (£184m) plant in north-east England, creating 1,000 jobs.

The decision by the company, which claims to be Europe's largest manufacturer of pcbs, concludes a long tussle for the investment between north-east England, Scotland and Spain. The new plant is to receive a public-sector support package of around £23.5m, including government Regional Selective Assistance for safeguarding 350 existing ISL jobs.

Chris Tighe, Newcastle upon Tyne

Ireland expansion by Mirror

Mirror Group, London-based publisher of the Daily Mirror, is on the verge of making a £15m (£23m) investment in Northern Ireland which would include taking control of the Belfast-based Newsletter - the UK's oldest daily newspaper and a strong opponent of nationalist politics in the region. The main part of the investment will come through the installation of two large colour presses in Northern Ireland which will be used to print copies of all Mirror Group titles for all of Ireland.

Raymond Snoddy, London

Curb on charter flights

The government yesterday announced restrictions on charter flights operated by aircraft registered outside the countries they serve. Most British holidaymakers on charter flights are transported by UK airlines or carriers from the destination country. The restrictions will apply to so-called fifth freedom services chartered from airlines registered in third countries. Ministers announced a review of such flights earlier this year following concerns from UK operators about unfair competition.

Alan Pike, London

Union membership sinks

The number of members in unions affiliated to the Trades Union Congress has now fallen to 6.75m - just over half the figure when the Conservatives came to power in 1979. The TUC took some comfort from the fact that the 2 per cent decline from 6.9m in 1995 compared with a 6 per cent drop the previous year. Mr John Monks, general secretary of the TUC, said the decline in union membership could be slowing as unions stepped up national recruitment campaigns. "There is no room for complacency. The only way unions will begin to grow is by breaking into new jobs and industries and sharpening our appeal to Britain's growing army of part-time and insecure workers."

Andrew Bolger, London

TV move by Warners

Warner Brothers Television announced plans to launch a satellite television channel in the UK in November. The channel, which will be part of British Sky Broadcasting's multi-channel package, will carry everything from cartoons and films to live-action series. The channel will be one of more than a dozen new channels or programme segments to be introduced by BSkyB in the autumn. Every year BSkyB introduces an extension of its programming range and then increases the price of the total package by about £3 (£4.60) a month. Warner Bros will appoint a UK-based general manager who will report to Ms Sue Kroll, a senior vice-president of Warner Bros International Channels.

Raymond Snoddy, London

Strike on Underground soon

London Underground will be severely disrupted next Thursday when most of its drivers stage the first of four one-day strikes in a dispute over pay and hours. The executive of Aslef, the train drivers' union, also called for stoppages on July the 3rd, 8th and 18th after its 2,000 members in the network had voted to strike. The action is likely to cause severe travel problems for commuters and tourists and will cause problems for tennis fans attending the Wimbledon Championships. London Transport has increased its pay offer from 2.7 to 3.2 per cent, but differences remain over hours.

Andrew Bolger, Employment Correspondent

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DIRECTORATE OF MATERIAL

- INVITES applications from suitably qualified companies to pre-qualify and tender for the supply of video camera system for use on aircraft EMB 326 (AT-26 XAVANTÉ) and EMB 312 (TUCANO) to be mounted on the shooting sightline for aerial filming.
- The TENDER DOCUMENTS are available for consultation and may be obtained from the Procurement Department of the Directorate of Material (DIRMA), at Praça Senador Salgado Filho s/n, 3rd floor, Aeroporto Santos Dumont, (Santos Dumont Airport) Rio de Janeiro, RJ, Brazil, from 14:00h of 24th June, 1996, for a non-refundable fee of R\$150,00.
- The TENDER DOCUMENTS are to be submitted in sealed envelopes, at the address stated in item 2.
- The International Tender and the award resulting therefrom shall be governed by the Brazilian Law n.º 8.666 of 21 June 1993 and shall be based on the lowest price offered.

London, 14th June 1996

Ministers accused on Post Office privatisation

The opposition Labour party yesterday accused the government of promoting the "back-door privatisation" of the Post Office by changing its policy on the liberalisation of European postal services. David Wighton writes at Westminster. Mr Kim Howells, Labour industry spokesman, claimed

that the government planned to vote for liberalisation at a meeting of EU ministers next week.

The government denied there had been a policy change but indicated that it was likely to back a compromise proposal to introduce competition into the fast-growing and lucrative

direct mail business from 2001. Mr Howells said: "It is a recipe for cherry-picking by firms who could not compete with Royal Mail [a division of the Post Office] in providing a comprehensive service."

● Postal workers were yesterday accused of "midsummer madness" after their union

gave notice that tomorrow's one-day strike will be followed by a second 24-hour stoppage next week.

Royal Mail said it had been notified by the CWU postal workers' union of a stoppage from noon next Thursday to noon the following day by 194,000 workers.

Ending Net Book Agreement fails to boost sales

By Francis Fishwick

It is now nine months since the Publishers Association decided it would no longer enforce the Net Book Agreement which for nearly 100 years had required British booksellers to charge minimum retail prices for most books.

Some within the book trade hoped retail price competition would stimulate demand in a market that had become relatively static. But the evidence on book sales since the demise of the agreement appears to give little support to such hopes. Sales of books have not risen enough to compensate for the cost of price-cutting. The pattern of discounting can be analysed using the weekly sur-

Discounting by big chains

Booksellers	Nov '95		May '96	
	Number of titles discounted	Average discount (%)	Number of titles discounted	Average discount (%)
Books Etc	48	13.60	29.2	17.69
Dillons	106	15.83	23.8	15.25
Menzies	57	11.58	30.7	11.15
W.H. Smith	193	13.52	25.4	14.49
Waterstones	49	15.91	25.3	14.74
Supermarkets				
Asda	16	7.05	39.2	8.17
Safeway	4	10.27	15.7	8.27
Tesco	25	8.19	22.1	7.74
Woolworths	34	7.37	37.0	9.89

Source: Publishing News

in discounting, cutting the prices on more titles and by bigger percentages. However, the big J. Sainsbury group has largely stayed out of the battle, with only four titles discounted in May.

There is little that independent booksellers can do to compete. Most have to pay more to obtain these books wholesale than the prices supermarkets are charging the consumer. Even if they can secure better deals - perhaps by collective buying - they will then have to find a way of telling customers about discounts.

This might not matter if the abolition of the Net Book Agreement increased the total market. But figures published by the Office for National Statistics in March (Consumers

Expenditure), suggest that the reverse has happened. Spending on books in the first nine months of 1995 was 2.2 per cent higher (in nominal terms) than in the same period of 1994. But after the demise of the agreement, spending in the final quarter of 1995 was 6.8 per cent below the previous year.

The marketing director of Penguin said in March that increased volumes of best-sellers had been partly at the expense of other titles.

From this and other incomplete evidence, I conclude that demand for books rose about 5 per cent in volume terms in the last quarter of 1995 compared with the last quarter of 1994. But the increase in volume failed to compensate for the average discount. This

might have been expected in the short term. A study by Paul de Grauwe and Geert Glensens of Leuven University estimated price elasticity of demand in Belgium at -0.6: a 10 per cent fall in price would produce a 6 per cent increase in volume.

Studies in the UK, US and France suggest a higher figure might be expected in the longer term - price-elasticity of demand around -1. This would mean a 10 per cent fall in price would produce a 10 per cent increase in sales. But even this sort of elasticity would be insufficient to maintain profits - which would need volume rise greater than the cut in prices. The author is reader in managerial economics at Cranfield School of Management

COMMENT & ANALYSIS

Economic Viewpoint • Samuel Brittan



The gap is in your mind

Estimates of the output gap are too uncertain for policy purposes. But the inflation target regime is not all that superior and is highly dependent on "gap" analysis

Many years ago I went to see an energy guru about the energy gap that was supposed to spell doom for the world economy. Alas this guru insisted on depriving me of my problem: "What gap?" he asked. "The gap is in your mind." He turned out, of course, to be right.

Today the favourite gap is the output gap - the gap between potential and actual output. It is supposed to determine whether inflation is likely to rise or fall and thus give a clue to future developments in monetary policy. Indeed, a lurid colour chart of the output gap for the US, Germany and Japan is the first illustration in the new annual report of the Bank for International Settlements. The chart shows an output gap of 3 per cent for Japan and one of almost 1 per cent for Germany at the end of last year. The US on the other hand is shown working above the safe level of capacity, suggesting that the Fed may need to step on the brakes - if it takes the gap analysis seriously.

So it is not surprising that the UK Treasury asked its Panel of Independent Forecasters (known as the Wise Persons) to produce "a special report on the output gap". Unusually, however, there is an introductory section, presumably by a Treasury author, which succeeds in presenting the gist of the argument more coherently than any of the individual Wise Persons.

Like the energy gap, the output gap is a mental construct - but a more interesting one. The history and development of the idea are instructive. The early 1950s and 1960s editions of Paul Samuelson's best-selling economics textbook outlined a gap of sorts. It was between actual output and that which would be produced at full employment, interpreted fairly literally as an unemployment rate of a couple of per cent. Samuelson had a particularly neat diagram showing how extra public spending or lower taxes could bring the

economy up to the full employment point, if only fuddy-duddies would stop worrying about budget deficits.

The size of the gap was increased by an adjunct known as Okun's Law, which stated that the change in output was about twice the change in unemployment. On the original Samuelson-Okun concept, today's output gaps would be huge, representing at least 10 to 20 per cent of the gross domestic product of most European countries.

These hopes for full employment disappeared when actual jobless rates began to soar in the 1970s. (Alan Budd, the Treasury chief economic adviser, explained in detail how this happened in a lecture on Tuesday.) Meanwhile, a different sort of gap appeared from a different end of the economic spectrum.

Professor Milton Friedman showed very persuasively that no kind of monetary or fiscal policy could permanently reduce unemployment below the level made possible by the functioning of labour and product markets. If a government tried to push down the unemployment rate further through expansionary policies, the results would ultimately just be accelerating inflation.

The level of unemployment at which inflation remains stable was called by Friedman the "natural rate". But because the name was thought

The gap framework is a hazardous one for policy. If estimates of it are too low there is a danger of hitting output on the head when it starts to rise

Estimates of UK output gap and potential growth

Per cent of GDP	Short-term output gap	Long-term output gap	Potential growth rate over next 5 years	Long-term growth rate
Average	1.5	2.5	2.5-4%	2.5-3%
Range (two-points)	0-3	0-7	2-5	2-3
Range (full)	-1-3	0-7	2-5	2-3

Source: Treasury panel of independent forecasters

to embody a statist attitude many economists preferred to call it the non-accelerating inflation rate of unemployment or "Nairu".

A further stage came with the realisation that in some countries the constraint on output might not be the labour market but the available stock of capital. As a result the emphasis shifted from unemployment rates to capacity utilisation.

The capacity gap came into fashion when many economies were already depressed, partly as a result of official attempts to lower inflation. The gap thus came to mean the extent to which an economy was working below capacity. However, capacity here does not mean the maximum rate at which the economy could physically operate, but the maximum rate at which it could operate without inflation taking off. Because the implication has recently been that economies could safely be boosted by lower interest rates, the idea of the capacity gap has not been as politically contentious as the natural rate of unemployment was, but it belongs to the same family of ideas and is inextricably linked with it.

It is basically because the Treasury believes that there is still some output gap that it has sometimes supported Kenneth Clarke, the chancellor, in his attempts to nudge interest rates down. But the size of the gap is highly contentious, ranging from 3 per cent of GDP to the view that the economy is already working at the

limits of capacity. The most optimistic of the chancellor's panel is Professor Patrick Minford, who has often been close to Margaret Thatcher and who believes that her reforms have enabled the British economy to operate with little more than 1m unemployed compared to 2.7m at present.

The novel aspect of the Wise Persons' analysis is the attempt to move beyond the crude idea of a single output gap to the notion of a short-term one and a long-term one. In the short term, UK output might very well be limited by physical capacity. But in the longer term investment should increase to provide extra capacity if the demand is there. The ultimate constraint remains the labour market: in other words how many extra people will take jobs at existing real wages.

If capacity is given time to adjust in this way, we get a still wider range of estimates for the longer term output gap, going up to 7 per cent. Since the last recession, the British government's policy has been based on the assumption that the economy can grow somewhat faster than its underlying trend while the gap is being filled. So potential growth over the next three to five years depends both on the size of the present gap and the underlying long-term growth rate. There is less controversy about the latter, which is put in the range of 2 to 3 per cent. But because of the uncertainties about the gap, and therefore the opportunity for

catch-up, potential growth is put in a much wider range of 2% to 4% per cent per annum, with an average estimate of 3.2 per cent.

Private sector analysts tend to be gloomier about the capacity gap than academic or official ones. For instance Michael Dixon of Lehman Brothers believes there is now virtually no gap at all. It may seem disappointing that after all the supply-side changes in the 1980s and the slow growth since 1990 there should be so little room for any output spurt before the inflation barrier is reached. But an alternative explanation is that reported growth rates are too low in view of the difficulty of measuring the service sector.

The gap framework is a hazardous one for policy. If estimates of it are too low there is a danger of hitting output on the head when it starts to rise. If they are too high we could trigger off yet another inflationary cycle. Most of the Wise Persons believe that the economy can grow temporarily by just above 3 per cent per annum in the next three to five years. But they warn that this should not be seen as a growth objective and that the inflation target framework should take precedence.

Unfortunately, this advice is insufficient. There are a lot of ambiguities about the precise meaning of the inflation target of "less than 2% per cent". There is also no stated policy on what should happen if the government believes it will be overshoot. Moreover, the inflation forecast itself is heavily dependent on estimates of the output gap and capacity growth.

If there were a national cash spending objective, it would not be so vital to guess at physical magnitudes such as capacity or unemployment. Nor would it be so important to make an accurate breakdown of GDP between real growth and inflation. Meanwhile, there is too much complacency that an adequate macro-economic framework exists when it does not.

BOOK REVIEW • Stephen Carter

BORDERING ON CHAOS: By Andres Oppenheimer
Little, Brown, 367pp, \$25.95

Time runs out for Mexico's party



Mexico has pushed itself into the headlines in the past two years for all the wrong reasons: political assassinations, corruption, peasant rebellion and financial crisis. Few countries have suffered such an abrupt deterioration in their image abroad. Seen in Washington and farther afield as one of the free-market success stories of the 1990s, Mexico lurched into crisis after devaluation in December 1994 forced it to seek a US-led international rescue package which included \$20bn (£12bn) of US government funds.

Partly as a result, the country looms larger now in the US political debate than at any time this century. That is unlikely to change while drug trafficking, illegal immigration and the alleged destruction of American jobs by cheap labour from abroad remain important concerns for US voters.

With few non-academic books in English on modern Mexico, this account of the country's recent upheavals by Andres Oppenheimer of the Miami Herald has been eagerly awaited - particularly after the deserved success of his previous book on Cuba. This book describes the events surrounding Mexico's *evanescent* 1994-1995 - the year of the rebellion in the southern state of Chiapas, the disastrous devaluation and the assassination of two leading figures in the ruling party, presidential candidate Luis Donaldo Colosio and its general secretary, José Francisco Ruiz Massieu.

Last year, events took an even more extraordinary turn when Mr Raúl Salinas, brother of former President Carlos Salinas, was arrested on charges of murdering Mr Ruiz Massieu. He was later found to have at least \$12m in European bank accounts. Oppenheimer has a hunch (nothing more) that the president is a closet autocrat.

Unfortunately, despite good reporting, the author does not move far beyond such impres-

sionistic analysis. He provides the reader with no framework with which to understand what he reports, and no clues about where the country is heading. One reason is simply that some important parts of the picture are absent or only sketchily covered. For example, while there is much detail about events in Chiapas, there is little on what was a more traumatic event for the Mexican ruling class and the economy - the murder of Colosio, President Salinas's hand-picked successor.

Furthermore, Oppenheimer underplays the role of Mr Manuel Camacho, the former mayor of Mexico City who was appointed peace commissioner in Chiapas. Mr Salinas later said privately that this appointment was one of the biggest mistakes of his presidency. Angry that Mr Salinas had not chosen him to be his successor, Mr Camacho used the job as a platform to challenge Colosio.

Oppenheimer does look into some interesting questions such as the growing gulf between the US-influenced north and poor south, which is one consequence of a more open economy. But more often any analysis is off-beat. For example, we learn from Coca-Cola marketing surveys that, unlike Americans, Mexicans often switch from regular to Diet Coke. This suggests Mexicans are "compensators" who "overeat, repent and try to undo the damage on the next day, only to revert to their old habits shortly thereafter".

At one point, Oppenheimer describes a 1991 Central Intelligence Agency report highlighting growing tensions in Chiapas. "As was often the case," he writes, "the CIA had done a decent reporting job, but a terrible one of analysis." Unfortunately, the same is true of his book.

Bordering on Chaos is available from FT Bookshop by ringing FreeCall 0500 418 419 (UK) or +44 181 964 1251 (outside the UK). Free p&p in UK

LETTERS TO THE EDITOR

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Apprentice schemes in right fields

From Mr Graham Watson MEP.
Sir, Martin Wolf grudgingly concludes ("Thinking the unthinkable", June 18) that "membership of the EU seems to be a price worth paying". But his conclusion would surely have been more enthusiastic if his analysis had not been so one-sided.

Targeted, employer-supported apprenticeship schemes are a good idea, particularly in Germany - meeting business needs and raising the national skill resource. But the government's recent figures on the UK's modern apprenticeship scheme ("Basic skills lag behind competitors", June 14) show that the programme is producing far too few apprentices qualified in essential fields such as telecommunications and information technology. The scheme is untargeted, resulting in a skills imbalance across the regions; it is also substantially undersubscribed.

The answer is not simply more apprenticeship schemes across the UK, but the right programmes to meet different business needs across regions. These schemes should be targeted at those of all ages who are relatively under-skilled, or who are inappropriately skilled in a fast-moving employment market.

Employers should recognise that cutting training investment to achieve short-term savings cannot pay off in the long term.

Jo Gardiner,
campaign manager,
The Industrial Society,
48 Bryanston Square,
London W1H 7LN, UK

Figures can tell another EU story

From Mr Anders Buraas.
Sir, The UK could leave the European Union without losing the benefits, simply by rejoining the European Free Trade Area (Efta). Members of this excellent organisation, a UK creation to start with, today have an agreement with the EU by which, for all practical purposes, they enjoy the same advantages, including a free flow of trade

and capital, as the EU members themselves. The European Economic Area (EEA), as the agreement is called, now three years old, is working well for its Efta members, the more so as they are not called upon to take a stand on such tricky matters as the Common Agricultural Policy, common employment policies, monetary union, etc. The Efta countries which have opted for EEA, are Liechtenstein, Iceland and Norway, and the secretary general, Mr Kjartan Johannsson, of Iceland, would, I am sure, be delighted to welcome the UK back in the fold.

Advantages in returning to the Efta fold

From Mr S.L. Kno.
Sir, Observer tells us ("Forward march", June 17) that the governments of the world had better watch out when Maria Cattaui's "iron hand and hot temper" arrive at the International Chamber of Commerce (where she takes over as the new secretary general). As a woman myself, I wonder could there be a tinge of sexism here? If she were a man, there would be no raised eyebrows at the presence of strong leadership - whether at

No eyebrows raised at strong male leadership

From Mr M. Ariell.
Sir, Julian Osmani's article ("Netanyahu unveils sweeping reform to liberalise economy" (June 18) does not do justice to Israel's new prime minister. The outgoing Labour party government had a negative stance both towards Palestinian statehood and an eventual division of Jerusalem (as Mr Peres himself coined

difference! Here again, the late Mr Rabin and Mr Peres had made a commitment to conduct a referendum regarding any territorial concessions to Syria. So the differences between the Netanyahu and Peres governments amount (at this juncture) at least to little more than differences in tone. The music itself, however, is very

The former means that, as it is pieced together, we are likely to gain more and more, the longer we stay in. The latter means that industry and consumers can look forward to punitive interest rates as were to come out.

Of course, all these considerations are as hard to weigh up as the stark cost/benefit analysis discussed by Mr Wolf. But not to consider them at all is bound to produce a flawed answer.

Graham Watson,
European Parliament
economic
and monetary affairs
committee,
European Parliament,
Rue Belliard 87-113,
B-1040 Brussels,
Belgium

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Netanyahu: difference in tone, not substance, on peace process

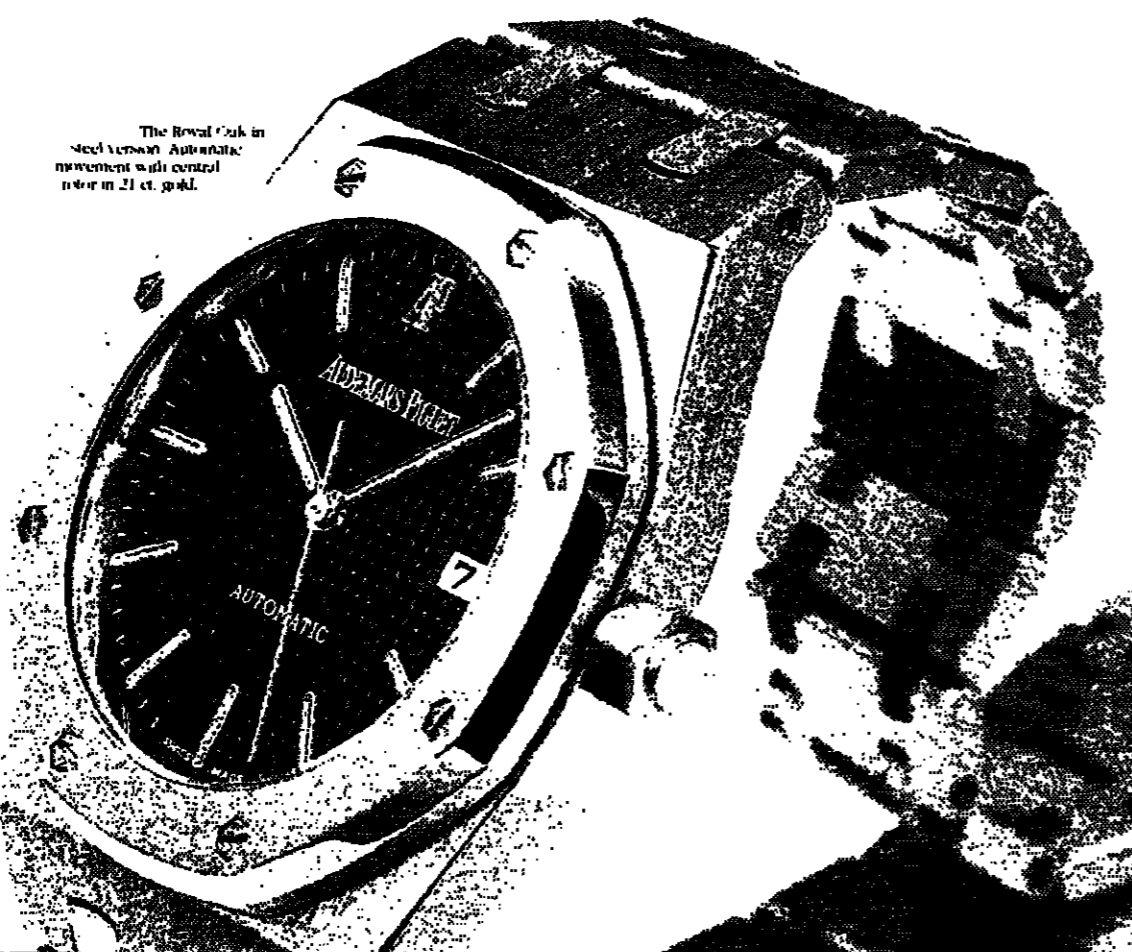
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FINANCIAL TIMES

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Thursday June 20 1996

Beating metals into shape

The announcement yesterday by the Securities and Investments Board that it will review the London Metal Exchange after the Sumitomo huge losses is most welcome. The LME authorities seem to have acquitted themselves reasonably well in handling the affair, in which Sumitomo, the Japanese company, lost \$1.8bn in unauthorised dealings. But the debacle has cast such a cloud over the market that only an investigation can clear the air.
The LME, the world's largest metals market, has come a long way since it almost collapsed in the 1985 tin crisis. The criteria of small brokers which once ran the exchange has been replaced by the well-funded subsidiaries of large financial and metals companies. Reporting, supervision and regulation have been transformed. The exchange is no longer a law unto itself but, like other City markets, is accountable to the SIB. The reforms have coincided with LME's commercial success, with the LME beating off an international challenge from Comex, its US rival.
However, the Sumitomo affair raises serious questions. Sumitomo says its losses came from a single rogue trader, Mr Yasuo Hamanaka, who hid his dealings for 10 years. If this is true, the blame lies mainly with the man himself and his superiors. But Mr Hamanaka's contacts with LME member companies need to be examined to ensure LME rules were not broken.
A key issue is the extent of LME authority over trades done in its name. Exchange-based transactions are a small percentage of the trades done on LME-linked prices around the world. The big majority is done over the counter. The LME supervises only its members: unlike US commodity exchanges it has no jurisdiction over clients, such as Sumitomo.
The SIB review should consider whether the law needs to be changed to oblige clients to register at the LME, as they do at US commodity exchanges. It should also examine whether LME members might not be required to provide more information about clients. The SIB could also encourage the LME to co-operate even more than it does already in international supervision.
However, any changes should recognise that the existing procedures worked well in detecting possible wrongdoing at Sumitomo. In 1991 the LME alerted the SIB when Mr Hamanaka asked an LME member for a false invoice. It was Sumitomo that failed to react. This year, Mr Hamanaka's exposure seems to have resulted from LME investigations.
Many of the LME's difficulties are accountable to the fact that metals markets are dominated by a few large companies, mainly metals producers. It is only too easy for such companies to exploit their dominant positions, for example, to try to drive prices up by keeping stocks off the market. The LME authorities strive to maintain orderly markets and limit extreme price swings. But it is wishful thinking to believe it can tame these giants on its own. The best hope lies in encouraging more large players into the markets - perhaps financial companies like the hedge funds which have recently made their presence felt. At first, new investors may seem disruptive because they upset established relationships. But, eventually, the liquidity they bring would make the market more stable, less prone to manipulation and probably easier to regulate.

Beef overdone

The European Commission's proposals, made public yesterday, for ending the so-called beef war are tough but fair. Despite the posturing of British ministers, the UK has no choice but to submit to commission procedures for getting rid of mad cow disease (BSE). If UK politicians had not become absurdly over-excited on the subject, the Commission's suggested framework would have been uncontroversial.
The Commission has wisely left the details of its phasing programme to be decided by veterinary experts. It welcomes the measures already taken by the UK authorities and summarises what more must be done. It also warns that European consumers have lost confidence in the UK's ability to eradicate BSE. This is entirely fair. After the British government announced that it had been misled to think that BSE could not possibly affect humans, consumers voted with their D-Marks, guilders and francs. To rebuild those markets, Britain will have to slaughter more animals, tighten procedures in slaughterhouses and clean up animal feed manufacturers - all under the supervision of EU officials. If a potentially lethal toxin were discovered in, say, the French wine industry, the British public would be clamouring for measures at least as strict.
Food scares raise strong emotions but that is no excuse for politicians to sock them up into an international row, as the UK government did. Mr John Major, the prime minister, appeared to adopt a rather more conciliatory tone towards the EU in a speech in London yesterday.
He should follow this by abandoning his silly policy of disrupting EU procedures and move the BSE problem from politics into the realm of veterinary science where it belongs.

Murky water

The conclusions of the Senate Whitewater committee, appointed to investigate the tangled web of allegations concerning the involvement of the US president and his wife in a long-past Arkansas property deal, have done little to serve the cause of either clarity or justice. The Republican majority published a wretched condemnation of Mrs Hillary Clinton, and accused her friends and officials in the administration of "a pattern of deception and arrogance" in the execution of their duties. The Democratic minority declared all allegations unproven. Their rival reports can too easily be dismissed as partisan and doubtful as to whether the whole truth about Whitewater, and the links between business and politicians in Mr Clinton's home state, will ever emerge. But the Clintons' partners in the deal, Mr and Mrs Jim McDougal, have now been found guilty on 24 counts of fraud and related charges.
So far, the president seems to have emerged relatively unscathed. Senator Al D'Amato, chairman of the Senate committee, focused his attack almost entirely on the First Lady, although even he stopped short of recommending any legal prosecution against her. The American electorate has shown itself remarkably unmoved by suggestions of impropriety on the part of the president, his wife and many of their associates.
Yet the affair could still blow up in the president's face. He has shown an extraordinary propensity to ride a roller-coaster of fortune, from soaring to disillusion, from the depths of disapproval to the heights of approval. Just when he seems to be way out in front, he is most prone to come off the rails. This could be such a

US airlines getting safer all the time



No fear of flying

Concerns about the safety standards of low-cost airlines appear to be unfounded, writes Richard Tomkins

It was Southwest Airlines, the archetypal low-cost carrier, that put the fun into flying. With its no-frills services, remorselessly humorous staff and, most of all, its rock-bottom fares, it became the model for scores of imitators after deregulation opened up the US air travel market in 1978.
But the joke has been wearing a bit thin after this week's grounding of ValuJet Airlines, one of the biggest and most successful low-cost operators after Southwest. The grounding follows the crash of a ValuJet aircraft last month in which 110 passengers and crew died, raising the question of whether low-cost carriers have saved money by skimping on safety.
While passengers enjoy the low prices and jokey atmosphere of flying by low-cost carriers in the US, there is always the lurking suspicion that they are taking a higher risk than they would in an aircraft operated by one of the big airlines. You get what you pay for, in safety as in everything else, people think.
Meanwhile the safety of low-cost carriers has become a growing concern for the worldwide airline industry, too: for as deregulation spreads to air travel markets outside the US, more low-cost carriers are springing up, putting established airlines under pressure to cut their own costs in an increasingly competitive market.
According to the Air Transport Association, a US industry body, the idea that deregulation has led to a deterioration in air safety in the US is a myth. "Airline accidents receive enormous attention because they are such rare events," it says.

Far from having worsened since 1978, the association says, the US airline industry's safety record has sharply improved.
Continuing a long-term trend, the average rate of one fatal accident for every 814,000 flights in the 16 years leading up to deregulation fell to one accident for every 1.8m flights in the 16 years after deregulation.
Within those figures, it is less easy to say with certainty which airlines are safer than others. Because crashes are so rare, an individual airline's ranking in the "safety league table" is drastically altered by a single fatal accident.
But one of the most striking features of the statistics is that, until the ValuJet crash last month, there had only been one fatal accident involving a new entrant to the industry since deregulation: the crash of a Midwest Express Airlines DC-9 in 1986, which killed 51.
In an effort to produce meaningful statistics, safety bodies expand the definition of an accident to include any serious incident, on or off the ground, that hurts or kills a passenger or damages an aircraft. But even here, most low-cost airlines come out with an accident-free record.

But if safety concerns over low-cost carriers are unfounded, why is there all the fuss over the ValuJet crash?
Apart from the fact that it risks becoming a political issue in a US election year, an underlying problem for the airline industry in the US - and everywhere else - is that, even as air travel grows safer, the absolute number of accidents is increasing because the number of flights is growing so rapidly.
Mr Michael Zea, a principal in Mercer Management Consulting's aviation practice in Washington, says the US government worries that the number of accidents will grow to the point where it becomes intolerable to the public.
"So the government is trying to cut the accident rate by preventing the events that lead to an accident rather than waiting for an accident to happen and then trying to analyse what went wrong," Mr Zea says.
This helps to explain Tuesday's announcement of a drastic shake-up in the Federal Aviation Administration. Even before the ValuJet crash, it had become clear that the FAA had failed to adjust to recent changes in the US airline industry.
In an increasingly competitive climate, most small airlines - and a growing proportion of large ones - have been contracting out training, maintenance and other key functions in an effort to cut costs.
The FAA's inspection methods were simply not up to the job of monitoring the complex relationships between airlines and their contractors.
According to Mr David Stesmyr, vice-president of Aviation Consulting, an airline and airport consultancy, the stepped-up surveillance arrangements announced this week will bear particularly heavily on low-cost airlines.
"Ultimately, they are going to result in a higher cost of doing business for start-ups, and those costs will have to be passed on to the consumer," he says.
Absurdly, the consequence may be more deaths rather than fewer. In the US, more people die on the roads in three months than have died in all US commercial airline accidents since the invention of powered flight. If higher fares divert passengers from low-cost airlines to the roads, the carnage seems unlikely to diminish.

Fallout for the president

For weeks, rescue workers struggled to retrieve the last dismembered body part the twisted metal shroud from the Florida Everglades muck where the ValuJet DC-9 crashed in May. All the while, the Federal Aviation Administration insisted the airline was safe to fly.
"If ValuJet was unsafe, we would have grounded it," said Mr Federico Pena, transport secretary and the politician in charge of the FAA, which regulates air travel. Mr David Hinson, the agency's administrator, echoed him: "The airline is safe to fly, otherwise we wouldn't allow it to fly."
Both men have been forced to retract those words, publicly and embarrassingly, after the FAA suddenly discovered "serious deficiencies" in ValuJet's maintenance programme - deficiencies that its own internal reports, which leaked since the crash, had made obvious months before. Mr Anthony Broderick, the FAA's top safety official, has effectively been sacked.
With gruesome television images from the Everglades, the accident has become a significant event in the 1996 presidential election campaign. This was inevitable. President Bill Clinton is least to woo middle-class voters with everything from college tuition tax credits to low-cost air fares and had championed the cause of the start-up airlines formed after deregulation.
His transport department published a report trumpeting the news that deregulation had saved consumers \$6.3bn (\$4bn) in air fares in just one year. The president took the credit for low-cost carriers, so when ValuJet crashed, he could not avoid the blame.
Industry insiders believe much of that blame is deserved. Serious concerns were raised inside the FAA over the safety of ValuJet, but little was done to address them. Soon the politicians were taking the rap for worrying more about the political cost of air fares than about the safety of passengers.
Now the White House wants to look tough, keen to assuage national anxiety about air travel fed not only by the Everglades crash but by the recent mid-air death of Mr Ron Brown, commerce secretary. So ValuJet aircraft are on the ground and Mr Pena is asking Congress to re-examine the FAA's responsibility for promoting civil aviation.
If he has his way, the agency will lose its dual mandate of both promoting and regulating civil aviation. In future, it will focus only on safety.
Some in the industry question whether merely removing the conflict of interest in the FAA's mandate will make much difference. They point to persistent serious weaknesses in the agency which a simpler mandate cannot resolve. Recent congressional hearings have revealed its inspectors lack training, its computer systems are flawed, its procurement procedures dangerously cumbersome, and a shortage of staff means paperwork is inspected far more often than actual aircraft. Safety violations either go unnoticed or are insufficiently punished when detected.
Congress returns to the subject again next week when it will hold a series of public hearings on aviation safety. That will inevitably provide an opportunity for further political point-scoring and could lead to the sacrifice of more senior officials to the prevailing national mood.
Patti Waldmeir

OBSERVER

A fishy Spanish tale

A global sturgeon has just walloped down another Spanish sardine.
The high-powered, low-profiled 30-year-old Dutch merchant bank MesserPerson - Adam Smith dedicated the fourth edition of his Wealth of Nations to one of its founders, Henry Hope - yesterday bought 30 per cent of Madrid top people's broker, Beta Capital.
An AEN-Auro subsidiary, MesserPerson hasn't said what it paid, but it intends steering Beta's well-heeled clients towards European investments.
This little episode follows a similar event back in February, when Merrill Lynch acquired FG, Spain's leading independent broking house. It's too early to spot a trend, and in any case, Spanish business gossip is much more interested in the sellers than the buyers. How come?
It's because of where they're based. Francisco Gonzalez, the broker who created FG (and named the firm after his initials), was last month appointed chairman of Argentina, the partially privatised state-banking group, by the new centre-right government.
And two weeks ago Cestreo Alberta, Beta's founder and chief executive, was appointed chairman of Tabacalera, the state-controlled tobacco

Wake up call

There's something about the little north German town of Gutersloh. It's a rather sleepy place, which may explain why Bertelsmann, the giant media and entertainment group, sometimes seems a bit slow off the mark in the great Eurozone game.
Yesterday, Helmut Ruyde, the group's affable head of public relations and communications, was left speechless when he was asked to react to the resignation of Michel Delloye, chief executive of Compagnie Luxembourgeoise Télédiffusion. "Him... is that so? Never heard about it. Never knew a thing about it," he said.
That is rather strange, given that CLT and Ufa, the television division of Bertelsmann, recently merged - and that Delloye was one of the main movers and shakers behind the deal. Older still is that Ufa's people, based in Hamburg, said Delloye's resignation was not news to them. In fact, "we had been expecting it for some time," says the irrepressibly optimistic

Papal bull

Observers are happy to report that the Vatican continues to tread the path of fiscal prudence, having turned in an operating profit for the third consecutive year.
Operating profits were \$2.66bn (\$2,760 from \$2.50bn) in 1994. They were \$1.71bn (\$1,700) in 1993, a big haul - 23 per cent of fact before the turnaround.
As usual, however, the balance sheet was dragged down by the media division. Pope did L'Osservatore Romano, the official Vatican newspaper, and the global shortage of airtime for the radio turned in their annual lacklustre performance.
So where did the profits come from? The coffers benefitted by an impressive shift to commercial TV. Pope John Paul II recording his messages for the Holy See, apparently did very well.

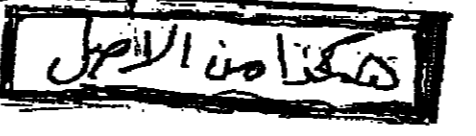
Load of old plonk

That there was his suggestion that surplus food prices be tackled by printing more lower denomination bills and coins. It hardly set the world alight, but maybe that one will.
Holland's prime minister, Wim Kok, has now come up with another, better idea. He's suggesting that the country's growing tax deficit be covered by a new tax on alcohol. "These who drink a 250ml (8.5-oz) bottle of beer pay a \$1.00 bottle tax," he says. "If you drink all this surplus beer, it's a

Deadly serous

Thanks to the serous director of the Solomon Islands, the

Financial Times 100 years ago
Great India Peninsula Rly
The thirty-third half-yearly general meeting of the company was held yesterday in Old Broad Street, City of London. Sir Andrew W. Scott M.P. the chairman said that in September last year there was a great interruption to traffic on their south-east line caused by the great cyclonic storm. Three important bridges were broken down, and the flood was so great that many miles of the line were rendered impassable. For two months past the branch of the line was practically closed to traffic.
50 years ago
Suez Canal Pays Interest
The Suez Canal Company announces that payment of statutory interest on the Capital Shares for the first half of 1946 and streams of interest for the period July 1946 to December 1945 will be paid on the basis of 3.8275 per cent on the basis of the company's appeal to repay against the judgement of the Cairo court condemning it to pay on the basis of the Egyptian franc maturities until June 1940, and at the Cairo free market gold price thereafter. The board has decided not to recommend a dividend for the next year, as originally intended.



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Court setback for \$5.5bn Malaysian dam project

By James Kyngie in Singapore and Stefan Wagstyl in London

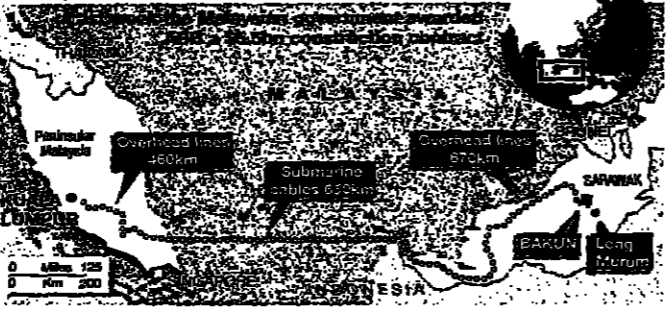
A Malaysian court yesterday ruled that the country's government had violated environmental laws in approving the controversial \$5.5bn Bakun dam and hydroelectric scheme in the jungles of Borneo.

The ruling creates doubt over the project's progress just six days after a consortium led by ABB, the Swiss-Swedish group, and Brazil's CBPO won the main contract to build the dam, which is expected to be nearly twice as high as Egypt's Aswan dam and require the resettlement of about 9,000 people.

However, a cancellation of the project appears unlikely because Dr Mahathir Mohamed, Malaysia's prime minister, has thrown his support behind the ambitious scheme. Government lawyers said they would appeal against the ruling given by the Kuala Lumpur High Court, which found that the views of local tribes were not represented in an environmental impact study.

ABB yesterday did not expect any delays in the project's implementation. The company said it had been informed by Ekran, its Malaysian partner in the development, that the contract was not affected by the ruling, as it related to procedures taken to ascertain the environmental

The Bakun project



Impact of the dam's construction. "We have been informed [by Ekran] that the ruling concerns procedural matters concerning the transfer of 'power of authority' from the Kuala Lumpur department of the environment to the corresponding authority in Sarawak," ABB said. "ABB's customer, Ekran, does not expect any delay of the project."

Ekran declined to comment on the decision but lawyers expected it to appeal to a higher court. One possible outcome of yesterday's development may be a second environmental study.

In his ruling, Mr James Foong, the judge, found several irregularities in officials' assessment of the environmental impact of building the dam. Mr Foong said that the views of the plaintiffs, three tribesmen

from the area where the dam is due to be built, should have been included in an official environmental impact assessment.

The judge also said the science, technology and environment ministry was wrong to delegate the job of writing the environmental study to the Sarawak state government, a major shareholder in the Bakun project and a big potential economic beneficiary of the scheme.

The decision is an embarrassment for Dr Mahathir, his second in as many months. Last month, another pet project, the state-owned Perwaja Steel, was declared insolvent and an investigation has been launched into alleged corruption by the company's management.

World stocks, Page 34

Outline of Alitalia restructure plan agreed with unions

By Andrew Hill in Milan

Unions at Alitalia yesterday agreed to a radical restructuring of the Italian state airline in return for a stake of up to 30 per cent in the company and three seats on the board.

Iri, the heavily indebted Italian state holding company which owns 90 per cent of Alitalia, is expected to meet other shareholders on June 28 to approve an immediate L1,500bn (\$976m) capital increase for the airline.

Iri said this month that approval of the capital increase - the first half of a L3,000bn cash injection - depended on an agreement between unions and management.

The outline accord is an innovation for Italy, which is more used to bruising confrontation in the airline sector. Unions said the deal was modelled on recent employee buy-ins at heavily unionised US carriers such as United Airlines.

Mr Bruno Loy, national secretary of CGIL, Italy's largest union, said the agreement "unlocked the road to reorganisation of the company". Mr Domenico Cempella, Alitalia's chief executive, said it was "not the end of the problems, but the prelude to what would certainly be a tricky task of catching up [with competitors]."

Mr Cempella's restructuring plan involves 2,800 redundancies over the next five years, offset by hiring of staff on more competitive contracts.

Only one of the airline's 10 unions - Sulta, which represents some cabin crew - opposed the plan. It said the proposed formation of subsidiaries for long-haul and medium-range services would lead to the "destruction of the category [of cabin crew]". Sulta said it might consider industrial action.

The sacrifice of salaries and jobs would be compensated with a stake of between 20 and 30 per cent for employees, three seats on the main board, and one seat on the internal audit committee. The shares would be divided equally among pilots, cabin crew and ground staff and held through a special fund for at least three years.

The comparative ease with which an accord was reached seemed to confirm some industry observers' suspicions that the broad lines for a deal already had been agreed.

It is still unclear how Iri intends to raise the L1,500bn required for an initial capital increase at Alitalia, which is quoted on the Milan stock exchange, and whether such an operation will be approved by the European Commission. Iri would like outside investors to participate in a second L1,500bn capital increase next year.

Italian mini-budget, Page 2; See Lex: World Stocks, Page 34

THE LEX COLUMN

Sharing Alitalia

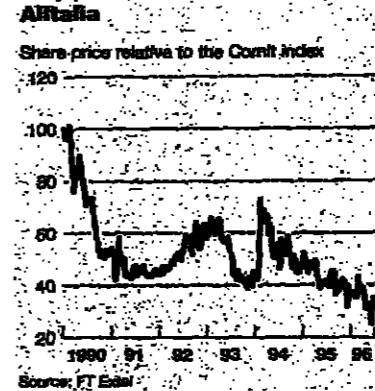
Alitalia's plan to give up to 30 per cent of its stock to employees in a restructuring is the latest attempt to get the struggling Italian airline back on its feet - and also the best hope to date.

The carrot of employee share ownership in return for accepting cost-cutting measures has been used with notable success by US airlines such as United. But such deals sparked criticism that existing shareholders paid the price for the over-generous terms enjoyed by employees. Since only 10 per cent of Alitalia's stock is currently traded, that criticism is less valid. But one could argue that the Italian taxpayer will lose out if the government gives away stock. In reality, privatising the company would be virtually impossible given the company's current condition, and dilution of the government's holding as part of a drastic overhaul is vastly preferable to endless capital injections.

That assumes this latest deal with the unions will actually fix things. In fact, the working of the agreement leaves some scope for tripping when it comes to negotiating the implementation of cost-cutting measures. Still, there is at least a sense that goodwill has been established.

Of course, the airline still has other problems. It is suffering from European deregulation, with its once lucrative Milan/Rome route under increasing pressure. And it will struggle to find the investment needed to upgrade its fleet of ageing aircraft. Worse still, a recent flurry of bad news from European airlines such as Lufthansa suggests the industry's upturn may not have much further to run.

FT-SE Eurotrack 200: (1725.6 (+0.2))



Source: FT Index

much bigger and its figure, more than Hyder's, probably includes savings that would have happened anyway.

The message of both companies' cost-cutting promises is that multi-utility combinations can produce real benefits - almost certainly more than a joint venture would. Even assuming the regulator claws back savings for customers after the next price review, the Hyder merger is likely to produce benefits with a net present value of up to \$300m - well worthwhile in a \$300m deal. The lesson where fresh multi-utilities are planned is that shareholders should worry less about their inherent logic and more that bidders risk paying too much to create them.

UK holidays

The UK package holiday industry is a constant source of wonder. Although three operators control nearly two-thirds of the market, they fight each other viciously for a place in the sun. During 1995 the three leaders - Thomson, Airtrons and First Choice - squandered profits of around £65m (\$99.45m) in a summer price war that sent lucky punters off to Benidorm for \$39.

This year, we are told, it will all be different. Airtrons has cut its summer capacity by 13 per cent - a move broadly echoed by rivals. With the industry down to 8.5m holidays from 10m last year, there should be far less discounting during the peak season and fatter margins all round. Analysts certainly expect Airtrons to increase profits by around 20 per cent, while First Choice should bounce back from near break-even to profits of £20m or so.

How long this peace lasts remains to be seen. The big three swear they are planning only minimal capacity increases for 1997, but all of them have been losing market share to the smaller operators. And since British holidaymakers have learned to hold off to the last minute until booking, it is still possible one of them will panic and break ranks.

At least Airtrons has been trying hard to get away from its one UK business. Almost half of this year's profits should come from Scandinavia, Canada, cruise ships and hotels. Moreover, it can fill its airline seats in-house, unlike First Choice. Airtrons' other advantage is that it has a big brother in Carnival, the largest US cruise line, which owns a 30 per cent stake. The next time the UK market suffers a setback, Carnival will probably be there to provide extra finance.

Longer term, the Americans may even snag up the rest of Airtrons.

Hyder

After United Utilities and Thames Water, is Hyder the latest British water company to recast past diversifications, promising instead to stick to its knitting? Only up to a point. Pulling out of power generation and property development is a good start; ditching cable television and electrical contracting - both likely - would be even better. Even so, the group remains firmly wedded to grand infrastructure projects like its 7 per cent stake in a Melbourne motorway and \$50m investment in the Asian Infrastructure Fund. Now, under the Private Finance Initiative, it is keen to take on British motorways too. None of these ventures is obviously stupid, but Hyder shareholders should not kid themselves they are investing in a tightly focused utility business.

Still, Hyder's boldest diversification - buying South Wales Electricity - is going pretty well. The \$46m (\$70.38m) of annual benefits promised from the merger may look modest beside United Utilities' £140m; but United is

European television

Given the complexity of the chess game being fought for control of Europe's television screens, it is impossible to predict with certainty who will gain from the departure of Mr Michel Delloye, chief executive of CLT. But the list of potential beneficiaries could be quite extensive.

Start with Canal Plus, which dominates pay-television in France. With Mr Delloye gone, analysts are speculating that CLT will think again about competing head-on with Canal Plus. An outbreak of peace would also be good news for Bertelsmann, whose TV strategy has been thrown into confusion by the rivalry between CLT and Canal Plus; the German media giant has been simultaneously trying to merge its TV interests with CLT and link up with Canal Plus to offer pay-TV in Germany.

The two other original partners of Bertelsmann's pay-TV alliance -

Bonn plans to crack down on growing corruption threat

By Michael Lindemann in Bonn

The German government yesterday proposed that police should have the power to bug private homes as part of a fresh campaign to combat what is regarded as a growing threat from corruption - money laundering and other crimes.

Mr Manfred Kanther, interior minister, said the proposals underlined the government's resolve to tackle all forms of corruption, and especially organised crime. "There are signs that the number of cases is increasing," he said.

The BKA, the federal agency which compiles nationwide criminal statistics, said there were 8,447 cases last year in which public officials committed

crimes, ranging from accepting bribes to passing on official secrets. The number of cases had risen from 7,126 in 1994.

The proposed measures come after a series of corruption cases at leading German companies such as Thyssen and Mannesmann. Public attention was also focused on the problem after it emerged last week that Mr Erich Riedl, a former state secretary in the economics ministry, was being investigated for allegedly accepting a DM500,000 (\$330,000) bribe. Mr Riedl, who has denied the charges, was alleged to have accepted the money to facilitate the export in 1991 of 36 tanks to Saudi Arabia, where German arms exports need special approval.

In response to the increase in cases of public officials accepting bribes, the interior ministry said it wanted to tighten the legislation dealing with such cases and introduce prison sentences of up to 10 years for such offences. The government also wants to change article 10 of the constitution, allowing the police to tap phones. Other proposed measures would permit the police to bug households in cases where it suspected particularly serious crimes were being committed.

The government also said two-thirds of the organised crime in Germany was committed by foreigners of 87 different nationalities. That compares with crime statistics altogether which show only a third of crimes were committed by foreigners, the ministry said.

Mexico to repay \$4.7bn of US loan early

Continued from Page 1

finance ministry. The \$5bn loan will take the form of a floating rate note issue carrying interest of 2.125 percentage points above London interbank offered rates and a five-year maturity, with two years of grace before the first capital repayments are due. The ministry said reduced interest payments would save the country \$50m this year.

Mexico was unable to secure a loan from commercial banks early last year. Although the country's cost of funding has come down considerably since it returned to the markets a year ago, the banks have still demanded access to oil revenues in the event of default.

In the event of non-payment of the US loan, the US Treasury had rights to oil export revenues which flow through the Federal

Reserve Bank of New York. Mr Werner said about 30 per cent of the revenue flow - which amounted to more than \$7bn in 1995 - would now back the new bank loan in the event of default.

The payment to the US will also be financed by \$920m from a bond issue in Japan and \$760m of US Treasury bonds recovered after a 30-year bond was issued in exchange for Brady Bonds used as collateral in April.

FT WEATHER GUIDE

Europe today
Scandinavia will remain cloudy with rain expected. Ireland will have sunny periods. Britain will be mostly cloudy with occasional drizzle in the east. A low west of France will produce rain over southern England, Belgium, north-east France and southern Germany. The Netherlands and northern Germany will be cool and partly cloudy with patches of rain at first. The Alps will be cloudy with thundery rain. There will be heavy thunder showers over south-west France and northern Spain. Southern Spain and Portugal, as well as Italy and the Balkans will be mostly sunny and warm.

Five-day forecast
Conditions will improve slightly over Scandinavia. The British Isles will have sunshine and showers. Central Europe will be unsettled with rain and thunderstorms which will gradually shift eastwards. A ridge of high pressure will promote sunny periods over south-west and south-east Europe.

TODAY'S TEMPERATURES

Abu Dhabi	sun	41	Beijing	fair	30	Caracas	thund	31	Faro	sun	28	Madrid	fair	29	Rangoon	cloudy	27
Accra	thund	28	Berlin	fair	18	Chicago	sun	31	Frankfurt	sun	21	Mexico	sun	29	Sydney	sun	18
Algiers	fair	30	Bombay	sun	30	Cairo	sun	31	Geneva	shower	26	Milano	sun	30	Taipei	cloudy	25
Amsterdam	fair	14	Bogota	drizz	18	Dallas	sun	31	Hamburg	cloudy	15	Moscow	sun	26	Tokyo	sun	28
Athens	sun	30	Bombay	sun	30	Doha	sun	37	Helsinki	shower	17	Nairobi	thund	28	Washington	cloudy	32
Atlanta	thund	33	Brussels	rain	17	Dubai	sun	41	Hong Kong	shower	31	Manila	thund	32	Wellington	shower	18
B. Aires	fair	12	Buenos Aires	fair	27	Dubai	sun	41	Honolulu	shower	31	Milan	shower	27	Winnipeg	fair	20
Bham	drizz	16	Chengde	rain	15	Dublin	fair	16	Istanbul	sun	29	Montreal	rain	23	Zurich	sun	26
Bangkok	thund	35	Colao	sun	33	Dubrovnik	sun	26	Jakarta	sun	32	Moscow	rain	22			
Barcelona	shower	26	Cape Town	fair	19	Edinburgh	cloudy	15	Jersey	cloudy	18	Munich	cloud	23	Tel Aviv	fair	29
								Karachi	fair	40	Nairobi	thund	28	Vancouver	fair	21	
								Kuwait	sun	45	Nagasaki	cloud	27	Varna	fair	26	
								L. Angeles	sun	28	Nassau	thund	31	Vladivostok	fair	25	
								Las Palmas	cloudy	26	New York	thund	31	Yokohama	sun	27	
								Lima	cloudy	17	Niagara	sun	32				
								Lisbon	sun	22	Nicosia	sun	32				
								London	rain	17	Olo	rain	17				
								Luxembourg	rain	18	Paris	cloudy	22				
								Lyon	shower	27	Perni	cloudy	22				
								Madrid	cloudy	23	Prague	cloudy	27				

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BZW - financing success

BZW was joint manager in the \$240 million, 7.25 per cent issue for the International Bank for Reconstruction and Development, November 1995.

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